

**SOUTHERN MARIN FIRE PROTECTION DISTRICT  
BUDGET DETAIL**

BUDGET - LINE ITEM SUMMARY		ACTUAL	ACTUAL	ACTUAL	APPROVED SEPTEMBER 2017/18 BUDGET	\$ Incr/(Decr) Prior Year	% Incr/ (Decr) PY Actual
DESCRIPTION		2014/15	2015/16	2016/17			
<b>REVENUES</b>							
	<i>Property Taxes:</i>						
Schiffmann	Secured and Unsecured	10,348,380	11,125,356	11,891,780	12,300,000	408,220	3.4%
Schiffmann	Supplemental Assessment	286,712	313,707	291,616	250,000	(41,616)	-14.3%
Schiffmann	HOPTR	62,276	61,962	61,483	60,000	(1,483)	-2.4%
Schiffmann	Property Taxes	10,697,368	11,501,025	12,244,878	12,610,000	365,122	3.0%
Schiffmann	Special Assessment	855,434	869,415	868,380	855,000	(13,380)	-1.5%
Schiffmann	ERAF	802,983	786,676	953,987	800,000	(153,987)	-16.1%
Schiffmann	Interest	12,086	15,839	35,359	20,000	(15,359)	-43.4%
Schiffmann	Grant Funds	25,000	0	58,259	738,911	680,652	1168.3%
	<i>General Revenues:</i>					0	
Schiffmann	Ambulance Service (SMEmps)	521,187	484,039	574,745	575,000	255	0.0%
Schiffmann	Cell Site Rental	117,119	100,977	104,318	105,000	682	0.7%
Schiffmann	OT Reimbursements	281,580	521,839	667,951	300,000	(367,951)	-55.1%
Schiffmann	Plan Fees	105,630	100,751	85,515	200,000	114,485	133.9%
Schiffmann	GGNRA	322,592	322,592	339,398	345,000	5,602	1.7%
Schiffmann	SFD OPEB Payment	58,000	58,000	58,000	58,000	0	0.0%
Schiffmann	Other General Revenues	40,318	34,056	59,497	60,000	503	0.8%
Schiffmann	Workers' Comp Reimbursements	198,900	116,424	73,911	50,000	(23,911)	-32.4%
Schiffmann	Total General Revenues:	1,645,327	1,738,679	1,963,335	1,693,000	(270,335)	-14%
	<b>Total Revenues</b>	<b>14,038,198</b>	<b>14,911,633</b>	<b>16,124,197</b>	<b>16,716,911</b>	<b>592,714</b>	<b>4%</b>
<b>SALARIES &amp; BENEFITS</b>							
<b>501</b>	<b>SALARIES</b>						
Schiffmann	501-A · Base Salaries	4,570,681	4,910,972	5,172,821	5,710,000	537,179	10%
Schiffmann	501-B · Sick Buy-Out	112,732	16,160	19,013	60,000	40,988	216%
Schiffmann	501-C · Vacation Buy-Out	87,691	57,334	30,488	40,000	9,512	31%
	<b>Subtotals</b>	<b>4,771,104</b>	<b>4,984,466</b>	<b>5,222,322</b>	<b>5,810,000</b>	<b>587,678</b>	<b>11%</b>
<b>501-O</b>	<b>OVERTIME</b>						
Tubbs	501-0A · Overtime	1,528,551	1,588,699	1,192,065	1,200,000	7,935	1%
Schiffmann	501-0B · FLSA	113,748	242,323	134,709	170,000	35,291	26%
Tubbs	501-0C · Out of Grade	22,475	17,709	28,172	30,000	1,828	6%
	<b>Subtotals</b>	<b>1,664,773</b>	<b>1,848,732</b>	<b>1,354,946</b>	<b>1,400,000</b>	<b>45,054</b>	<b>0</b>
<b>504</b>	<b>BENEFITS</b>						
Schiffmann	504-A · Health Benefits	1,005,394	998,744	968,659	1,120,000	151,341	16%
Schiffmann	504-AB · Retiree Health Savings	0	0	0	72,000	72,000	N/A
Schiffmann	504-AA · Retiree Medical	313,008	327,858	347,848	370,000	22,152	6%
Schiffmann	504-AAA · Retiree Medical (OPEB)	552,000	365,000	375,000	321,000	(54,000)	-14%
Andre	504-B · Dental	99,819	99,664	95,955	114,000	18,045	19%
Andre	504-C · Vision	9,324	9,796	9,433	11,000	1,567	17%
Schiffmann	504-D · Holiday Pay	220,404	220,787	242,232	259,000	16,768	7%
Schiffmann	504-E · District Share Retirement	1,892,811	2,072,079	2,133,581	2,255,000	121,419	6%
Schiffmann	504-G · Educational Allowance	212,667	221,371	221,558	210,000	(11,558)	-5%
Schiffmann	504-H · Clothing Allowance	20,000	20,400	20,800	21,200	400	2%
Schiffmann	504-K · Workers Compensation	426,289	529,663	623,296	643,000	19,704	3%
Schiffmann	504-L · Def.Comp. Employer %	224,439	243,983	258,397	280,000	21,603	8%
Andre	504-N · Long Term Disability	11,525	13,273	15,621	16,000	379	2%
Andre	504-O · Long Term Care Insurance	21,815	22,815	22,957	46,000	23,043	100%
Schiffmann	504-S · Longevity	9,590	9,846	7,921	8,500	579	7%
Schiffmann	504-V · W/C Payroll Audit Adjustment	0	39,215	34,050	36,000	1,950	6%
Andre	504-X · Life Insurance	7,133	7,918	7,550	12,500	4,950	66%
Schiffmann	504-Y · Payroll Taxes	98,774	94,112	91,118	108,000	16,882	19%
	<b>Subtotals</b>	<b>5,125,376</b>	<b>5,296,524</b>	<b>5,475,974</b>	<b>5,903,200</b>	<b>427,226</b>	<b>8%</b>
	<b>SALARY &amp; BENEFITS TOTAL:</b>	<b>11,561,254</b>	<b>12,129,721</b>	<b>12,053,242</b>	<b>13,113,200</b>	<b>1,059,958</b>	<b>9%</b>

BUDGET - LINE ITEM SUMMARY		ACTUAL	ACTUAL	ACTUAL	APPROVED SEPTEMBER 2017/18 BUDGET	\$ Incr/(Decr)	% Incr/ (Decr) PY
DESCRIPTION		2014/15	2015/16	2016/17		Prior Year	Actual
<b>OPERATING BUDGET</b>							
<b>511</b>	<b>OFFICE EXPENSE</b>						
Andre	511-A · General Office Supply	8,038	6,353	7,064	7,000	(64)	-1%
Andre	511-B · Copier/Printer Expenses	2,362	1,984	4,103	5,000	897	22%
Pope	511-C · Maps & Run Books	489	110	54	500	446	819%
	<b>Subtotals</b>	<b>10,889</b>	<b>8,448</b>	<b>11,221</b>	<b>12,500</b>	<b>1,279</b>	<b>11%</b>
<b>512</b>	<b>POSTAGE</b>						
Andre	512 · Postage	2,686	2,121	2,304	2,200	(104)	-5%
	<b>Subtotals</b>	<b>2,686</b>	<b>2,121</b>	<b>2,304</b>	<b>2,200</b>	<b>(104)</b>	<b>-5%</b>
<b>513</b>	<b>SPECIAL DEPARTMENTAL EXPENSE</b>						
Andre	513-C · Public Education	2,936	2,973	2,232	3,300	1,068	48%
Andre	513-F · Subscriptions	800	571	338	600	262	77%
Andre	513-G · Awards	1,692	4,160	4,776	3,200	(1,576)	-33%
Andre	513-H · Office Equipment Replacement	2,004	1,944	1,926	2,000	74	4%
Barnes	513-L · Photos	1,153	3,897	(157)	4,500	4,657	-2966%
Andre	513-O · Misc. Celebrations/flowers	433	272	588	1,400	812	138%
Andre	513-P · Shift Calendars	272	245	188	250	62	33%
Frazier	513-Q · Station Flags	471	879	2,823	3,700	877	31%
O'Reilly	513-S · Hydrant Supplies	141	624	1,521	1,300	(221)	-15%
Tubbs	513-T · Computer Upgrades/Programs	19,412	2,217	886	8,000	7,114	803%
Tubbs	513-U · Misc. Computer Supplies	766	1,150	2,256	1,500	(756)	-34%
Tubbs	513-V · Software Subscriptions Services		42,164	31,885	58,000	26,115	82%
	<b>Subtotals</b>	<b>36,531</b>	<b>61,097</b>	<b>49,262</b>	<b>87,750</b>	<b>38,488</b>	<b>78%</b>
<b>515</b>	<b>CLOTHING &amp; PERSONNEL SUPPLIES</b>						
Sullivan	515-A · Uniforms/Boots	16,360	20,574	28,532	34,000	5,468	19%
Andre	515-B · Badges	2,246	1,879	1,622	1,800	178	11%
Martinez	515-G · Structure Clothing	29,058	36,000	34,713	44,000	9,287	27%
Martinez	515-H · Misc Repairs/struc cloth	1,620	12,100	9,159	12,500	3,341	36%
Sullivan	515-I · Wildland - Safety Clothing	2,748	5,073	21,794	21,000	(794)	-4%
Martinez	515-N · Strike Team Equipment (OOC)	2,454	3,305	3,110	5,750	2,640	85%
Martinez	515-P · New Employees	6,579	10,352	0	6,000	6,000	N/A
Martinez	515-T · Wildland Shelters	1,000	1,513	1,624	1,600	(24)	-1%
Pasquale	515-U · Swiftwater Rescue Gear	2,779	3,379	1,867	9,100	7,233	387%
Pasquale	515-V · USAR Equipment	0	0	0	4,950	4,950	N/A
	<b>Subtotals</b>	<b>78,021</b>	<b>100,559</b>	<b>103,328</b>	<b>140,700</b>	<b>37,372</b>	<b>36%</b>
<b>517</b>	<b>COMMUNICATIONS</b>						
Hilliard	517-A · Telephone	42,418	21,539	7,639	16,000	8,361	109%
Tubbs	517-B · Dispatch including CAD Service	140,302	177,647	185,991	196,000	10,009	5%
Hilliard	517-C · Pagers + Voice Mail	784	678	624	300	(324)	-52%
Hilliard	517-D · Cell Phones	5,605	7,470	14,727	18,000	3,273	22%
Tubbs	517-E · MERA Operating Costs	41,213	43,713	45,569	47,700	2,131	5%
Tubbs	517-F · MERA Bond Service	51,786	51,791	51,854	52,900	1,046	2%
Barnes	517-G · Internet/IDSL	26,367	15,718	12,364	16,000	3,636	29%
Hilliard	517-I · Phone Repairs/Replacement	3,682	1,658	2,218	13,000	10,782	486%
Tubbs	517-K · MERA-New Project Financing	5,430	5,430	5,430	5,430	0	0%
Tubbs	517-L · MDC Connection	5,551	4,152	4,892	9,500	4,608	94%
Barnes	517-M · MDC Service Contract	8,169	7,707	10,302	4,000	(6,302)	-61%
	<b>Subtotals</b>	<b>331,306</b>	<b>337,502</b>	<b>341,610</b>	<b>378,830</b>	<b>37,221</b>	<b>11%</b>

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DESCRIPTION		2014/15	2015/16	2016/17			
<b>518</b>	<b>UTILITIES</b>						
Pasquale	518-A · PG&E Station 4	11,635	13,342	13,302	13,000	(302)	-2%
Pasquale	518-B · PG&E Station 9	13,010	14,644	13,662	10,000	(3,662)	-27%
Pasquale	518-C · MMWD Station 4	1,846	1,715	2,582	2,500	(82)	-3%
Pasquale	518-D · MMWD Station 9	1,664	1,693	1,865	1,600	(265)	-14%
Pasquale	518-E · Richardson Bay Sanitation	371	666	548	1,060	512	93%
Pasquale	518-F · PG&E Station 1	5,446	6,311	6,382	6,500	118	2%
Pasquale	518-G · MMWD - Station 1	1,105	2,467	1,787	2,400	613	34%
Pasquale	518-H · Sanitation - Station 1	5,231	3,824	2,199	4,000	1,801	82%
Pasquale	518-I · Sanitation - Station 4				4,000	4,000	N/A
	<b>Subtotals</b>	<b>40,309</b>	<b>44,662</b>	<b>42,326</b>	<b>45,060</b>	<b>2,734</b>	<b>6%</b>
<b>520</b>	<b>BUILDINGS &amp; GROUNDS MAINTENANCE</b>						
Frazier	520-B · Janitorial Supplies	20,677	16,577	18,083	21,000	2,917	16%
Pasquale	520-C · Unscheduled Repairs & Maint.	21,692	25,898	41,942	25,000	(16,942)	-40%
Pasquale	520-D · Sprinklers/Alarm System	2,251	1,929	2,017	2,150	133	7%
Pasquale	520-E · Elevator Contract	4,718	5,257	7,935	5,500	(2,435)	-31%
Pasquale	520-H · Carpets - Cleaning	2,050	750	0	3,000	3,000	N/A
Frazier	520-K · Kitchen Supplies	2,034	2,258	2,363	4,000	1,637	69%
Pasquale	520-L · Sign Changes	184	1,062	1,183	650	(533)	-45%
	<b>Subtotals</b>	<b>57,514</b>	<b>53,730</b>	<b>73,522</b>	<b>61,300</b>	<b>(12,222)</b>	<b>-17%</b>
<b>521</b>	<b>EQUIPMENT MAINTENANCE</b>						
Coleman	521-A · Radio Repair	19,177	6,904	12,543	12,000	(543)	-4%
Falk	521-B · Air Pak Maintenance	3,022	5,886	11,629	7,050	(4,579)	-39%
Andre	521-C · Office Equip. Maint.	135	0	717	1,250	533	74%
Pasquale	521-E · Mechanical Systems - Contract	3,679	10,245	1,306	8,500	7,194	551%
Pasquale	521-H · Repairs & Unscheduled Maint.	10,492	20,292	12,454	21,000	8,546	69%
Pasquale	521-I · Ladder Testing	984	946	2,146	2,000	(146)	-7%
Treat	521-J · Portable Equipment	3,278	4,518	3,693	6,000	2,307	62%
Pasquale	521-K · Extinguishers/Annual Maint.	1,452	704	1,154	1,000	(154)	-13%
Moore	521-M · Gym Equipment Maintenance	2,802	5,885	3,585	6,000	2,415	67%
Andre	521-O · Copier Maint. Contract - Sta 9	8,088	9,279	0	3,500	3,500	N/A
Falk	521-R · Hose Maint/Nozzle & Fittings	356	869	977	4,450	3,473	356%
Bouchard	521-W · Dive Team Maintenance	8,730	7,258	8,569	7,600	(969)	-11%
	<b>Subtotals</b>	<b>62,696</b>	<b>72,787</b>	<b>58,772</b>	<b>80,350</b>	<b>21,578</b>	<b>37%</b>
<b>521-1</b>	<b>VEHICLE MAINTENANCE</b>						
Pasquale	521-1A · Vehicle Repair	86,943	103,753	118,230	90,000	(28,230)	-24%
Pasquale	521-1B · Fuel	39,537	30,754	33,886	40,000	6,114	18%
Bouchard	521-1C · Marine Division	28,773	20,537	21,898	21,000	(898)	-4%
Schiffmann	521-1D · Fireboat Docking Fee	3,479	3,532	3,532	3,674	142	4%
	<b>Subtotals</b>	<b>158,733</b>	<b>158,576</b>	<b>177,546</b>	<b>154,674</b>	<b>(22,871)</b>	<b>-13%</b>
<b>522</b>	<b>MISCELLANEOUS EXPENSES</b>						
Pasquale	522-B · Logistics	133	455	438	500	62	14%
Tubbs	522-C · Administration	165	304	384	500	116	30%
Barnes	522-D · Training	0	119	0	750	750	N/A
	<b>Subtotals</b>	<b>798</b>	<b>879</b>	<b>822</b>	<b>1,750</b>	<b>928</b>	<b>113%</b>
<b>523</b>	<b>SPECIALIZED SERVICES</b>						
Schiffmann	523-A · Board Per Diem	6,121	6,400	7,500	8,400	900	12%
Schiffmann	523-B · Payroll Processing/Bank Fees	9,906	10,615	12,273	16,000	3,727	30%
Tubbs	523-C · Legal/Professional Fees	128,582	149,594	79,055	75,000	(4,055)	-5%
Andre	523-D · Legal Postings	375	251	1,779	500	(1,279)	-72%
Andre	523-E · Elections	0	35,583	991	0	(991)	-100%
Tubbs	523-F · Haz Mat JPA	6,900	6,900	7,820	7,820	0	0%
Schiffmann	523-G · Tax Collection Fees	172,446	161,139	199,554	210,000	10,446	5%
Andre	523-H · Flu Shots	123	166	158	170	13	8%
Andre	523-J · District Dinner	6,620	7,781	5,329	7,150	1,821	34%
Andre	523-K · New Employment	2,896	10,223	69	35,000	34,931	50625%
Andre	523-L · Computer Consulting Services	26,043	26,318	26,363	22,500	(3,863)	-15%
Schiffmann	523-M · Audit	10,069	12,309	10,540	10,500	(40)	0%

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DESCRIPTION		2014/15	2015/16	2016/17			
Schiffmann	523-N · Parcel Tax Refunds	135	720	450	300	(150)	-33%
Andre	523-P · Dept. Physical Exams	23,624	25,808	23,323	40,000	16,677	72%
Golden	523-Q · Fitness Testing	0	13,045	27,476	30,000	2,524	9%
Hilliard	523-R · Fire Investigation JPA	97	15	411	2,000	1,589	386%
Tubbs	523-S · LAFCO Operating Expenses	4,903	7,332	8,231	8,725	494	6%
Tubbs	523-T · Team Building	7,000	7,480	1,351	28,500	27,149	2009%
Pasquale	523-U · Volunteer Physicals	0	0		7,650	N/A	N/A
Barnes	523-X · Promotional Test	3,913	0	0	1,000	1,000	N/A
Tubbs	523-Y · CERT Contract Program		0	22,500	30,000	7,500	33%
Tubbs	523-Z · Disaster Preparedness	4,367	4,965	6,173	12,500	6,327	102%
Schiffmann	523-ZA · Actuary	0	4,000		0	N/A	N/A
Hilliard	523-ZB · Vegetation Management	6,966	9,970	8,244	32,275	24,031	292%
Hilliard	523-ZC · Fire Prevention	10,756	10,898	14,143	43,000	28,857	204%
Schiffmann	523-ZF · Outside Services	83,655	0		15,000	N/A	N/A
C. Hilliard	523-ZG · Public Outreach	687	1,850	7,640	10,000	2,360	31%
	<b>Subtotal</b>	<b>516,182</b>	<b>513,362</b>	<b>471,372</b>	<b>653,990</b>	<b>182,618</b>	<b>39%</b>
	<b>524 INSURANCE</b>						
Pasquale	524-A · Comprehensive Insurance	80,116	84,696	79,481	90,000	10,519	13%
Pasquale	524-B · Volunteer Insurance	0	0	0	3,100	3,100	N/A
	<b>Subtotal</b>	<b>80,116</b>	<b>84,696</b>	<b>79,481</b>	<b>93,100</b>	<b>13,619</b>	<b>17%</b>
	<b>526 TRAINING &amp; CONFERENCES</b>						
Barnes	526-A · Training	49,207	70,001	90,574	100,000	9,426	10%
Barnes	526-I · EMS Recertifications	2,200	2,495	318	3,100	2,782	875%
	<b>Subtotal</b>	<b>56,053</b>	<b>72,496</b>	<b>90,892</b>	<b>103,100</b>	<b>12,208</b>	<b>13%</b>
	<b>526-1 MEMBERSHIPS/CONFERENCES</b>						
Pasquale	526-1A · General	1,563	1,165	2,150	2,200	50	2%
Schiffmann	526-1B · FDAC	440	440	440	440	0	0%
Schiffmann	526-1C · Costco	0	110	0	110	110	N/A
	<b>Subtotal</b>	<b>2,003</b>	<b>1,715</b>	<b>2,590</b>	<b>2,750</b>	<b>160</b>	<b>6%</b>
	<b>526-2 MEETINGS, MEALS &amp; TRAVEL EXPENSES</b>						
Pasquale	526-2A · Food/Meetings/Training	6,237	4,942	6,338	5,550	(788)	-12%
Schiffmann	526-2B · Transportation/Bridge Tolls	3,106	2,685	1,999	3,700	1,701	85%
Pasquale	526-2C · Bi-Monthly Reserve Meeting	0	0	0	1,000	1,000	N/A
Pasquale	526-2D · Strike Team Expenses	1,301	2,971	1,778	3,000	1,222	69%
	<b>Subtotal</b>	<b>10,644</b>	<b>10,598</b>	<b>10,114</b>	<b>13,250</b>	<b>3,136</b>	<b>31%</b>
	<b>527 RENT</b>						
Tubbs	527 · RENT	100,000	100,000	100,000	100,000	0	0%
	<b>Subtotal</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0%</b>
	<b>585 LOAN PAYMENTS</b>						
	<b>Subtotal</b>	<b>58,869</b>	<b>58,870</b>	<b>58,869</b>	<b>0</b>	<b>-58,869</b>	<b>-100%</b>
	<b>589 589 · CONTINGENCY</b>	<b>3,801</b>	<b>41,543</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>N/A</b>
	<b>OPERATING BUDGET</b>	<b>1,607,151</b>	<b>\$ 1,723,640</b>	<b>1,674,031</b>	<b>1,981,304</b>	<b>307,273</b>	<b>18%</b>
	<b>TOTAL SALARIES/BENEFITS &amp; OPERATING BUDGET</b>	<b>13,168,405</b>	<b>13,853,361</b>	<b>13,727,274</b>	<b>15,094,504</b>	<b>1,367,231</b>	<b>10.0%</b>

BUDGET - LINE ITEM SUMMARY		ACTUAL	ACTUAL	ACTUAL	APPROVED SEPTEMBER 2017/18 BUDGET	\$ Incr/(Decr)	% Incr/ (Decr) PY
DESCRIPTION		2014/15	2015/16	2016/17		Prior Year	Actual
<b>CAPITAL BUDGET - LINE ITEM SUMMARY</b>							
TOTAL OPERATING BUDGET		13,168,405	13,853,361	13,727,274	15,094,504	1,367,231	10.0%
<b>525</b>	<b>GRANT-FUNDED EXPENDITURES</b>						
	525-A · Grant-Funded Expenditures	25,000	0	69,060	0	(69,060)	-100%
	<b>Subtotal</b>	<b>25,000</b>	<b>0</b>	<b>69,060</b>	<b>0</b>	<b>(69,060)</b>	<b>-100%</b>
<b>583-4</b>	<b>CAPITAL EQUIPMENT</b>						
	<b>EQUIPMENT:</b>						
	583-4A · Admin Infrastructure (Intranet/Internet transition)		23,101			N/A	N/A
Hilliard	583-4C · Knox Box Key Replacement	4,040	0		8,100	N/A	N/A
O'Reilly	583-4D · Hydrants	33,305	0	47,792	31,000	-16,792	-35%
Fischer	583-4F · Hoses	6,321	18,599	10,012	12,000	1,988	20%
Pasquale	583-4G · Gas Detectors, Sensors		4,366			N/A	N/A
Coleman	583-4H · Radios	2,216	12,922	16,000	17,000	1,000	6%
Perazzo	583-4K · Office Equipment	912	0	10,244	16,500	6,256	61%
Barnes	583-4R · New Workstations		4,525	32,161	80,000	47,839	149%
Pasquale	583-4T · Tool Upgrades			3,999		-3,999	-100%
Pasquale	583-4U · Thermal Image Camera		0	7,294		-7,294	-100%
Barnes	583-4V · MDC iPad Program		5,388	5,003	3,000	-2,003	-40%
Barnes	583-4Z · One-Time Misc Equipment				5,000	N/A	N/A
	<b>Equipment Total</b>	<b>55,081</b>	<b>68,902</b>	<b>132,505</b>	<b>172,600</b>	<b>40,095</b>	<b>30.3%</b>
	<b>OPERATING BUDGET TOTAL</b>	<b>13,248,486</b>	<b>13,922,263</b>	<b>13,928,839</b>	<b>15,267,104</b>	<b>1,338,265</b>	<b>9.6%</b>
	<b>AVAILABLE TO FUND RESERVES</b>	<b>789,713</b>	<b>989,370</b>	<b>2,195,358</b>	<b>1,449,807</b>	<b>-745,551</b>	<b>-34%</b>
<b>583-5</b>	<b>FUNDED FROM RESERVES</b>						
Pasquale	583-5B · Station 4 Exterior Paint				30,000	30,000	N/A
Pasquale	583-5E · Type One Engine	593,101	-			N/A	N/A
Martinez	583-5G · Ladder Truck				1,500,000	1,500,000	N/A
Pasquale	583-5H · Other Repairs	9,611		1,023	115,000	113,977	11141%
Pasquale	583-5J · New Apparatus	20,313		164,905	81,000	(83,905)	-51%
Pasquale	583-5N · Type 3 Engine			410,806		(410,806)	-100%
Pasquale	583-5O · Jetski				17,000	17,000	N/A
Pasquale	583-5T · Apparatus Door Replacement	0			42,000	42,000	N/A
Barnes	583-5U · Telestaff	1,813	28,998	20,822	5,000	(15,822)	-76%
Pasquale	583-5V · Station 4 Remodel	35,511			145,000	145,000	N/A
Tubbs	583-5W · One-Time Misc Expenses		39,318	65,353	222,500	157,147	240%
Bouchard?	583-5X · Fireboat				979,362	979,362	N/A
	<b>Reserves Total</b>	<b>660,349</b>	<b>68,316</b>	<b>662,910</b>	<b>3,136,862</b>	<b>2,473,952</b>	<b>373%</b>
	<b>TOTAL EXPENDITURES</b>	<b>13,908,835</b>	<b>13,990,580</b>	<b>14,591,749</b>	<b>18,403,966</b>	<b>3,812,218</b>	<b>26%</b>
	<b>Net Cash Flow</b>	<b>129,364</b>	<b>921,054</b>	<b>1,532,448</b>	<b>-1,687,055</b>	<b>-3,219,504</b>	<b>-210%</b>