



**Southern Marin Fire Protection District**

**Sausalito, California**

**Annual Comprehensive Financial Report  
Fiscal Year Ended June 30, 2021**



SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

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## **Annual Comprehensive Financial Report**

**Year Ended June 30, 2021**

### **Our Mission**

**The Mission of the Southern Marin Fire District is to contribute to Greater Southern Marin Community's reputation as a safe, friendly, economically thriving community in which to live, work, learn, play and visit.**

**We achieve our mission by providing the highest quality local and regional community risk reduction, suppression, emergency medical services, rescue, marine response, disaster preparedness and community education services possible within the resources provided to us.**

**We are professional, proud, compassionate, highly-trained, and committed to utilizing state of the art technology to provide services that meet or exceed the expectations of our community.**

### **Issued by**

**Alyssa Schiffmann, Finance Manager**

**Southern Marin Fire Protection District**

**28 Liberty Ship Way, Suite 2800**

**Sausalito, CA 94965**

**[www.southernmarinfire.org](http://www.southernmarinfire.org)**



SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

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# Introductory Section







## Southern Marin Fire Protection District

28 Liberty Ship Way, Suite 2800

Sausalito, CA 94965

Phone: 415 388-8182

Fax: 415 388-8181

[www.smfd.org](http://www.smfd.org) | [info@smfd.org](mailto:info@smfd.org)

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January 31, 2022

Board of Directors  
Southern Marin Fire Protection District  
28 Liberty Ship Way, Suite 2800  
Sausalito, CA 94965

Members of the Board:

We are pleased to present the Southern Marin Fire Protection District Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2021. This is the first ACFR produced by the District – a significant milestone for our Agency.

This report has been prepared by the Finance Division following the guidelines recommended by the Government Finance Officers Association of the United States and Canada (GFOA) and is in conformance with generally accepted accounting principles (GAAP) for state and local governmental entities established by the Governmental Accounting Standards Board (GASB).

This report consists of management's representations concerning the finances of the Southern Marin Fire Protection District. Responsibility for the accuracy, completeness and fairness of the presented data and the clarity of presentation, including all disclosures, rests with the management of the District. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The District has established financial policies that provide a basis for sound financial planning, aid budgetary decision-making and serve as an overall framework to guide financial management and operations of the District. The District's preparation of financial policies promotes public confidence and provides the resources to respond to potential financial emergencies in a prudent manner.

The District's financial statements have been audited by Badawi & Associates, a firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2021, are free of material misstatement. The independent audit involved examining, on a test basis,

evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2021 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

## THE REPORTING ENTITY – PAST AND PRESENT

### HISTORY AND FORMATION OF THE SOUTHERN MARIN FIRE DISTRICT



**Southern Marin, date unknown**

#### **1999**

The Southern Marin Fire Protection District was officially established by the Marin County Board of Supervisors in July of 1999. The District was formed by the merger of the Alto-Richardson Fire Protection District and the Tamalpais Fire Protection District and serves the communities of Tamalpais Valley, Almonte, Homestead Valley, Alto, Strawberry the City of Sausalito, approximately 1/4 of the town of Tiburon, Fort Baker and the Marin Headlands. The District covers 20.5 square miles, a population of approximately 26,175 and over 14,100 homes and commercial properties.



## 2004

In 2004, the District began sharing personnel through a Joint Powers Agreement (JPA) with the City of Sausalito and on June 24, 2012 the City of Sausalito Fire Department was annexed into the Fire District. This annexation brought an additional 15 safety personnel (3 Captains, 6 Paramedic/Firefighters, and 6 Firefighter/Engineers) to the District, and an initial revenue transfer of \$2.9 million. This annexation added the City of Sausalito's population of 7,000 residents to the District's constituency and 1.9 square miles to the District's service area.

## 2010

In October of 2010 the District signed a Cooperative Agreement with the National Park Service (NPS) to provide emergency services to the Marin Headlands and Fort Baker areas of the Golden Gate National Recreation Area (GGNRA). Under



**Water rescue drill at the GGNRA**

this Cooperative Agreement, the District responds to an average of 140 emergency incidents annually. These responses include assisting the public with the preservation of life and safety, search and rescue operations (that include surf and cliff rescues), emergency medical services, hazardous materials responses, bridge rescues off the Golden Gate Bridge, shore recoveries off the shore of GGNRA, car fires, Golden Gate Bridge South bound traffic accidents, drownings at Rodeo and Muir Beaches, Search and Rescue incidents at Muir Woods, and structural and wildland fire response throughout the park.

## 2017

In September 2017 the District was awarded a \$734,522 grant from the Federal Emergency Management Agency's (FEMA) Port Security Grant Program to fund 75% of the cost of replacing the 2004 fireboat acquired in the City of Sausalito annexation. The new fireboat "Liberty" is a 40' vessel custom made by Metalcraft Marine and became operational in on June 4, 2019. Liberty provides emergency response and protection to the annual tourist population visiting the Golden Gate Bridge, beaches in the GGNRA, and is listed in the Bay Area Maritime Security plan as a regional marine asset.



**Fireboat Liberty, acquired in 2019**

## Present

In January 2020 the Southern Marin Fire Protection District entered into a shared services agreement with the City of Mill Valley. The shared services agreement combines administrative, prevention, and mid-management elements of both organizations into a single management team. The Fire Chief of the Southern Marin Fire Protection District serves as the Fire Chief for both agencies, providing management and oversight to 87 employees. The District and the City are currently analyzing the potential of the Southern Marin Fire Protection District annexing the City of Mill Valley for the provision of fire, prevention, EMS, and rescue services. This would result in a coverage area of 25.3 square miles and a population of 40,470.

The District has accomplished many notable achievements, including the implementation of critical wildfire risk reduction work and expansion of our Fire Prevention Division as a result of the passage of Measures U and Measure C. Additionally, the proactive work on fiscal resiliency has placed the Southern Marin Fire Protection District in a strong financial position. Finally, the recent replacement of Fireboard Liberty through the successful award of a Port Security Grant, has enabled the Southern Marin Fire Protection District to remain a key element in the Bay Area Marine Search & Rescue infrastructure. These successes have proven to be very beneficial to the communities which the District serves.

The Southern Marin Fire Protection District's evolution over the past 21 years is remarkable and its endeavors impressive considering its youth as an agency. The following is a summary of key milestones and accomplishments since its inception.

1. Annexation of the City of Sausalito's Fire Protection & EMS Services.
2. Completion of a Deployment Analysis in 2016, ensuring a responsible deployment model to meet the needs and services associated with the risks and hazards in the areas served by the Fire District.
3. Passage of a tax measure and expansion of fire prevention and wildfire risk reductions services based on community expectations.
4. Shared Services Agreement with the City of Mill Valley Fire Department that combines the Executive, Prevention and Command Structure of both agencies into a single management team.
5. Establishment of, and funding of an Unallocated Reserve Fund for Financial Emergencies, setting a target of 40% of annual operating costs as the objective.
6. Implementation of a PARS Trust Account for Pension and OPEB Liability.
7. Implementation of multiple technologies designed to increase efficiencies, improve services, and improve the customer experience.

#### NEW INITIATIVES FOR 2021/2022

The following Strategic Initiatives were adopted by the Board of Directors at their 2021 Annual Board Retreat in January 2021 and is the focus of staff work for the FY 2021/2022 year.

1. Consolidation
  - a. Adopt Annexation and Consolidation Process
  - b. Complete Strategic Plan Initiative 3
  - c. Develop Post Consolidation Reporting
2. Fiscal Resiliency
  - a. Conduct a long-term fiscal analysis
  - b. Identify & Report to Board Entrepreneurial & Grant Opportunities
  - c. Complete and Submit Annual Comprehensive Financial Report (ACFR)
3. Risk Reduction - Successful Implementation and Outcomes of work Associated with Measures U & C.
  - a. Development of Plan from SMFD WUI Hazard & Risk Report
  - b. Adopt Defined Annual Metrics for Prevention (How do we know success?)
4. Culture - Diversity
  - a. Work with CalJac on Diversity Recruitment - Report Regularly to Board
  - b. Adopt and Implement Young Adult Program with Marin City Schools (Diversity)



- c. Develop a Plan for Board Adoption that Creates a Diverse and Inclusive Agency
5. Operational Efficiency
- a. Deploy Drone Program
  - b. Complete EOC Technology Project
  - c. Adopt, deploy and Train Personnel to District PSPS Plan
  - d. Budget for Replacement of E9
  - e. Develop and Adopt Capital Replacement Plan for Equipment (Begin Framework for future budgeting strategies).
6. Communications
- a. Launch New Website
  - b. Complete Annual Report
  - c. Complete Performance Metric Report

#### ACKNOWLEDGEMENTS

We would like to take this opportunity to express our sincere appreciation to the Board of Directors for their continued support to maintain the highest standards of professionalism in the management of the District. We would also like to express our gratitude to Daniel Hom, CPA, for offering us his expertise in the production of this first Annual Comprehensive Report for the District.

Sincerely,



Christian Tubbs  
Fire Chief



Alyssa Schiffmann  
Finance Manager

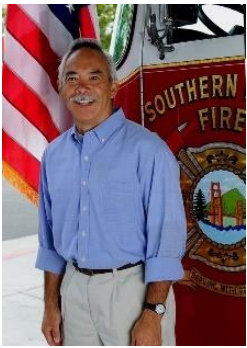


**Water rescue drill on the Alto Richardson Bay**



SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

**BOARD OF DIRECTORS**  
BOARD OF DIRECTORS



Kurt Chun



Cathryn Hilliard



Tom Perazzo



Stephen Willis



Peter Fleming



Cristine Soto DeBerry



Ashley Raveche





SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

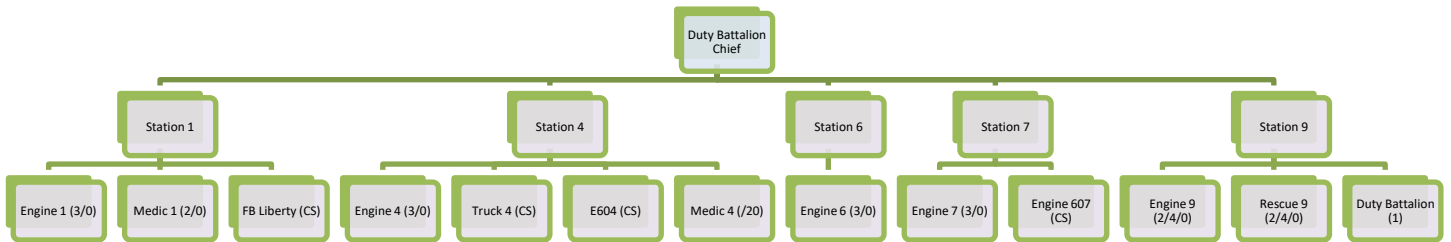
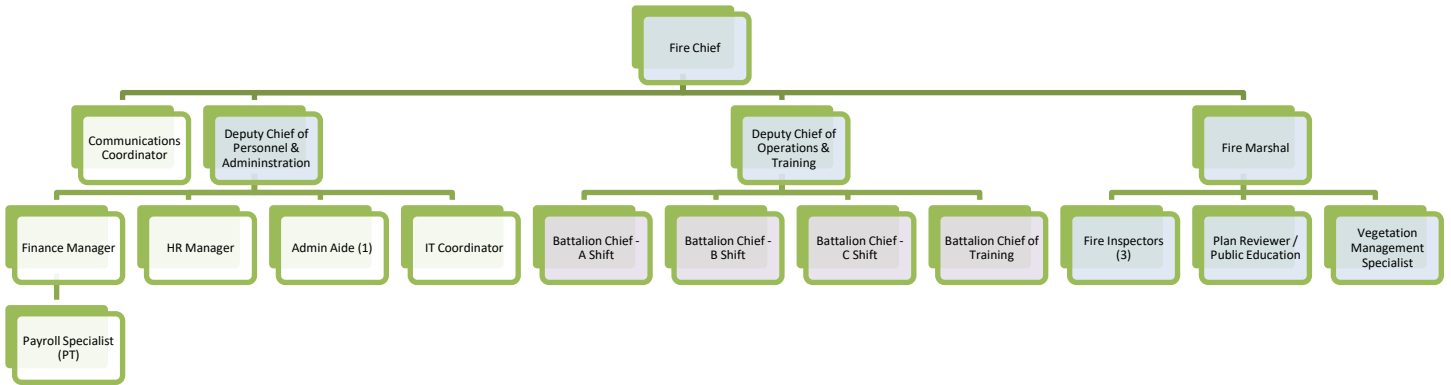
## ADMINISTRATIVE STAFF

ADMINISTRATIVE STAFF

Fire Chief / District Manager	Chris Tubbs
Deputy Chief of Personnel & Administration	Ted Peterson
Mill Valley Deputy Chief of Operations & Training	Tom Welch
Division Chief / Fire Marshal	Fred Hilliard
Battalion Chief - B Shift	Matt Barnes
Mill Valley Contracted Battalion Chief - A Shift	Matt Bouchard
Mill Valley Contracted Battalion Chief - C Shift	Jason Golden
Battalion Chief	Kai Pasquale
Human Resources Manager	Susan Paterson
Finance Manager	Alyssa Schiffmann
Finance Assistant	Lauren Wolfe
Communications Coordinator	Elysha Omoomy
IT Coordinator	Russ Jaycox
Fire Prevention Specialist	McKenna Ramiro
Fire Inspector	Ryan Boykin
Prevention Inspector	Jesse Figoni
Prevention Inspector	Madison Mead
Prevention Inspector	Marshall Nau



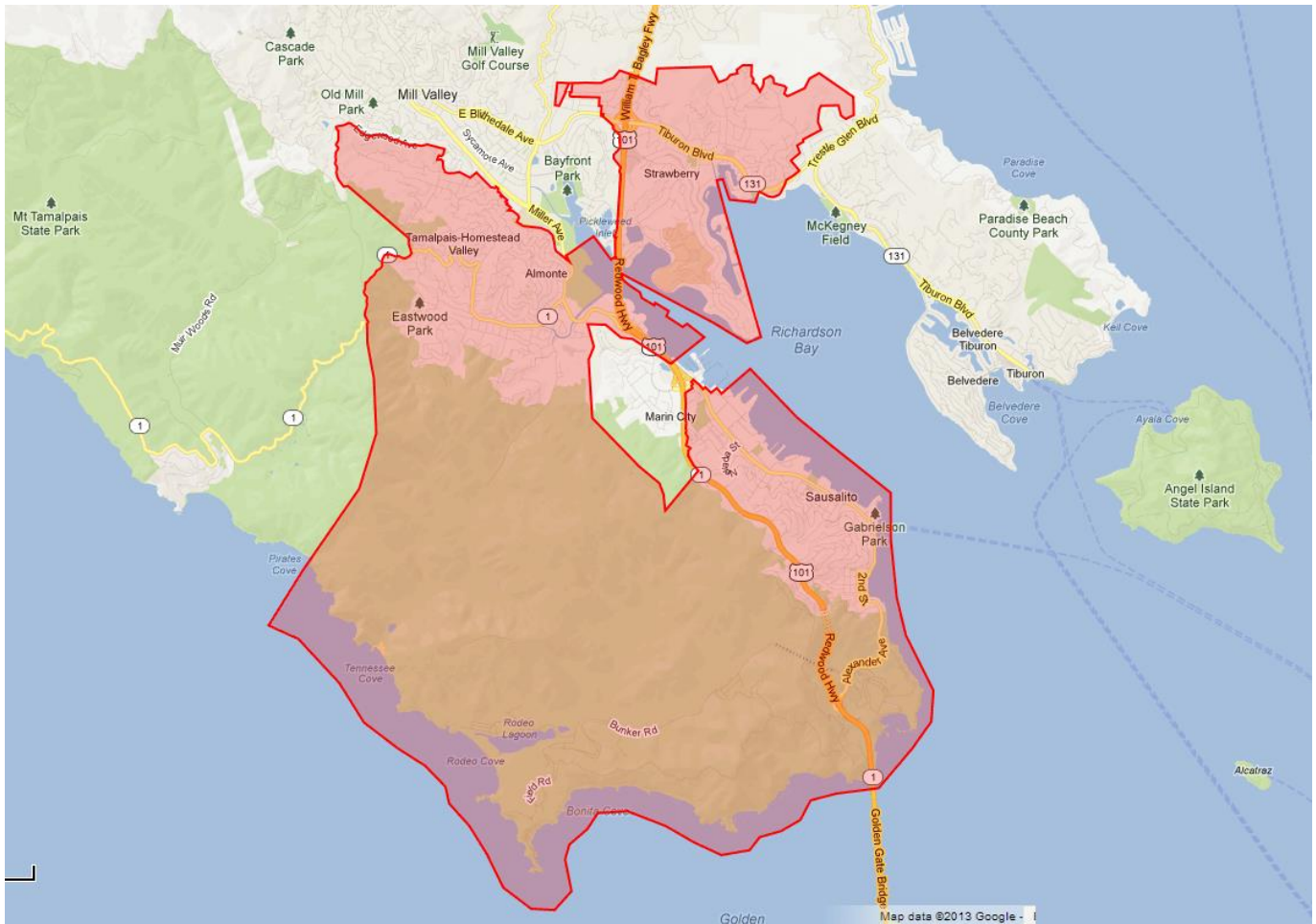
# ORGANIZATIONAL CHART





# SOUTHERN MARIN FIRE PROTECTION DISTRICT

## DISTRICT MAP DISTRICT MAP





SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

## FIRE STATIONS AND FACILITIES



**Administration Building**  
28 Liberty Ship Way, Suite 2800, Sausalito



**Station 1**  
333 Johnson Street, Sausalito



**Station 4**  
309 Poplar Avenue, Mill Valley



**Station 9**  
308 Reed Boulevard, Mill Valley





## DISTRICT HISTORY

## DISTRICT HISTORY

Southern Marin Fire Protection District is an independent special district established by the Marin County Board of Supervisors in July of 1999. The District was formed by the merger of the Alto-Richardson Fire Protection District and the Tamalpais Fire Protection District.

On June 24, 2012, the City of Sausalito Fire Department was annexed into the Fire District. In October of 2010, the District signed a contract with the National Park Service to provide services to the Marin Headlands and Fort Baker areas of the Golden Gate National Recreation Area.

The District has 62.5 full time employees including a Fire Chief, Deputy Fire Chief, 4 Battalion Chiefs, Fire Marshal, 3.5 Fire Inspectors, Prevention Admin Aide, 7 Fire Captains, 19 Paramedic Engineers, 20 Firefighters, and 5 administrative staff. In the spring of 2015, through an operational cost sharing agreement we have begun integrating administrative responsibilities with the City of Mill Valley Fire Department. This allows us to reduce administrative duplicity and create a single shared Training Division.

Our operational service area is divided into three zones. Zone 1 – City of Sausalito, G.G.N.R.A. Headlands, Zone 4 – Tamalpais Valley and Homestead Valley and Zone 9 – Alto / Strawberry Area. Each of these zones are protected by one type I engine with each of the zones cross-staffing at least one specialty piece of equipment such as a Rescue, Fire Boat and Ladder Truck.

Zone 1 is a small coastal town with most of the residential structures built on the hillsides from just above sea level to the top of Wolfback Ridge which reaches up to about 1,120 feet. The wildland urban interface lays approximately within the 450 foot to 1,120-foot elevation line. It consists of close-proximity housing with irrigated landscaping punctuated by groves of Eucalyptus stands with deep duff layers, Oak Woodlands with some Sudden Oak Death fuel loading, deep undeveloped canyon areas filled with Bay trees and then large patches of coastal chaparrals in the higher elevations mostly extending from the 750 foot elevation line to the ridgetop at 1,120 feet. The City of Sausalito is bisected by the U.S. 101 Freeway that runs adjacent to the City of Sausalito boundary. The Wolfback Ridge Homeowners development is on the west side of the freeway and is unincorporated. The remainder of Zone 1 lies in the Golden Gate National Recreation Area and is structurally protected by contract by our Fire District.





## DISTRICT HISTORY - CONTINUED

DISTRICT HISTORY - CONTINUED

Zone 4 is a rural type of suburb consisting of mostly single-family dwellings built in and upon the coastal mountain range. There is a few small portions, about 5%, that resides on the valley floor. It has a very small commercial area on the valley floor in Tamalpais Valley. This Zone 4 is essentially split into two parts: Tamalpais Valley and Homestead Valley. The division between the two valleys is the sharp mountain range running from west to east that divides these two communities although the area is still built out with very large single-family dwellings and a few schools. The fuels in these areas are mostly Oak woodland, Bay stands in the deep canyons, Eucalyptus stands with heavy downed material, and between most of the home parcels are sporadically planted or volunteer pine trees with thick beds of needle cast some of which is overgrown with black berry patches and annual grasses. On the perimeter of most of Zone 4 lays portions of untreated Golden Gate National Recreation Area consisting of coastal chaparrals and numerous stands of Eucalyptus stands that have not been maintained.

Zone 9 is a residential community consisting of the Strawberry Area, the Alto Bowl and the newer part of the zone that we call the Black Field area. There is a very large commercial area in this Zone 9 that also runs parallel to US Highway 101. The commercial area has a variety of businesses such as Safeway Food Store, Porsche of Marin, Chevron and it also is the home of the Golden Gate Baptist Seminary which is 148 acres. This large chunk of land has many residential and commercial buildings that are separated by large expanses of open grass lands dotted with large Pine trees, many of which are maintained. The other part of the Zone 9 touches the Ring Mountain Open Space area which is predominantly un-grazed grass lands in close proximity to the residential areas. The homes in this area are mostly Mediterranean style with stucco siding and tile roofs. A large portion of this area is built on the hillsides as well, but the streets are much wider and newer.



# Financial Section



**Southern Marin  
Fire Protection  
District**  
Sausalito, California

*Basic Financial Statements*

*For the year ended June 30, 2021*





**Southern Marin Fire Protection District**  
**Basic Financial Statements**  
**For the year ended June 30, 2021**

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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
of Southern Marin Fire Protection District  
Sausalito, California

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and the major fund information of Southern Marin Fire Protection District, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



To the Board of Directors  
of Southern Marin Fire Protection District  
Sausalito, California  
Page Two

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the Southern Marin Fire Protection District, as of June 30, 2021, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

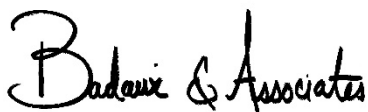
### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary information, defined benefit pension plan information, and OPEB plan information on pages 3-8 and pages 48-51 to be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section and and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.



Badawi & Associates, CPAs  
Berkeley, California  
January 27, 2022

The Management’s Discussion and Analysis (MD&A) provides an overview of the financial activities of the District for the fiscal year ended June 30, 2021. The MD&A outlines financial highlights and discusses other financial initiatives during the year.

## FINANCIAL HIGHLIGHTS

### Government-wide

The government-wide financial statements provide the reader with a longer-term view of the District’s activities, and include all aspects of the financial operations including capital assets and long-term liabilities (such as pension and OPEB). The government-wide financial statements are similar in presentation to that of a private-sector business. The Statement of Net Position presents information about the financial position of the District as a whole. Over time, increases or decreases in the net position are an important indicator for monitoring the financial health of the District.

**Table 1**  
**Governmental Net Position**

	Governmental Activities		
	2021	2020	\$ Change
Current assets	\$ 17,228,414	\$ 13,405,782	\$ 3,822,632
Intergovernmental receivables	1,218,000	1,276,000	(58,000)
Capital assets, net of accumulated depreciation	4,886,658	4,598,849	287,809
<b>Total Assets</b>	<b>23,333,072</b>	<b>19,280,631</b>	<b>4,052,441</b>
Deferred outflows of resources	7,727,490	6,986,000	741,490
Current liabilities	1,824,647	1,309,638	515,009
Non-current liabilities	19,766,061	17,071,713	2,694,348
<b>Total Liabilities</b>	<b>21,590,708</b>	<b>18,381,351</b>	<b>3,209,357</b>
Deferred inflows of resources	615,823	1,012,030	(396,207)
Net position:			
Net investment in capital assets	4,886,658	4,598,849	287,809
Restricted for pension	741,777	622,433	119,344
Restricted for MWPA program	181,457	-	181,457
Unrestricted	3,044,139	1,651,968	1,392,171
<b>Total net position</b>	<b>\$ 8,854,031</b>	<b>\$ 6,873,250</b>	<b>\$ 1,980,781</b>

Statement of Net Position: The District’s total assets and deferred outflows exceeded its total liabilities and deferred inflows by \$8,854,031 (*total net position*) as of June 30, 2021.

- The District’s net position increased \$1,980,781, or 29%, over the prior year.
- The District paid \$723,257 toward its OPEB actuarially determined contribution (ADC), with \$250,000 going into the trust, \$396,503 paid directly for benefits, and \$76,754 in implicit subsidy costs.
- In addition to the OPEB Trust established by the District in 2011, the District also established a pension side of the trust in 2019, which has a balance of \$741,777 as of June 30, 2021.

**Table 2**  
**Changes in Governmental Net Position**

	<u>Governmental Activities</u>		
	<u>2021</u>	<u>2020</u>	<u>\$ Change</u>
<u>Revenues</u>			
Program revenues:			
Capital grants and contributions	\$ 243,356	\$ 57,680	\$ 185,676
Program revenues:			
Taxes and assessments	20,003,750	19,296,109	707,641
Charges for service	3,409,893	1,811,200	1,598,693
MWPA Program (Measure C)	897,287	-	897,287
Other revenue	408,277	269,616	138,661
Investment Earnings	119,344	11,533	107,811
Interest income	59,274	172,846	(113,572)
Gain on sale of assets	-	36,839	(36,839)
<b>Total revenues</b>	<b>25,141,181</b>	<b>21,655,823</b>	<b>3,522,197</b>
<u>Program Expenses</u>			
Public safety - fire protection	23,160,399	20,422,036	2,738,363
<b>Total expenses</b>	<b>23,160,399</b>	<b>20,422,036</b>	<b>2,738,363</b>
<b>Change in Net Position</b>	<b>\$ 1,980,782</b>	<b>\$ 1,233,787</b>	<b>\$ 746,995</b>

**General Fund**

The fund financial statements provide a short-term view of the District’s finances, providing more detailed information on the District’s current revenues, expenditures, and fund balance, and excluding capital assets and long-term obligations.

Table 3  
Statement of Revenues, Expenditures and Changes in Fund Balance

	General Fund		
	2021	2020	\$ Change
<u>Revenues</u>			
Capital grants and contributions	\$ 243,356	\$ 57,680	\$ 185,676
Program revenues:			
Taxes and assessments	20,003,750	19,296,109	707,641
Charges for Services	3,409,893	1,811,200	1,598,693
MWPA Program	897,287	-	897,287
Other revenue	466,277	327,616	138,661
Investment earnings	119,344	11,533	107,811
Interest income	59,274	172,846	(113,572)
<b>Total revenues</b>	<b>25,199,181</b>	<b>21,676,984</b>	<b>3,522,197</b>
<u>Program Expenditures</u>			
Public safety - fire protection:			
Personnel	17,244,531	15,330,677	1,913,854
Operating Expenditures	3,299,075	3,039,496	259,579
Grant Expenditures	218,924	51,370	167,554
Capital Outlay	1,165,846	618,189	547,657
<b>Total expenditures</b>	<b>21,928,376</b>	<b>19,039,732</b>	<b>2,888,644</b>
Revenues over (under) expenditures	3,270,805	2,637,252	633,553
Proceeds from sale of capital assets	68,000	147,310	(79,310)
<b>Net change in fund balance</b>	<b>\$ 3,338,805</b>	<b>\$ 2,784,562</b>	<b>\$ 554,243</b>

- Revenues exceeded expenditures by \$3,270,805. This is a temporary excess due to the new Measure U special tax, and we expect it to diminish over the next five years as new expenditures exceed revenue growth.
- Total revenues were \$2,334,230 more than budgeted, primarily due to the Southern Marin Emergency Medical Paramedic Service (SMEMPS), mutual aid reimbursements, and excess Educational Revenue Augmentation Fund (ERAF) revenues greater than estimated (\$107,847; \$1.1M; and \$392,632 greater than budgeted, respectively).



- Property tax revenues increased 4%, or \$707,641, over the prior fiscal year:

	2021	2020	\$ Increase/ (Decrease)	% Change
Property Tax/ERAF	15,961,950	15,236,048	725,902	5%
Special Assessment Tam/Alto	913,877	915,652	(1,775)	0%
EMR & Fire Protection Tax (Measure U)	3,127,923	3,144,409	(16,486)	-1%
	20,003,750	19,296,109	707,641	4%

- Increased interest revenue reflects higher average balances in interest-bearing accounts, an increase in overall rates, and an additional \$119,344 in investment earnings from the pension trust.
- General Fund expenditures were \$21,928,376, an increase of \$2,888,644 or 15%, over the prior fiscal year. Of this increase, \$1.2M was for reimbursable expenses (mutual aid and interagency employee sharing agreements' increases), which were offset by an equal amount of revenue.
- Expenditures were \$244,870 less than budgeted: Salaries & Benefits were overbudget \$672,517, largely due to mutual aid overtime incurred on out of county assignments:

	Actual	Budgeted	Variance
Salaries & Benefits	17,244,531	16,572,014	672,517
Operating Expenditures	3,299,075	3,865,331	(566,256)
Grant Expenditures	218,924	250,126	(31,202)
Capital Outlay	1,165,846	1,485,775	(319,929)
	21,928,376	22,173,246	(244,870)

- Personnel costs comprise 79% of the budget, and increased by \$1,913,853, or 12% over the prior year. This increase was primarily due to salary and step increases, increased overtime, plus the addition of two new positions (IT Coordinator and Communications Coordinator), and the addition of a full-time Finance Assistant to replace the part-time position.
- Overtime expenditures were \$997,366 greater than budgeted, largely due to the District's participation in statewide fires and national disasters (reimbursable).

### Capital Assets and Debt Administration

The District maintains a long-range Capital Improvement Plan (CIP), and per District policy funds the plan every year based

on the estimated replacement cost of major assets, plus any funds needed for projected facilities' improvements. Funding for the CIP is provided by an annual transfer from the General Fund; for this fiscal year, \$1,534,500 of the District's net revenue was transferred to the CIP fund.

This fiscal year, three new vehicles and an inflatable rescue boat (IRB) were acquired by the District: two Chevrolet Colorado vehicles replaced the existing station utility vehicles, another Chevrolet Colorado was an addition to the fleet for a new prevention inspector, and the IRB replaced the earlier 2015 model. In addition, the District acquired the third (of three) new cylinder filling stations: this will allow for the onsite filling of the self-contained breathing apparatus (SCBA) and self-contained underwater breathing apparatus (SCUBA) tanks at station 4. In addition to the aforementioned newly acquired assets, the District also acquired and installed a Long-Range Acoustic Device (LRAD) system, which was funded by the new Marin Wildfire Prevention Authority (MWPA) Measure C monies. This new system will broadcast messages to residents in the event of an emergency. No other assets were acquired during this fiscal year, but seven were retired: the 2015 IRB and six operational support vehicles: the oldest was a 2002 Chevrolet Tahoe. The District's net position invested in capital assets as of June 30, 2021 is \$4,886,658. All capital assets are valued at historical cost, and those with a value of \$10,000 or more are recorded as capital assets, and depreciated over estimated useful lives, using the straight-line method.

The District currently does not currently utilize long-term debt to fund operations or growth.

### **Economic Outlook**

The primary economic drivers of the District's finances are property tax revenue and personnel costs. The District's Board of Directors is committed to long-term financial resiliency, and a thorough understanding of these aforementioned primary drivers is required in order to achieve and maintain long-term fiscal resiliency. The recent passage of Measure U was a major accomplishment towards increasing the District's revenues and thereby maintaining an organization with long-term financial resiliency. The District utilizes long-range financial planning tools to measure the District's financial health, identify potential fiscal challenges and guide current decision making, and keep the District on a fiscally sustainable path going forward. Two of the tools the District uses are a ten-year general operating cash flow model, and a twelve-year Capital Improvement Plan (CIP).

In addition to the adoption of Measure U, the District has implemented a number of other cost-saving measures to ensure the long-term resiliency of the organization, such as:

- To address the OPEB liability, the District eliminated OPEB for employees hired after 1/1/2014, instead offering retiree health savings accounts.

- Prior to PEPRRA, the District's safety members were the first in the County to modify retirement benefits from 3%@50 to 3%@55.
- Submitted winning grants in excess of \$1.3 million.
- The District started making contributions to a trust for OPEB liabilities in 2011, and in 2019 made its first pension contribution. The combined balance of this trust as of June 30, 2021 exceeded \$6.2M.
- Implemented employee cost-sharing of medical premium costs.
- The Board of Directors formally adopted a Reserve Policy to ensure the District has adequate working capital to cover operational costs and mitigate against potential adverse impacts stemming from an economic downturn. This policy calls for a minimum of 40% of current year operating and equipment expenditures to be in a separate cash fund. As of June 30, 2021, this cash fund balance was \$6.7M.

At the time of this writing, we are in year two of the COVID-19 pandemic, the effects of which are still not fully known. As of June 30, 2021, the District has received \$17,000 from the State of California to offset the additional expenditures incurred through extra staffing and safety measures during the pandemic. However, given the previous cost-saving and revenue-enhancing measures enacted, the District is in a strong financial position to continue to provide the community with a high level of service, while providing a sustainable level of fair and reasonable employee compensation, and adequate funding to maintain equipment and facilities. The District will regularly review and adjust financial projections as new information becomes available.

### **Contacting the District's Financial Management**

This financial report is intended to provide our citizens, taxpayers, and creditors with a general overview of the District's finances. Questions about this report should be directed to 28 Liberty Ship Way, Suite 2800, Sausalito, CA 94965.

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**BASIC  
FINANCIAL STATEMENTS**

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# GOVERNMENT-WIDE FINANCIAL STATEMENTS

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# SOUTHERN MARIN FIRE PROTECTION DISTRICT

## Statement of Net Position

June 30, 2021

ASSETS	Governmental Activities
Current assets:	
Cash and investments	\$ 15,570,099
Restricted cash and investments	741,777
Accounts receivable	792,982
Prepaid items	123,556
Total current assets	<u>17,228,414</u>
Noncurrent assets:	
Intergovernmental receivable	1,218,000
Capital assets:	
Non-depreciable	214,807
Depreciable, net of accumulated depreciation	4,671,851
Total capital assets	<u>4,886,658</u>
Total noncurrent assets	<u>6,104,658</u>
<b>Total assets</b>	<u>23,333,072</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Deferred outflows of resources - Pension	<u>7,727,490</u>
<b>Total deferred outflows of resources</b>	<u>7,727,490</u>
<b>LIABILITIES</b>	
Current liabilities:	
Accounts payable	1,098,861
Unearned revenue	38,776
Deposits payable	10,000
Accrued expenses	526,828
Compensated absences - due in one year	150,182
Total current liabilities	<u>1,824,647</u>
Noncurrent liabilities:	
Compensated absences - due in more than one year	1,041,959
Net OPEB liability	5,427,113
Net pension liability	13,296,989
Total noncurrent liabilities	<u>19,766,061</u>
<b>Total liabilities</b>	<u>21,590,708</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Deferred inflows of resources - Pension	24,783
Deferred inflows of resources - OPEB	591,040
<b>Total deferred inflows of resources</b>	<u>615,823</u>
<b>NET POSITION</b>	
Net investment in capital assets	4,886,658
Restricted for:	
Pension contribution	741,777
MWPA program	181,457
Unrestricted	<u>3,044,139</u>
<b>Total net position</b>	<u>\$ 8,854,031</u>

See accompanying Notes to Basic Financial Statements.

# SOUTHERN MARIN FIRE PROTECTION DISTRICT

## Statement of Activities

For the year ended June 30, 2021

Functions/Programs	Expenses	Program Revenues		Net (Expense)
		Charges for Services	Capital Grants and Contributions	Revenue and Changes in Net Position
				Governmental Activities
<b>Governmental activities:</b>				
Public safety - fire prevention and protection	\$ 23,160,399	\$ 3,409,893	\$ 243,356	\$ (19,507,150)
<b>Total governmental activities</b>	<b>\$ 23,160,399</b>	<b>\$ 3,409,893</b>	<b>\$ 243,356</b>	<b>(19,507,150)</b>
<b>General revenues:</b>				
Property taxes				15,961,951
Special assessment:				
Tam/Alto				913,875
EMR and fire protection taxes				3,127,924
MWPA revenue				897,287
Other revenue				408,277
Investment earnings				119,344
Interest income				59,274
<b>Total general revenues</b>				<b>21,487,932</b>
<b>Change in net position</b>				<b>1,980,782</b>
<b>Net position, beginning of year</b>				<b>6,873,249</b>
<b>Net position, end of year</b>				<b>\$ 8,854,031</b>

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**FUND**  
**FINANCIAL STATEMENTS**

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**SOUTHERN MARIN FIRE PROTECTION DISTRICT**  
**Balance Sheet**  
**Governmental Fund**  
**June 30, 2021**

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<b>ASSETS</b>	
Cash and investments	\$ 15,570,099
Restricted cash and investments	741,777
Accounts receivable	792,982
Intergovernmental receivables	1,218,000
Prepaid items	123,556
<b>Total assets</b>	<b>18,446,414</b>

<b>LIABILITIES</b>	
Accounts payable	1,098,861
Unearned revenue	38,776
Deposits payable	10,000
Accrued expenditures	526,828
<b>Total liabilities</b>	<b>1,674,465</b>

<b>DEFERRED INFLOWS OF RESOURCES</b>	
Unavailable revenues - intergovernmental receivables	1,218,000
<b>Total deferred inflows of resources</b>	<b>1,218,000</b>

<b>FUND BALANCES</b>	
Nonspendable	123,556
Restricted for:	
pension contribution	741,777
MWPA program	181,457
Assigned	14,507,159
<b>Total fund balances</b>	<b>15,553,949</b>

<b>Total liabilities, deferred inflows of resources and fund balances</b>	<b>\$ 18,446,414</b>
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**SOUTHERN MARIN FIRE PROTECTION DISTRICT**  
**Reconciliation of the Governmental Fund Balance Sheet**  
**to the Government-Wide Statement of Net Position**  
**June 30, 2021**

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**TOTAL FUND BALANCES - GOVERNMENTAL FUND** \$ 15,553,949

Amounts reported for Governmental Activities in the Statement of Net Position are different from those reported in the Governmental Fund above because of the following:

Capital assets used in governmental activities are not current financial resources and, therefore, are not reported in the governmental funds balance sheet. However, the statement of net position includes those assets as capital assets. 4,886,658

Deferred outflows of resources related to pensions and OPEB used in governmental activities are not current financial resources and, therefore, are not reported in the governmental funds balance sheet. However, the statement of net position includes those deferred outflows of resources. 7,727,490

Unavailable revenue recorded in the Fund Financial resulting from activities in which revenues were earned but funds were not available are reported as revenues in the Statement of Activities. 1,218,000

Deferred inflows of resources related to pensions and OPEB used in governmental activities are not current financial resources and, therefore, are not reported in the governmental funds balance sheet. However, the statement of net position includes those deferred inflows of resources. (615,823)

**LONG-TERM LIABILITIES**

The liabilities below are not due and payable in the current period and therefore are not reported in the Governmental Fund:

Net OPEB liability	(5,427,113)
Compensated absences	(1,192,141)
Net pension liability	(13,296,989)
	(19,916,243)

**NET POSITION OF GOVERNMENTAL ACTIVITIES** **\$ 8,854,031**

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**SOUTHERN MARIN FIRE PROTECTION DISTRICT**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Fund**  
**For the year ended June 30, 2021**

**REVENUES:**

Property taxes	\$ 15,961,951
Special assessment:	
Tam/Alto	913,875
EMR and fire protection taxes	3,127,924
MWPA revenue	897,287
Grants	243,356
Charges for services	3,409,893
Other revenue	466,277
Investment earnings	119,344
Interest income	59,274
<b>Total revenues</b>	<u>25,199,181</u>

**EXPENDITURES:**

Current:	
Salaries and benefits	17,244,531
Operating expenditures	3,299,075
Grant related expenditures	218,924
Capital outlay	1,165,846
<b>Total expenditures</b>	<u>21,928,376</u>

**REVENUES OVER (UNDER) EXPENDITURES** 3,270,805

**OTHER FINANCING SOURCES (USES)**

Proceeds from sale of capital assets	68,000
<b>Total other financing sources</b>	<u>68,000</u>
<b>Net change in fund balance</b>	<u>3,338,805</u>

**FUND BALANCES:**

Beginning of year	<u>12,215,144</u>
End of year	<u>\$ 15,553,949</u>

**SOUTHERN MARIN FIRE PROTECTION DISTRICT**  
**Reconciliation of the Governmental Fund Statement of Revenues, Expenditures, and**  
**Changes in Fund Balances to the Government-Wide Statement of Activities**  
**For the year ended June 30, 2021**

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<b>NET CHANGE IN FUND BALANCES - GOVERNMENTAL FUND</b>	<b>\$</b>	<b>3,338,805</b>
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Amounts reported for governmental activities in the Statement of Activities are different because of the following:

**CAPITAL ASSETS TRANSACTIONS:**

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is capitalized and allocated over their estimated useful lives and reported as depreciation expense.

Capital outlay		987,489
Depreciation expense		(601,978)
Proceeds from sale of capital assets		(68,000)
Gain/(loss) on sale of capital assets		(29,699)

Current year employer pension contributions are recorded as expenditures in the governmental funds, however these amounts are reported as a deferred outflow of resources on the Government-Wide Statement of Net Position.		2,734,389
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Pension expense is recorded as incurred in the Government-Wide Statement of Activities, however pension expense is not recognized in the governmental funds.		(4,577,449)
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Current year employer OPEB contributions are recorded as expenditures in the governmental funds, however these amounts are reported as a reduction of net OPEB liability on the Government-Wide Statement of Net Position.		723,257
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OPEB (expense)/income is recorded as incurred in the Government-Wide Statement of Activities, however OPEB expense is not recognized in the governmental funds.		(346,303)
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The amounts below included in the Statement of Activities do not provide (or require) the use of current financial resources and therefore are not reported as revenue or expenditures in the governmental funds (net change):

Change in unavailable revenues - intergovernmental receivable		(58,000)
Change in compensated absences		(121,729)

<b>CHANGES IN NET POSITION OF GOVERNMENTAL ACTIVITIES</b>	<b>\$</b>	<b>1,980,782</b>
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# NOTES TO BASIC FINANCIAL STATEMENTS

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**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. *Organization and Description***

The Southern Marin Fire Protection District (the District) was organized on July 1, 1999 as a result of a merger between the Alto-Richardson Bay Fire Protection District and the Tamalpais Fire Protection District under the California Health and Safety Code.

The District furnishes fire protection, rescue services and other emergency services to the City of Sausalito and the unincorporated areas of Tiburon, Belvedere, and Mill Valley pursuant to joint powers agreements with those cities.

The District is governed by an elected Board of Fire Commissioners consisting of seven members elected by the voters in its service area. The Board appoints a Fire Chief to oversee the day-to-day operations of the District. Effective June 24, 2012, the District annexed the City of Sausalito's Fire Department and acquired 14 new employees. With the new hires, the District now employs a full-time staff of 1 Fire Chief, 1 Deputy Fire Chief, 1 Fire Marshal, 4 Battalion Chiefs, 9 Captains, 37 firefighters/paramedics, 6 Fire Inspectors, and 6 administrative support staff, for a total of 62.

The District maintains its headquarters at 28 Liberty Ship Way, Suite 2800 Sausalito, California 94965.

**B. *Reporting Entity***

The District does not exercise oversight responsibility over any other governmental unit, thus its financial statements do not include any financial activity of any other agency. It is not a component unit of any other reporting entity.

**C. *Basis of Presentation***

The District's Basic Financial Statements are prepared in conformity with U.S. generally accepted accounting principles. The Governmental Accounting Standards Board is the acknowledged standard setting body for establishing accounting and financial reporting standards followed by governmental entities in the U.S.A.

Those Statements require that the financial statements described below be presented.

*Government-wide Statements* – The statement of net position and the statement of activities display information about the primary government (the District). These statements include the financial activities of the overall District government. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.



**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Continued**

**C. *Basis of Presentation, Continued***

The statement of activities presents a comparison between direct expenses and program revenues of each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) charges paid by the recipients of goods or services offered by the programs, (b) grants and contributions that are restricted to meeting the operational needs of a particular program, and (c) fees, grants and contributions that are restricted to financing the acquisition or construction of capital assets. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

*Fund Financial Statements* - The fund financial statements provide information about the District's funds. The emphasis of fund financial statements is on major individual governmental funds, each of which is displayed in a separate column.

**D. *Major Funds***

Major funds are defined as funds that have either assets, liabilities, revenues or expenditures/expenses equal to ten percent of their fund-type total and five percent of the grand total. The General Fund is always a major fund. The District may also select other funds it believes should be presented as major funds.

The District reported its only fund as a major governmental fund in the accompanying financial statements:

General Fund - The General Fund is the general operating fund of the District. It is used to account for all financial resources. The major revenue sources for this Fund are property taxes, ambulance service revenues and interest income. Expenditures are made for public safety and other operating expenditures.

**E. *Basis of Accounting***

The government-wide financial statements are reported using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if the revenues are collected within 90 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Governmental capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of governmental long-term debt and acquisitions under capital leases are reported as other financing sources.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Continued**

**E. *Basis of Accounting, Continued***

Non-exchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include taxes, grants, entitlements, and donations. On the accrual basis, revenue from taxes is recognized in the fiscal year for which the taxes are levied or assessed. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The District may fund programs with a combination of cost-reimbursement grants and general revenues. Thus, both restricted and unrestricted net position may be available to finance program expenditures. The District's policy is to first apply restricted grant resources to such programs, followed by general revenues if necessary.

**F. *Budgets and Budgetary Accounting***

The Board of Directors adopts a final budget by the September board meeting. The budget includes appropriations (budgeted expenditures) on a line-item basis and the means of financing them (budgeted revenues).

Formal budgetary integration is employed as a management control device during the year for all funds. Budgeted and actual revenues and expenditures are reviewed monthly by the Board and budget amendments and transfers are made as needed. The Finance Manager monitors appropriations on a Division basis and conveys this information to the Fire Chief/District Board. This approach allows the Fire Chief to hold Division heads accountable. The District reports expenditures and appropriations on a line-item basis to its Board. Only the Board may approve amendments to appropriations in total by fund. This approach allows the Board to hold the Fire Chief accountable for the overall District operations.

Budgets are adopted on a basis consistent with U.S. generally accepted accounting principles for all funds. Budgeted amounts presented in the financial statements are as originally adopted and as amended by the Board. Supplemental amendments to the budget were adopted by the Board and have been included in the budget versus actual statement. Appropriations lapse at year end.

**G. *Property Taxes***

Revenue is recognized in the fiscal year for which the tax and assessment is levied. The County of Marin (the County) levies, bills and collects property taxes for the District; the County remits the entire amount levied and handles all delinquencies, retaining interest and penalties. Secured and unsecured property taxes are levied on January 1 of the preceding fiscal year.

Secured property tax is due in two installments, on November 1 and February 1, and becomes a lien on those dates. It becomes delinquent on December 10 and April 10, respectively. Unsecured property tax is due on July 1 and becomes delinquent on August 31.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Continued**

**G. Property Taxes, Continued**

The term "unsecured" refers to taxes on personal property other than real estate, land and buildings. These taxes are secured by liens on the personal property being taxed.

Property tax revenue is recognized in the fiscal year for which the tax is levied. The County distributes property tax (termed "settlements") under the Teeter Plan, which allows the District to receive all property taxes in the year in which they are levied. The County retains any collections of interest, penalties, and delinquencies under this plan. A settlement apportionment for 95% of unsecured property taxes is received in October, with the remainder distributed in June. Secured property taxes are received in three settlements and apportioned as follows: 55% in December, 40% in April and 5% in June.

**H. Accumulated Compensated Absences**

Compensated absences comprise unpaid vacation leave and sick leave. The District's liability for compensated absences is recorded in the General Fund. The liability for compensated absences is determined annually.

**I. Capital Assets and Depreciation**

All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Contributed capital assets are valued at their estimated fair market value on the date contributed. Capital assets with a value of \$10,000 or more are recorded as capital assets.

Capital assets with limited useful lives are depreciated over their estimated useful lives. The purpose of depreciation is to spread the cost of capital assets equitably among all users over the life of these assets. The amount charged to depreciation expense each year represents that year's pro rata share of the cost of capital assets. Depreciation expense for the current year was \$550,176.

Depreciation is provided using the straight-line method, which means the cost of the asset is divided by its expected useful life in years and the result is charged to expense each year until the asset is fully depreciated. The District has assigned the useful lives listed below to capital assets:

Buildings	50 years
Equipment & Vehicles	5-50 years

**J. Deferred Outflows and Inflows of Resources**

Pursuant to GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, and GASB Statement No. 65, Items Previously Reported as Assets and Liabilities, the District recognizes deferred outflows and inflows of resources.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Continued**

**J. *Deferred Outflows and Inflows of Resources, Continued***

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. A deferred outflow of resources is defined as a consumption of net position by the government that is applicable to a future reporting period. In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. A deferred inflow of resources is defined as an acquisition of net position by the District that is applicable to a future reporting period.

**K. *Pensions***

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's Marin County Employees' Retirement Association (MCERA) plan (Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by MCERA. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. The following timeframes are used for pension reporting:

Valuation Date	June 30, 2019
Measurement Date	June 30, 2020
Measurement Period	June 30, 2019 to June 30, 2020

**L. *Other Postemployment Benefits (OPEB)***

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's plan (OPEB Plan) and additions to/deductions from the OPEB Plan's fiduciary net position have been determined on the same basis. For this purpose, benefit payments are reported at fair value. Generally accepted accounting principles require that the reported results must pertain to liability and asset information within certain defined timeframes. For this report, the following timeframes are used:

Valuation Date	June 30, 2020
Measurement Date	June 30, 2021
Measurement Period	June 30, 2020 to June 30, 2021

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

**2. CASH AND INVESTMENTS**

At June 30, 2021, the District's cash and investments consisted of the following:

Description	Amount
Cash and Investments:	
Cash in hand and undeposited checks	\$ 277,846
Deposits held with Main County Treasury	14,322,513
Cash Deposits with Wells Fargo - Payroll	969,740
Sub-total	<u>15,570,099</u>
Restricted cash and investments:	
Restricted cash and investment with PARS	<u>741,777</u>
Total cash and investments	<u><u>\$ 16,311,876</u></u>

**A. Deposits**

The District has authorized staff to deposit cash with the Marin County Treasurer in a series of pooled accounts with cash from various other governmental entities within the County, for investment purposes. The pooled cash is invested principally in bankers' acceptances, negotiable certificates of deposit and various U.S. Government Agency and commercial notes. Interest is earned on the daily earnings of the fund prorated to the District based on the ratio of the District's pooled investment fund.

California Law requires banks and savings and loan institutions to pledge government securities with a market value of 110% of the District's cash on deposit or first trust deed mortgage notes with a value of 150% of the District's cash on deposit as collateral for these deposits. The District has waived collateral requirements for the portion of deposits covered by federal depository insurance.

**B. Investments**

Investments as of June 30, 2021 consisted of the following:

Investments	Credit Rating	Fair Value	Maturity 12 Months or Less
Deposits held with Main County Treasury	Not Rated	\$ 14,322,513	\$ 14,322,513
Total cash and investments		<u>\$ 14,322,513</u>	<u>\$ 14,322,513</u>

The District adopted GASB Statement No. 31, which requires that the District's investments be carried at fair value instead of cost. Under GASB No. 31, the District adjusts the carrying value of its investments to reflect their fair value monthly, and it includes the effects of these adjustments in income for that fiscal year. At June 30, 2021, the District investments are carried at fair value, which is the same as fair market value.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**2. CASH AND INVESTMENTS, Continued**

**B. *Investments, Continued***

The County of Marin's investment policies are governed by State statutes. In addition, the County of Marin has an investment committee, which prescribes written investment policies regarding the types of investments that may be made. The policies limit amounts that may be invested in any one financial institution or amounts that may be invested in long-term instruments.

During the year ended June 30, 2021, the investment committee's permissible investments included obligations of the U.S. Government Agencies bills, notes or bonds and certain time deposits, certificates of deposit, bankers' acceptances, commercial paper, repurchase and reverse repurchase agreements, money market funds, medium term corporate notes or deposit notes, shares of beneficial interest issued by diversified management companies, LAIF, and financial institution investment accounts.

**C. *Risk Disclosures***

**County Pool: Interest Risk** – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. In accordance with the County's Investment Policy, the County manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio to 1.5 years or less. At June 30, 2021, the County Investment Pool had a weighted average maturity of 0.60 years, or approximately 218 days.

**County Pool: Credit Risk** – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law and the County's Investment Policy limit the County's investments in commercial paper, corporate bonds, and medium-term notes to the rating of 'A' or higher as provided by Moody's Investors Service or Standard & Poor's Corporation. The County's Investment Policy limits investments purchased by Financial Institution Investment Accounts, a type of mutual fund, to United States Treasury and Agency obligations with credit quality rating of 'AAA'. This is measured by the assignment of a rating by a nationally recognized statistical rating organization.

**County Pool: Concentration of Credit Risk** – Concentration of credit risk is the risk of loss attributable to the magnitude of the County Pool's investment in a single issuer of securities. At June 30, 2021, the County had the following investments in any one issuer that represent 5% or more of the total investments: \$1,092.3 million in Federal Home Loan Discount, \$93.969 million in Federal Farm Credit Bank Discount, \$174,895 million in Federal Farm Credit Bank, and \$115.956 million in Federal Agric Mortgage Corporation.

**Custodial Credit Risk** – The custodial credit risk is the risk that in the event of the failure of a counter party, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. As of June 30, 2021 none of the District's deposits or investments were exposed to disclosable custodial credit risk.



**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

**3. CAPITAL ASSETS**

Capital assets activity comprised the following:

	Balance at 6/30/2020	Additions	Deletions	Balance at 6/30/2021
Non-depreciable capital assets:				
Land	\$ 214,807	\$ -	\$ -	\$ 214,807
Total non-depreciable capital assets	214,807	-	-	214,807
Depreciable capital assets:				
Buildings and improvements	3,566,726	-	-	3,566,726
Equipment	6,981,052	987,487	(266,491)	7,702,048
Total depreciable capital assets	10,547,778	987,487	(266,491)	11,268,774
Less: accumulated depreciation				
Buildings and improvements	(2,961,443)	(88,418)	-	(3,049,861)
Equipment	(3,202,294)	(513,560)	168,792	(3,547,062)
Total accumulated depreciation	(6,163,737)	(601,978)	168,792	(6,596,923)
Net capital assets being depreciated	4,384,041	385,509	(97,699)	4,671,851
Total capital assets, net	\$ 4,598,848	\$ 385,509	\$ (97,699)	\$ 4,886,658

**4. NET POSITION AND FUND BALANCE**

Net Position is on the full accrual basis while Fund Balance is measured on the modified accrual basis.

**A. Net Position**

Net Position is the excess of all the District's assets over all its liabilities, regardless of fund. Net Position is divided into three captions. These captions apply only to Net Position, which is determined only at the Government-wide level, and are described below:

*Invested in Capital Assets* describes the portion of Net Position represented by the current net book value of the District's capital assets, less the outstanding balance of any debt issued to finance these assets.

*Restricted* describes the portion of Net Position that is restricted as to use by the terms and conditions of agreements with outside parties, governmental regulations, laws, or other restrictions which the District cannot unilaterally alter. These principally include debt service, acquisition and construction of facilities, and equipment.

*Unrestricted* describes the portion of Net Position that is not restricted as to use.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**4. NET POSITION AND FUND BALANCE, Continued**

**B. Fund Balance**

The accompanying financial statements reflect certain changes that have been made with respect to the reporting of the components of fund balances for governmental funds. In previous years, fund balances for governmental funds were reported in accordance with previous standards that included components for reserved fund balance, unreserved fund balance, designated fund balance, and undesignated fund balance. Due to the implementation of GASB Statement No. 54, the components of the fund balances of governmental funds now reflect the component classifications described below. In the fund financial statements, governmental fund balances are reported in the following classifications:

*Nonspendable* fund balance includes amounts that are not in a spendable form, such as prepaid items or supplies inventories, or that are legally or contractually required to remain intact, such as principal endowments.

*Restricted* fund balance includes amounts that are subject to externally enforceable legal restrictions imposed by outside parties (i.e., creditors, grantors, contributors) or that are imposed by law through constitutional provisions or enabling legislation.

*Committed* fund balance includes amounts whose use is constrained by specific limitations that the government imposes upon itself, as determined by a formal action of the highest level of decision-making authority. The Board of Directors serves as the District's highest level of decision-making authority and has the authority to establish, modify or rescind a fund balance commitment via minute's action.

*Assigned* fund balance includes amounts intended to be used by the District for specific purposes, subject to change, as established either directly by the Board of Directors or by management officials to whom assignment authority has been delegated by the Board of Directors.

*Unassigned* fund balance is the residual classification that includes spendable amounts in the General Fund that are available for any purpose.

When expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned or unassigned) fund balances are available, the District's policy specifies that restricted revenues will be applied first. When expenditures are incurred for purposes for which committed, assigned or unassigned fund balances are available, the District's policy is to apply committed fund balance first, then assigned fund balance, and finally unassigned fund balance.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**5. MEASURE U SPECIAL TAX**

On August 22, 2018, the Board of Directors approved Ordinance No. 2018/2019-01, to enact a special tax to fund fire protection and emergency services, which was approved by 75% of the voters in November 2018. The *Measure U, Local Emergency Medical Response Measure* went into effect July 2019, and its purpose is to ensure that the community continues to receive a high level of fire protection and emergency medical response services outlined as follows:

- Emergency medical calls
- Structure, wildland, and vehicle fires
- Traffic collisions, entrapments, and rescues
- Industrial accidents and hazardous materials incidents
- Fire prevention services
- Evacuation planning and disaster preparedness
- Community education including school life safety programs
- Urban-wildland interface monitoring

As these services encompass the entirety of the District’s mission, the tax was passed as a general measure and the Board of Directors have not restricted its funds to any type of expenditure. The tax requires the establishment of an oversight committee to review receipt and expenditure of funds, and will continue to be collected for as long as the Board of Directors deem it necessary or unless the voters of the District repeal it.

The special tax will be levied each year on each taxable parcel of land within the boundaries of the District at the annual rates listed below:

<b>Parcel Type</b>	<b>Rate</b>	<b>Unit</b>
Residential Use Parcel	\$200.00	per unit
Business Use Parcel	\$ 0.18	per improved square foot
Undeveloped Parcel	\$150.00	per parcel

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**5. MEASURE U SPECIAL TAX, Continued**

The passage of Measure U authorized the automatic adjustment to the tax rates listed above by five percent (5%) per year. Thereafter the then-current tax rates shall be automatically adjusted annually by five percent (5%). In lieu of the automatic adjustment of the tax rates, the Board of Directors may in any year, by resolution, adjust the then-current rates by an amount less than five percent (5%). Below is a table showing the yearly rate changes for the District’s Measure U:

Fiscal Year	Maximum Increase Available	Increase Used for Southern Marin Fire District	Cumulative Uncaptured Increase	Historic Assessment	
				Per Parcel	Per Sq Ft
2019-20	1st Year	-	-	\$ 200.00	\$ 0.1800
2020-21	5.00%	0.00%	5.00%	\$ 200.00	\$ 0.1800

The table below shows activities of the Measure U during FY2020-2021:

	<u>Measure U</u>
FY 2020/21 Special Assessment Revenues	\$ 3,127,923
	<u>3,127,923</u>
Wildlife Mitigation	921,987
General Public Safety	2,205,936
	<u>3,127,923</u>
Balance as of June 30, 2021	<u><u>\$ -</u></u>

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**6. PENSION PLAN**

*A. Plan Description*

The District's retirement plan is administered by the Marin County Employees' Retirement Association (MCERA), a retirement system established in July 1950 and governed by the California Constitution; the County Employees Retirement Law of 1937 (CERL or 1937 Act, California Government Code Section 31450 et seq.); the Public Employees' Pension Reform Act of 2013 (PEPRA, Government Code Section 7522); the provisions of California Government Code Section 7500 et seq; and the bylaws, procedures, and policies adopted by MCERA's Board of Retirement. The Marin County Board of Supervisors may also adopt resolutions, as permitted by the CERL and PEPRA, which may affect the benefits of MCERA members.

MCERA operates as a cost-sharing multiple employer defined benefit plan for the County and eight other participating employers: City of San Rafael, Local Agency Formation Commission (LAFCO), Marin City Community Services District, Marin County Superior Court, Marin/Sonoma Mosquito and Vector Control District, Novato Fire Protection District, Southern Marin Fire Protection District, and Tamalpais Community Services District. Separate actuarial valuations are performed for these other agencies and districts, and the responsibility for funding their plans rest with those entities. Post-retirement benefits are administered by MCERA to qualified retirees.

Copies of MCERA's annual financial reports, which include required supplementary information (RSI) for the Plan may be obtained from their office at One McInnis Parkway, Suite 100, San Rafael, CA 94903 or online at [www.mcera.org](http://www.mcera.org).

Administration

Retirement system administration is managed by the Retirement Board. All Retirement Board members, except the County Director of Finance, serve for a term of three years. By statute, retirement Board members include the following:

- The Director of Finance of the County (ex-officio).
- Four members who are qualified electors of the County and not connected with County government in any capacity, except one may be a County Supervisor. The Board of Supervisor appoints these members.
- Two General members of MCERA elected by the General membership.
- One Safety member and one Safety member alternate elected by the Safety membership.
- One retired member and one retired member alternate elected by the retired membership.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**6. PENSION PLAN, Continued**

**A. *Plan Description, Continued***

Membership

MCERA provides service retirement, disability, and death and survivor benefits to its general and safety members. Safety membership primarily includes law enforcement and firefighters of MCERA, as well as other classifications as allowed under the CERL and adopted by the employer. General membership is applicable to all other occupational classifications. The retirement benefits within the plan are tiered based on the participating employer and the date of the member's entry into MCERA membership.

Vesting

Members become vested in retirement benefits upon completion of five years of credited service.

**B. *Benefit Provisions***

Service Retirement

MCERA's service retirement benefits are based on the years of credited service, final average compensation, and age at retirement, according to the applicable statutory formula. Members who qualify for service retirement are entitled to receive monthly retirement benefits for life.

General members hired prior to January 1, 2013 are eligible to retire once they attain the age of 50 (except tiers 3a and 4, whereby the minimum age is 55) and have acquired 10 or more years of retirement service credit. A member with 30 years of service is eligible to retire regardless of age. A member who is age 70 or older is eligible to retire regardless of service credit. General members who are first hired on or after January 1, 2013 are eligible to retire once they have attained the age of 52, and have acquired 5 years of retirement service credit, or age 70, regardless of service.

Disability Retirement

A member with five years of service, regardless of age, who becomes permanently incapacitated for the performance of duty is eligible to apply for a non-service connected disability retirement. Any member who becomes permanently incapacitated for the performance of duty as a result of injury or disease arising out of and in the course of employment is eligible to apply for a service-connected disability retirement, regardless of service length or age.

Death Benefits

MCERA provides specified death benefits to beneficiaries and members' survivors. The death benefits provided depend on whether the member is active or retired.



**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**6. PENSION PLAN, Continued**

**B. *Benefit Provisions, Continued***

The basic active member death benefit consists of a members' retirement contributions plus interest plus one month's pay for each full year of service (up to a maximum of six month's pay). Retiring members may choose from five retirement benefit payment options. Most retirees elect to receive the unmodified allowance which provides the maximum benefit to the retiree and continuance of 60% of the retiree's allowance to the surviving spouse or registered domestic partner after the retiree's death. Other death benefits may be available based on the years of service, marital status, and whether the member has minor children.

Cost of Living Adjustment

Retirement allowances are indexed for inflation. Most retirees receive automatic basic cost of living adjustments (COLA's) based upon the Urban Consumer Price Index (UCPI) for the San Francisco Bay Area. These adjustments go into effect on April 1 of each year. Annual COLA increases are statutorily capped at 2%, 3%, or 4% depending upon the member's retirement tier. When the UCPI exceeds the maximum statutory COLA for the member's tier, the difference is accumulated for use in future years when the UCPI is less than the maximum statutory COLA. The accumulated percentage carryover is known as the COLA Bank.

The District's contribution to the Plan for the measurement period ended June 30, 2020 was as follows:

Employer Contributions: \$ 2,602,129

**C. *District Proportionate Share of the Net Pension Liability***

As of June 30, 2021, the District reported net pension liabilities for its proportionate shares of the net pension liability of the District's Plan as follows:

Balance as of measurement date June 30, 2020	Plan's Net Pension Liability	Proportionate Share of Net Pension Liability 2.9047%
Total Pension Liability	\$ 3,083,089,828	\$ 89,554,510
Fiduciary net position	2,625,314,865	76,257,521
Net Pension liability	\$ 457,774,963	\$ 13,296,989

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
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**6. PENSION PLAN, Continued**

*C. District Proportionate Share of the Net Pension Liability, Continued*

The District’s net pension liability for the Plan is measured as the proportionate share of the net pension liability. The net pension liability of the Plan is measured as of June 30, 2020, and the total pension liability for the Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019 rolled forward to June 30, 2020 using standard update procedures. The District’s proportion of the net pension liability was based on a projection of the District’s long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined.

The District’s proportionate share of the net pension liability for the Plan as of measurement dates June 30, 2019 and 2020 were as follows:

Calculation Dates	District Percentage
Proportion - June 30, 2019	2.7254%
Proportion - June 30, 2020	2.9047%
Change - Increase (Decrease)	0.1793%

*D. Actuarial Methods and Assumptions Used to Determine Total Pension Liability*

Actuarial Assumptions - The total pension liabilities in the June 30, 2019 actuarial valuations were determined using the following actuarial assumptions:

Valuation Date:	June 30, 2019
Measurement Date:	June 30, 2020
Actuarial Assumptions:	
Discount Rate	7% per year
Inflation	2.75% per year
Salary Increases	3.00% per year plus merit component based on employee classification and years of service
Expected Rate of Return	7% per year, net of investment expenses
Price Inflation:	2.75%
Salary Increases:	3.00% plus merit component based on employee classification and years of service.
Postretirement COLA	2.70% for members with a 4.00% COLA cap, 2.60% for members with a 3% COLA cap, and 1.90% for members with a 2% COLA cap.
Mortality Rates	Rates of mortality for active Members are specified by CalPERS 2017 Pre-Retirement Non-Industrial Death rates (plus Duty-Related death rates for Safety members) with the 20-year static projection used by CalPERS replaced by generational improvements from a base year of 2009 using Scale MP-2017.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

**6. PENSION PLAN, Continued**

**E. Pension Expense**

For the measurement period ended June 30, 2020, the District recognized pension expense of \$4,577,449 as follows:

	Plan's Pension Expense	District's Pension Expense (2.9047%)
Pension expense:		
Service Cost	\$ 63,855,331	\$ 1,854,806
Interest on the total pension liability	203,816,884	5,920,269
Administrative expenses and other non-investment expenses	4,607,760	133,842
Member contributions	(30,913,996)	(897,959)
Expected investment return net of expenses	(179,528,297)	(5,214,758)
Recognition of Deferred Outflows/Inflows:		
Recognition of liability gains(losses)	7,006,270	203,511
Recognition of assumptions changes	10,200,420	296,292
Recognition of net investment gains(losses)	15,226,407	442,281
Recognition of employer specific Deferred Outflows/Inflows:		
Recognition of change in proportion	-	1,308,501
Recognition of contribution difference	-	530,665
Total pension expense	<u>\$ 94,270,779</u>	<u>\$ 4,577,449</u>

**F. Deferred outflows and Deferred Inflows of Resources Related to Pensions**

At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Pension contributions subsequent to measurement date	\$ 2,734,389	\$ -
Differences between actual and expected experience	583,161	24,783
Changes in assumptions	296,292	-
Change in employer's proportion	2,043,760	-
Differences between the employer's contributions and the employer's proportionate share of contributions	600,376	-
Net differences between projected and actual earnings on plan investments	1,469,512	-
Total	<u>\$ 7,727,490</u>	<u>\$ 24,783</u>

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**6. PENSION PLAN, Continued**

*F. Deferred outflows and Deferred Inflows of Resources Related to Pensions, Continued*

\$2,734,389 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended 2022.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Amortization Period Fiscal Year Ended June 30,	Deferred outflows (Inflows) of Resources
2022	1,728,120
2023	1,600,662
2023	1,115,210
2024	524,326
Total	<u>\$ 4,968,318</u>

*G. Discount Rate*

The discount rate used to measure the total pension liability as of June 30, 2020 was 7.00%. The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the actuarially determined contribution rates. For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included.

Projected employer contributions that are intended to fund the service costs of future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability as of June 30, 2020.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

**6. PENSION PLAN, Continued**

*G. Discount Rate, Continued*

The table below reflects the long-term expected real rate of return by asset class. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. These rates of return are net of administrative expenses.

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Equity	32.00%	4.90%
Fixed Income	23.00%	0.50%
International Equity	22.00%	5.00%
Public Real Assets	7.00%	3.20%
Private Equity	8.00%	6.25%
Real Estate	8.00%	4.00%
Total	100.00%	

*H. Sensitivity of the Net Pension Liability to Changes in the Discount Rate*

The following presents the District's proportionate share of the net pension liability for the Plan, calculated using the discount rate for the Plan, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

Description	Plan's Net Pension Liability		
	Discount Rate - 1% 6.00%	Current Discount Rate 7.00%	Discount Rate + 1% 8.00%
Total pension liability	\$ 3,482,602,639	\$ 3,083,089,828	\$ 2,753,984,645
Fiduciary net position	(2,625,314,865)	(2,625,314,865)	(2,625,314,865)
Net pension liability	857,287,774	457,774,963	128,669,780
Net pension liability - District share 2.9047%	\$ 24,901,638	\$ 13,296,989	\$ 3,737,471

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued MCERA financial reports.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**7. DEFERRED COMPENSATION PLAN**

District employees may defer a portion of their compensation under two District sponsored Deferred Compensation Plans created in accordance with Internal Revenue Code Section 457. Under these plans, participants can choose between tax deferred contributions or post-tax (Roth) contributions. If they choose tax deferred contribution, they are not taxed on the deferred portion of their compensation until distributed to them; distributions may be made only at termination, retirement, and death or in an emergency as defined by the Plans.

The laws governing deferred compensation plan assets require plan assets to be held in a Trust for the exclusive benefit of plan participants and their beneficiaries. Since the assets held under these plans are not the District’s property, are not managed by the District and are not subject to claims by general creditors of the District, they have been excluded from these financial statements.

During the year 2021, The District has evaluated the requirements of GASB Statement No. 84, Fiduciary Activities and GASB Statement No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans and determined that the plan didn’t meet the criteria to be reported as a fiduciary activity.

**8. RISK MANAGEMENT**

The District is self insured through the Volunteers Firemen’s Insurance Services, Inc. The following types of loss risks are covered by the policy above:

Type	Coverage Limit	Deductible
General Liability	\$1,000,000 per occurrence \$3,000,000 aggregate	No deductible
Property	Guaranteed Replacement Cost	\$500 per occurrence
Portable Equipment	Guaranteed Replacement Cost	\$250 per daim
Workers’ Compensation	\$300,000,000 per occurrence	No deductible
Auto	\$1,000,000 Combined Single Limit	\$250 Comp/\$500 Collision
Management Liability	\$1,000,000 per occurrence and \$3,000,000 aggregate	No deductible
Umbrella/ Excess Liability	\$10,000,000 per occurrence and \$20,000,000 aggregate	No deductible

Any liability the District may have for uninsured claims is limited to general liability claims. However, the District has experienced no losses from such claims during the preceding three years and it therefore believes there is no liability for claims incurred but not reported.

**9. CONTINGENT LIABILITIES AND COMMITMENTS**

The District is involved in various claims and litigation arising in the ordinary course of business. District management, based upon the opinion of legal counsel, is of the opinion that the ultimate resolution of such matters will not have a materially adverse effect on the District’s financial position or results of operations.



**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**10. JOINT GOVERNED ORGANIZATIONS**

The District participates in the joint ventures discussed below through formally organized and separate entities established under the Joint Exercise of Powers Act of the State of California. As separate legal entities, these entities exercise full powers and authorities within the scope of the related Joint Powers Agreements including the preparation of annual budgets, accountability for all funds, the power to make and execute contracts and the right to sue and be sued. Each joint venture is governed by a board consisting of representatives from member municipalities. Each board controls the operations of the respective joint venture, including selection of management and approval of operating budgets, independent of any influence by member municipalities beyond their representation on that board.

Obligations and liabilities of these joint ventures are not the District's responsibility and the District does not have an equity interest in the assets of each joint venture except upon dissolution of the joint venture.

Southern Marin Emergency Medical Paramedic System

The Southern Marin Emergency Medical Paramedic System operates and maintains an emergency medical care-paramedic system. Financial statements may be obtained by mailing a request to Southern Marin Emergency Medical Paramedic System, 26 Corte Madera Ave., Mill Valley, CA 94941.

Hazardous Materials Response Unit

The Hazardous Materials Response Unit is responsible for managing hazardous material spills, establishing a formula for management of financing joint expenses and defining signatory agency responsibilities. Financial statements may be obtained by mailing a request to Marin County Administrator's Office, 3501 Civic Center Drive, Room 325, San Rafael, CA 94903.

Fire Association Self Insurance System (FDAC-FASIS)

The Fire Association Self Insurance System has a self-insurance pooling program to purchase excess insurance. Financial Statements may be obtained by mailing a request to Fire Association Self Insurance System (FDAC-FASIS) 154 Sunnyside Drive, San Leandro, CA 94577.

Marin Emergency Radio Authority

The District has financial interest and responsibility, along with 23 other Districts, in the Marin Emergency Radio Authority pursuant to the joint powers agreement in order to issue bonds to be used to finance acquisition, construction, and improvement of certain public capital improvements.

In order to construct the emergency communications facility, Marin Emergency Radio Authority issued Revenue Bonds in the amount of \$26,940,000. Pursuant to the joint powers agreement, the District is obligated for 1.657% of this amount.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**11. OTHER POST EMPLOYMENT BENEFITS (OPEB)**

**A. Plan Description**

The District's postemployment benefit plan is a single-employer plan. The District provides health care for employees and dependents (and also for retirees and their dependents) through the Marin County Employees' Retirement Association (MCERA). Employees may choose one of two medical options: Kaiser HMO High Option and Blue Cross Prudent Buyer Classic. The District also offers dental and vision insurance through FDAC.

Upon retirement with 20 or more years of service, at least 10 of which must be with the District, retirees are eligible to receive the following employer-paid health benefits for life, depending on job classification and tier:

Members hired after January 1, 2014 receive a Retiree Health Savings account and therefore are not eligible to join the plan.

Firefighters with a minimum 10 years' of service credit

Hired prior to 7/1/10: The District shall provide 5% of the cost of the lowest cost "employee-only" Kaiser premium, as provided by MCERA, for every year served, up to a total of 100% after 20 years served. If the retiree elects spousal coverage, it must be self-paid unless the retiree has at least 30 years of service.

Hired 7/1/10 and after: The District shall provide 5% of the cost of the lowest cost "employee-only" Kaiser premium, as provided by MCERA, for every year served, up to a total of 100% after 20 years served. Any spousal coverage must be self-paid.

Administrative Employees with a minimum 10 years' service credit

The District shall provide 5% of the cost of the lowest cost "employee-only" Kaiser premium, as provided by MCERA, for every year served, up to a total of 100% after 20 years served. Any spousal coverage must be self-paid.

Fire Chief Officers' Association (SMFCOA)

Hired before 7/1/2001: For retired Deputy Chief and Battalion Chiefs covered by IAFF Local 1775, the District will provide 100% of the Kaiser premium for retirees with a minimum 5 years' service credit. Retirees with a minimum 15 years' service credit are also eligible for spousal medical coverage.

Hired between 7/1/01 - 6/30/10: For retirees with a minimum 10 years' service credit, the District shall provide 5% of the cost of Kaiser "employee-only" premium for every year served, up to a total of 100% after 20 years served. Retirees with 30 years' service credit are eligible for spousal Kaiser Coverage.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**11. OTHER POST EMPLOYMENT BENEFITS (OPEB), Continued**

**A. Plan Description, Continued**

Hired on or after 7/1/10: For retirees with a minimum 10 years' service credit, the District shall provide 5% of the cost of Kaiser "employee-only" premium for every year served, up to a total of 100% after 20 years served.

All Chiefs who were employed or promoted on or before July 1, 2001 and have a minimum 15 years' service credit are eligible for dental coverage for themselves and their spouse.

The Fire Chief receives the same benefits as the Chiefs in IAFF Local 1775.

**B. Funding Policy and Employees Covered**

The District's Board of Directors review the funding requirements and policy annually.

As of June 30, 2021, the following current and former employees were covered by the benefit terms under the OPEB Plan:

Active plan members	31
Inactive employees or beneficiaries currently receiving benefit payments	34
Total	<u>65</u>

**C. Contributions**

The annual contribution is based on projected pay-as-you-go financing requirements. The District has established the PARS Post-Employment Benefit Trust. The Board reviews the funding requirements and policy annually. For the fiscal year ended June 30, 2021, the District's total contributions were \$723,257 which includes \$396,503 of pay-as-you-go, \$250,000 contributions made from sources outside of trust and an implicit subsidy amounts of \$76,754.

**D. Net OPEB Liability**

The District's Net OPEB Liability was measured as of June 30, 2021, using an annual actuarial valuation as of June 30, 2020.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**11. OTHER POST EMPLOYMENT BENEFITS (OPEB), Continued**

Actuarial Assumptions - The total OPEB liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions:

Valuation Date:	June 30, 2020
Measurement Date:	June 30, 2021
Actuarial Assumptions:	
Discount rates	6.00%
Inflation rate	2.25%
Salary increase	3.00%
Investment rate of return	6.00%, net of OPEB plan investment expense
Healthcare trend rate	6.00% for 2020-21, decreasing to 4.50% for 2023-24 and after
Mortality rates	based on the RP-2014 Employee and Health Annuitant Mortality Tables for Males and Females.
Retirees' share of cost	Retirees pay excess of any premiums over the District contribution which varies based on years of service at retirement

**E. Discount Rate**

When the financing of OPEB liabilities is on a pay-as-you-go basis, GASB Statement No. 75 requires that the discount rate used for valuing liabilities be based on the yield or index rate for 20-year, tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher (or equivalent quality on another rating scale). When a plan sponsor makes regular, sufficient contributions to a trust in order to prefund the OPEB liabilities, GASB Statement No. 75 allows use of a rate up to the expected rate of return of the trust. Therefore, prefunding has an advantage of potentially being able to report overall lower liabilities due to future expected benefits being discounted at a higher rate. The discount rate as of measurement date June 30, 2020 was 6.00%.

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

**11. OTHER POST EMPLOYMENT BENEFITS (OPEB), Continued**

**F. Change in the Net OPEB Liability**

The Changes in the Net OPEB Liability follows:

	Increase (Decrease)		
	Total OPEB Liability	Plan Fiduciary Net Position	Net OPEB Liability
<b>Balance at June 30, 2020</b> (Measurement date 6/30/2020)	\$ 10,532,436	\$ 4,379,050	\$ 6,153,386
<b>Change during the year:</b>			
Service cost	210,208	-	210,208
Interest	630,361	-	630,361
Contributions	-	723,257	(723,257)
Change of assumptions		-	-
Net investment income	-	269,405	(269,405)
Difference between expected and actual investment income		602,119	(602,119)
Benefit payments, including refunds of employee contributions	(473,257)	(473,257)	-
Administrative expenses		(27,939)	27,939
<b>Net change in total OPEB liability</b>	<b>367,312</b>	<b>1,093,585</b>	<b>(726,273)</b>
<b>Balance at June 30, 2021</b> (Measurement date 6/30/2021)	<b>\$ 10,899,748</b>	<b>\$ 5,472,635</b>	<b>\$ 5,427,113</b>

**G. Sensitivity of Liabilities to Changes in the Discount Rate and Medical Cost Trend Rates**

The following presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

**Sensitivity of the Net OPEB Liability to changes in the Discount Rate:**

Net OPEB Liability		
Discount Rate - 1% (5.00%)	Current Discount Rate (6.00%)	Discount Rate + 1% (7.00%)
\$ 6,855,101	\$ 5,427,113	\$ 4,251,096

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

**11. OTHER POST EMPLOYMENT BENEFITS (OPEB), Continued**

*G. Sensitivity of Liabilities to Changes in the Discount Rate and Medical Cost Trend Rates, Continued*

The following presents the Net OPEB Liability of the District, as well as what the District Net OPEB Liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current medical cost trend rates:

*Sensitivity of the Net OPEB Liability to changes in the Medical Cost Trend Rates:*

Net OPEB Liability		
1% Decrease	Current Medical Trend	1% Decrease
\$ 4,090,421	\$ 5,427,113	\$ 7,061,370

*H. OPEB Expenses and Deferred Outflows/Inflows of Resources Related to OPEB*

For the fiscal year ended June 30, 2021, the District recognized OPEB expense of \$346,303. At June 30, 2021, the District reported deferred resources related to OPEB from the following:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ -	\$ 130,593
Changes of assumptions	-	16,076
Net difference between projected and actual earnings on investment	-	444,371
<b>Total</b>	<b>\$ -</b>	<b>\$ 591,040</b>

The reported Deferred Outflows/ (Inflows) of Resources related to OPEB will be recognized as expense as follows:

Fiscal Year Ending June 30,	Deferred Outflows/Inflows of Resources
2022	\$ 252,797
2023	110,060
2024	107,760
2025	120,423
<b>Total</b>	<b>\$ 591,040</b>

**Southern Marin Fire Protection District**  
**Notes to Basic Financial Statements**  
**For the year ended June 30, 2021**

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**12. LONG-TERM OBLIGATIONS**

Changes in long-term obligations for the fiscal year ended June 30, 2021 are as follows:

	Balance June 30, 2020	Additions	Retirements	Balance June 30, 2021	Current Portion	Non- Current Portion
Compensated absences	\$1,070,412	\$ 345,846	\$ (224,117)	\$1,192,141	\$ 150,182	\$1,041,959
Total debt	<u>\$1,070,412</u>	<u>\$ 345,846</u>	<u>\$ (224,117)</u>	<u>\$1,192,141</u>	<u>\$ 150,182</u>	<u>\$1,041,959</u>

**13. CITY OF SAUSALITO ANNEXATION AGREEMENT**

In June 2012, the District entered into annexation agreement with the City of Sausalito (the City). The City agreed to pay the District \$58,000 annually for 30 years, a total of \$1,740,000; representing the retiree medical costs of nine firefighters who worked for City. The City made the first payment during fiscal year 2013. The last payment is due in fiscal year 2042. The outstanding balance at June 30, 2021 was \$1,218,000



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# REQUIRED SUPPLEMENTARY INFORMATION

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**Southern Marin Fire Protection District**  
**Required Supplementary Information**  
**For the year ended June 30, 2021**

**1. BUDGETS AND BUDGETARY ACCOUNTING**

**A. Budgetary Comparison Schedules - General Fund**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
<b>REVENUES:</b>				
Property taxes	\$ 15,410,000	\$ 15,410,000	\$ 15,961,951	\$ 551,951
Special assessment	4,000,000	4,000,000	4,041,799	41,799
MWPA revenue	845,000	845,000	897,287	52,287
Grants	240,126	240,126	243,356	3,230
Charges for services	2,062,825	2,062,825	3,409,893	1,347,068
Other revenue	257,000	257,000	466,277	209,277
Investment earning	-	-	119,344	119,344
Interest income	50,000	50,000	59,274	9,274
<b>Total revenues</b>	<b>22,864,951</b>	<b>22,864,951</b>	<b>25,199,181</b>	<b>2,334,230</b>
<b>EXPENDITURES:</b>				
Current:				
Salaries and benefits	16,572,014	16,572,014	17,244,531	(672,517)
Operating expenses	3,865,331	3,865,331	3,299,075	566,256
Grant related expenditures	250,126	250,126	218,924	31,202
Capital Outlay	1,485,775	1,485,775	1,165,846	319,929
<b>Total expenditures</b>	<b>22,173,246</b>	<b>22,173,246</b>	<b>21,928,376</b>	<b>244,870</b>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>691,705</b>	<b>691,705</b>	<b>3,270,805</b>	<b>2,579,100</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Proceeds from sale of capital assets	-	-	68,000	68,000
<b>Total other financing sources</b>	<b>-</b>	<b>-</b>	<b>68,000</b>	<b>68,000</b>
<b>Net Change in fund balance</b>	<b>\$ 691,705</b>	<b>\$ 691,705</b>	<b>3,338,805</b>	<b>\$ 2,647,100</b>
<b>FUND BALANCES:</b>				
Beginning of year			12,215,144	
End of year			\$ 15,553,949	

**Southern Marin Fire Protection District**  
**Required Supplementary Information**  
**For the year ended June 30, 2021**

**14. DEFINED BENEFIT PENSION PLAN**

**A. Schedule of the District's Proportionate Share of the Net Pension Liability – Last 10 Years\***

<b>Fiscal Year</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Measurement Date	6/30/2019	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014
Proportion of the net pension liability	2.9047%	2.7254%	1.9969%	1.7167%	1.4658%	1.5574%	1.5559%
Proportion share of the net pension liability	\$ 13,296,989	\$ 9,966,915	\$ 6,595,717	\$ 6,330,439	\$ 7,005,504	\$ 6,033,143	\$ 3,845,243
Covered payroll	\$ 6,959,065	\$ 6,239,136	\$ 6,009,660	\$ 5,680,977	\$ 5,290,483	\$ 5,007,820	\$ 4,640,149
Proportionate Share of the net pension liability as percentage of covered payroll	191.07%	159.75%	109.75%	111.43%	132.42%	120.47%	82.87%
Plan fiduciary net position as a percentage of the total pension liability	85.20%	88.30%	88.30%	86.30%	81.50%	84.30%	89.04%

**Note to Schedule:**

Change in Assumptions:

Triennially, MCERA requests that the actuary perform an analysis of all economic and non-economic assumptions in the form of an Experience Study. The most recent triennial Experience Study was for the period July 1, 2014 through June 30, 2017. Based on the results of this study, the Board of Retirement lowered the assumed rate of investment return from 7.25% to 7.00% effective with the June 30, 2017 valuation.

\*-Fiscal year 2015 was the 1st year of implementation

**B. Schedule of Contributions – Last 10 Years\***

<b>Fiscal Year</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Contractually required contribution (actuarially determined)	\$ 2,734,389	\$ 2,602,129	\$ 2,416,820	\$ 2,217,637	\$ 2,132,367	\$ 2,151,878	\$ 1,902,520
Contribution in relation to the actuarially determined contributions	(2,734,389)	(2,602,129)	(2,416,820)	(2,217,637)	(2,132,367)	(2,151,878)	(1,902,520)
contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered payroll	\$ 7,445,658	\$ 6,959,065	\$ 6,239,136	\$ 6,009,660	\$ 5,680,977	\$ 5,290,483	\$ 5,007,820
Contributions as a percentage of covered payroll	36.72%	37.39%	38.74%	36.90%	37.54%	40.67%	37.99%

\* - Fiscal year 2015 was the 1st year of implementation

**Note to Schedule:**

Key Methods and Assumptions Used to Determine Contribution Rates:

Valuation date	June 30, 2018
Actuarial cost method	Entry age
Asset valuation method	Market value
Amortization method	Level percentage of payroll with separate periods for extraordinary Actuarial Gains or Losses (21 years remaining as of 6/30/18), the remaining UAL as of June 30, 2013 (12 years as of 6/30/18), and additional layers for unexpected changes in UAL after 6/30/13 (24 years for gains and losses with a 5-year phase-in/out and 22 years for assumption changes with a 3-year phase-in/out).
Discount rate	7.00%
Amortization growth rate	3.00%
Price inflation	2.75%
Salary increases	3% plus merit component based on employee classification and years of service
Mortality	Sex distinct CalPERS 2017 Pre-Retirement Non-Industrial Death rates (plus Duty-Related death rates for Safety members), with generational improvements from a base year of 2014 using Scale MP-2017 for active Members. Sex distinct CalPERS 2017 Post-Retirement Healthy Mortality rates, adjusted by 90% for Miscellaneous and Safety Males, with generational improvements from a base year of 2014 using Scale MP-2017 for retired Members and their beneficiaries.
Disabled mortality	Sex distinct CalPERS 2017 Disability Death rates (Non-Industrial rates for Miscellaneous members and Industrial rates for Safety members), adjusted by 90% for Males (Miscellaneous and Safety) and Miscellaneous Females, with generational improvements from a base year of 2014 using Scale MP-

**Southern Marin Fire Protection District**  
**Required Supplementary Information**  
**For the year ended June 30, 2021**

**2. OTHER POSTEMPLOYMENT BENEFIT PLAN**

**A. Schedule of Changes in the Net OPEB Liability and Related Ratios - Last 10 Years\***

<i>Measurement Period</i>	2021	2020	2019	2018
<b>Total OPEB Liability</b>				
Service Cost	\$ 210,208	\$ 203,958	\$ 234,212	\$ 227,390
Interest on the total OPEB liability	630,361	635,234	599,878	576,249
Differences between expected and actual experience	-	(391,781)	-	-
Changes of assumptions	-	(48,228)	-	-
Benefit payments, including refunds of employee contributions	(473,257)	(500,056)	(391,773)	(427,356)
<b>Net change in total OPEB liability</b>	<b>367,312</b>	<b>(100,873)</b>	<b>442,317</b>	<b>376,283</b>
<b>Total OPEB liability - beginning</b>	<b>10,532,436</b>	<b>10,633,309</b>	<b>10,190,992</b>	<b>9,814,709</b>
<b>Total OPEB liability - ending (a)</b>	<b>\$10,899,748</b>	<b>\$10,532,436</b>	<b>\$10,633,309</b>	<b>\$10,190,992</b>
<b>Plan Fiduciary Net Position</b>				
Contributions - employer	\$ 723,257	\$ 753,950	\$ 721,773	\$ 782,356
Net investment income	269,405	181,558	234,362	156,463
Benefit payments, including refunds of employee contributions	(473,257)	(500,056)	(391,773)	(427,356)
Difference between expected and actual investment income	602,119	-	-	-
Administrative expense	(27,939)	(21,516)	(8,618)	(1,267)
<b>Net change in plan fiduciary net position</b>	<b>1,093,585</b>	<b>413,936</b>	<b>555,744</b>	<b>510,196</b>
<b>Plan fiduciary net position - beginning</b>	<b>4,379,050</b>	<b>3,965,114</b>	<b>3,409,370</b>	<b>2,899,174</b>
<b>Plan fiduciary net position - ending (b)</b>	<b>\$ 5,472,635</b>	<b>\$ 4,379,050</b>	<b>\$ 3,965,114</b>	<b>\$ 3,409,370</b>
<b>Net OPEB liability - ending (a) - (b)</b>	<b>\$ 5,427,113</b>	<b>\$ 6,153,386</b>	<b>\$ 6,668,195</b>	<b>\$ 6,781,622</b>
Plan fiduciary net position as a percentage of the total OPEB liability	50.21%	41.58%	37.29%	33.45%
Covered-employee payroll	\$ 5,379,317	\$ 6,736,715	\$ 6,619,228	\$ 5,680,997
Net OPEB liability as a percentage of covered-employee payroll	100.89%	91.34%	100.74%	119.37%

**Notes to Schedule:**

Historical information is required only for measurement periods for which GASB 75 is applicable. Future years' information will be displayed up to 10 years as information becomes available.

*Assumption change*: During measurement period 2020, projected mortality rate was changed. In addition healthcare trend rates has changed from 5% for all years to an initial increase of 6% decreasing to 4.5% over a period of three years.

*Benefit changes*: There was no benefit changes

**Southern Marin Fire Protection District**  
**Required Supplementary Information**  
**For the year ended June 30, 2021**

**3. OTHER POSTEMPLOYMENT BENEFIT PLAN, Continued**

**B. Schedule of Contributions - Last 10 Years\***

Fiscal Year Ended June 30	2021	2020	2019	2018
Actuarially Determined Contribution (ADC)	\$ 723,257	\$ 648,883	\$ 586,572	\$ 586,708
Contributions in relation to the ADC	(723,257)	(753,950)	(721,773)	(782,356)
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ (105,067)</u>	<u>\$ (135,201)</u>	<u>\$ (195,648)</u>
Covered-employee payroll	\$ 5,379,317	\$ 6,736,715	\$ 6,619,228	\$ 5,680,997
Contributions as a percentage of covered-employee payroll	13.45%	11.19%	10.90%	13.77%

**Notes to Schedule:**

Historical information is required only for measurement periods for which GASB 75 is applicable. Future years' information will be displayed up to 10 years as information becomes available.

Actuarial assumption:

Valuation date	June 30, 2020
Actuarial cost method	Entry age
Discount rate	6.00%, net of investment expense
Salary increase	3.00%
Inflation	2.25%
Mortality rates	Based on RP-2014 employee and healthy annuitant mortality tables
Retirees' share of cost	Retirees pay excess of any premiums over the District contribution which varies based on years of service

# Statistical Section





SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

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## Statistical Section Information

This part of the Southern Marin Fire District Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Southern Marin Fire District's overall financial health. The detailed schedules presented in the Statistical Section are grouped into five sections pertaining to financial trends, revenue capacity, debt capacity, demographic and economic information, and operating information. In contrast to the financial section, the statistical section information is not subject to independent audit.

**Financial Trends** – These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time:

1. Net Position by Component
2. Changes in Net Position
3. Fund Balances of Governmental Funds
4. Changes in Fund Balances of Governmental Funds
5. Expenditures by Function

**Revenue Capacity** – These schedules contain information to help the reader assess the District's most significant local revenue source, property tax:

1. General Revenues by Source
2. Assessed Value of Taxable Property
3. Secured Assessed Valuation
4. Assessed and Estimated Actual Value of Taxable Property
5. Property Tax Levies and Collections
6. Property Tax Rates, All Overlapping Governments
7. Principal Property Taxpayers

**Debt Capacity** – These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future:

1. Ratio of Outstanding Debt by Type
2. Computation of Direct and Overlapping Debt
3. Computation of Legal Bonded Debt Margin



## SOUTHERN MARIN FIRE PROTECTION DISTRICT

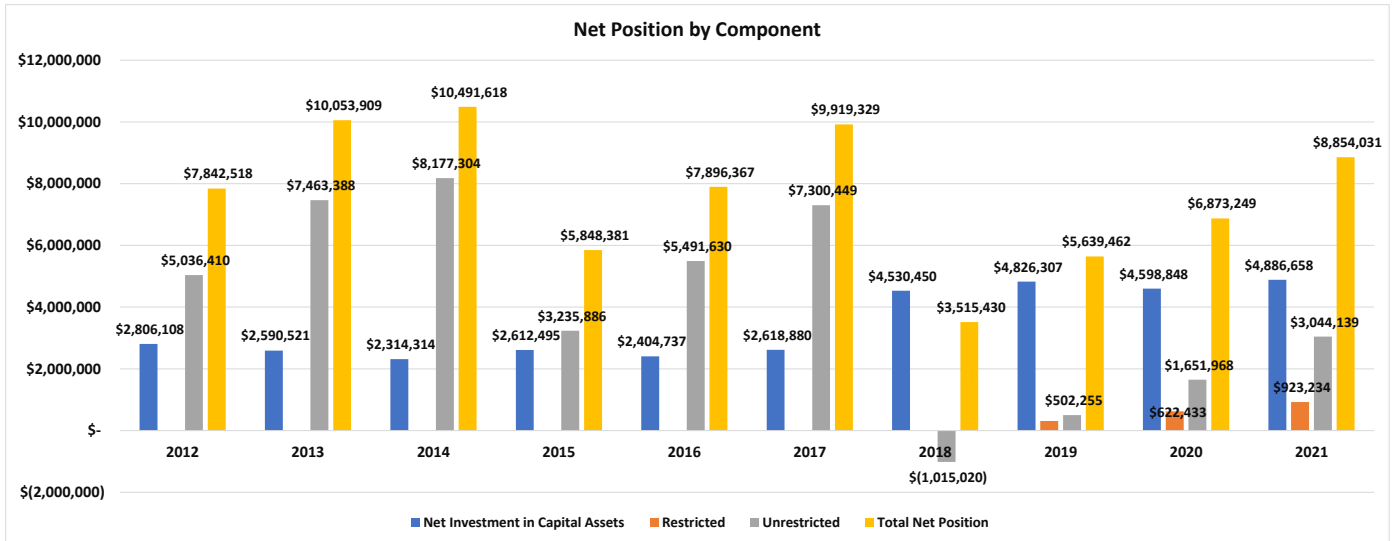
**Demographic and Economic Information** – These schedules offer demographic and economic indicators to help the reader understand the environment within which the District’s financial activities take place:

1. Demographic Statistics
2. Economic Statistics

**Operating Information** – These schedules contain service and infrastructure data to help the reader understand how the information in the District’s financial reports relate to the services the District provides and the activities it performs:

1. Summary of District Activities
2. Apparatus Inventory
3. Full and Part-time Employees by Function
4. Comparative Annual Graph, Total Responses
5. Emergency Response Category Definitions
6. Emergency Responses by Incident Type
7. Emergency Response Detail Analysis
8. Average Incident Response Time
9. District Response Times
10. Call Frequency Analysis by Station
11. Call Frequency Analysis by Hour
12. Call Frequency Analysis by Month
13. Call Frequency Analysis by Type

**Southern Marin Fire Protection District  
Net Position by Component  
Last Ten Fiscal Years  
(Accrual Basis of Accounting)**



**Fiscal Year Ended June 30**

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental Activities										
Net investment in capital assets	\$ 2,806,108	\$ 2,590,521	\$ 2,314,314	\$ 2,612,495	\$ 2,404,737	\$ 2,618,880	\$ 4,530,450	\$ 4,826,307	\$ 4,598,848	\$ 4,886,658
Restricted	-	-	-	-	-	-	-	310,900	622,433	923,234
Unrestricted	5,036,410	7,463,388	8,177,304	3,235,886	5,491,630	7,300,449	(1,015,020)	502,255	1,651,968	3,044,139
<b>Total governmental activities net position</b>	<b>\$ 7,842,518</b>	<b>\$ 10,053,909</b>	<b>\$ 10,491,618</b>	<b>\$ 5,848,381</b>	<b>\$ 7,896,367</b>	<b>\$ 9,919,329</b>	<b>\$ 3,515,430</b>	<b>\$ 5,639,462</b>	<b>\$ 6,873,249</b>	<b>\$ 8,854,031</b>

Note: Due to the implementation of GASB Statement 75 during the fiscal year ended June 30, 2018 and GASB Statements 68 and 71 during the fiscal year ended June 30, 2015, financial data shown for previous years have not been restated and may not be comparable.

Source: Southern Marin Fire Protection District audited financial statements as restated, if applicable

**Southern Marin Fire Protection District  
Changes in Net Position  
Last Ten Fiscal Years  
(Accrual Basis of Accounting)**

	<u>Fiscal Year Ended June 30</u>				
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
<b>Expenses</b>					
Governmental Activities					
Public Safety					
Fire Protection and Prevention	\$ 8,852,899	\$ 12,479,618	\$ 12,739,358	\$ 14,067,722	\$ 12,863,646
Total Governmental Activities Expenses	<u>8,852,899</u>	<u>12,479,618</u>	<u>12,739,358</u>	<u>14,067,722</u>	<u>12,863,646</u>
<b>Program Revenues</b>					
Governmental Activities					
Charges for services	-	-	-	-	-
Capital grants and contributions	885,531	-	-	-	-
Total Governmental Activities Program Revenues	<u>885,531</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net (Expense) / Revenue</b>					
Governmental Activities Net (Expense) / Revenue	<u>(7,967,368)</u>	<u>(12,479,618)</u>	<u>(12,739,358)</u>	<u>(14,067,722)</u>	<u>(12,863,646)</u>
<b>General Revenues</b>					
Governmental Activities					
Property taxes	7,424,293	10,727,007	10,758,550	11,500,351	12,287,700
Special assessment	812,681	811,637	854,382	855,434	869,415
Other revenue	1,267,230	1,428,458	1,552,694	1,670,326	1,738,678
Investment earnings	-	-	-	-	-
Interest income	10,523	41,907	11,441	12,086	15,839
Total Governmental Activities General Revenues	<u>9,514,727</u>	<u>13,009,009</u>	<u>13,177,067</u>	<u>14,038,197</u>	<u>14,911,632</u>
<b>Changes in Net Position</b>					
Governmental Activities Changes in Net Position	<u>1,547,359</u>	<u>529,391</u>	<u>437,709</u>	<u>(29,525)</u>	<u>2,047,986</u>
Net Position, Beginning of year	6,295,159	7,842,518	10,053,909	10,491,618	5,848,381
Prior period adjustment	-	1,682,000	-	(4,613,712)	-
Net Position, Beginning of year, as restated	<u>6,295,159</u>	<u>9,524,518</u>	<u>10,053,909</u>	<u>5,877,906</u>	<u>5,848,381</u>
Net Position, End of year	<u>\$ 7,842,518</u>	<u>\$ 10,053,909</u>	<u>\$ 10,491,618</u>	<u>\$ 5,848,381</u>	<u>\$ 7,896,367</u>

Note: Due to the implementation of GASB Statement 75 during the fiscal year ended June 30, 2018 and GASB Statements 68 and 71 during the fiscal year ended June 30, 2015, financial data shown for previous years have not been restated and may not be comparable.

**(Continued)**

Source: Southern Marin Fire Protection District audited financial statements as restated, if applicable

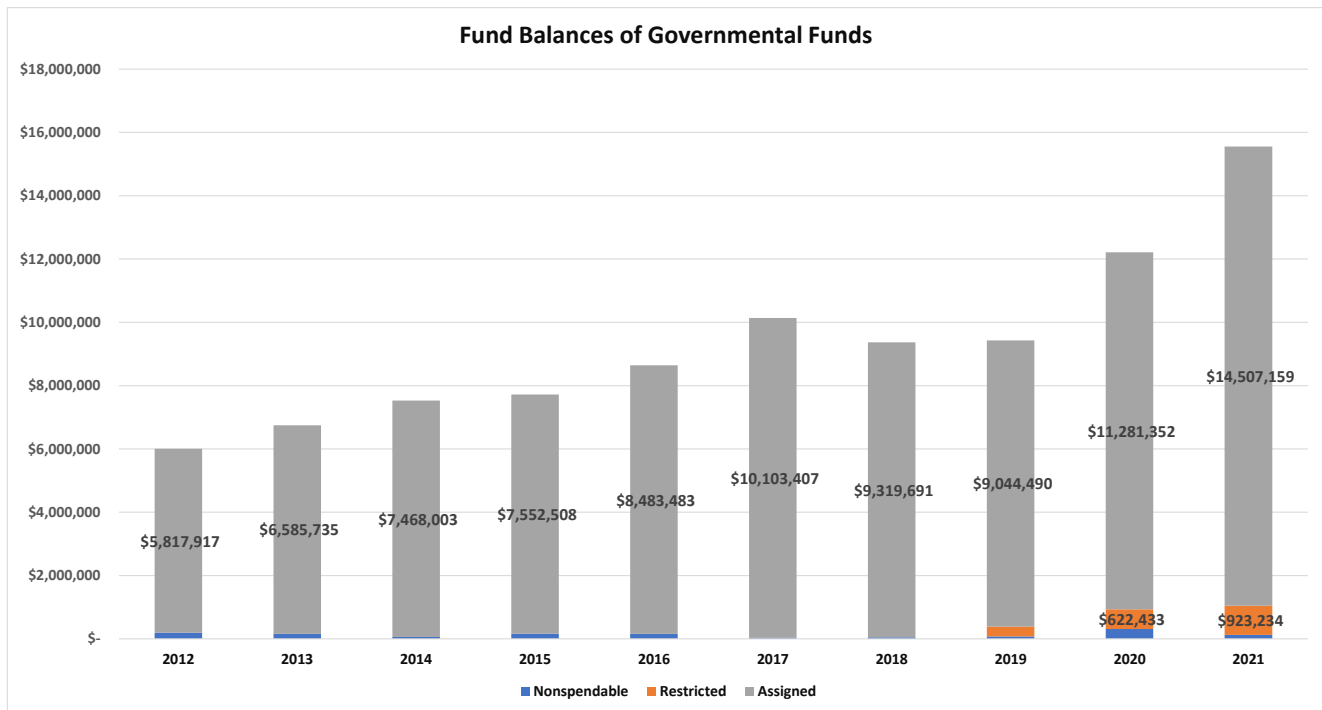
**Southern Marin Fire Protection District  
Changes in Net Position  
Last Ten Fiscal Years  
(Accrual Basis of Accounting)**

<b>(Continued)</b>	<b>Fiscal Year Ended June 30</b>				
	<b><u>2017</u></b>	<b><u>2018</u></b>	<b><u>2019</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>
<b>Expenses</b>					
Governmental Activities					
Public Safety					
Fire Protection and Prevention	\$ 14,101,236	\$ 16,902,542	\$ 15,889,263	\$ 20,422,036	\$ 23,160,399
Total Governmental Activities Expenses	<u>14,101,236</u>	<u>16,902,542</u>	<u>15,889,263</u>	<u>20,422,036</u>	<u>23,160,399</u>
<b>Program Revenues</b>					
Governmental Activities					
Charges for services	-	-	148,794	1,811,200	3,409,893
Capital grants and contributions	58,259	215,121	523,790	57,680	243,356
Total Governmental Activities Program Revenues	<u>58,259</u>	<u>215,121</u>	<u>672,584</u>	<u>1,868,880</u>	<u>3,653,249</u>
<b>Net (Expense) / Revenue</b>					
Governmental Activities Net (Expense) / Revenue	<u>(14,042,977)</u>	<u>(16,687,421)</u>	<u>(15,216,679)</u>	<u>(18,553,156)</u>	<u>(19,507,150)</u>
<b>General Revenues</b>					
Governmental Activities					
Property taxes	13,198,865	13,873,494	14,688,440	15,236,048	15,961,951
Special assessment	868,380	868,037	908,658	4,060,061	4,939,086
Other revenue	1,963,335	2,386,197	1,606,054	306,455	408,277
Investment earnings	-	-	10,900	11,533	119,344
Interest income	35,359	71,329	126,659	172,846	59,274
Total Governmental Activities General Revenues	<u>16,065,939</u>	<u>17,199,057</u>	<u>17,340,711</u>	<u>19,786,943</u>	<u>21,487,932</u>
<b>Changes in Net Position</b>					
Governmental Activities Changes in Net Position	<u>2,022,962</u>	<u>511,636</u>	<u>2,124,032</u>	<u>1,233,787</u>	<u>1,980,782</u>
Net Position, Beginning of year	7,896,367	9,919,329	3,515,430	5,639,462	6,873,249
Prior period adjustment	-	(6,915,535)	-	-	-
Net Position, Beginning of year, as restated	<u>7,896,367</u>	<u>3,003,794</u>	<u>3,515,430</u>	<u>5,639,462</u>	<u>6,873,249</u>
Net Position, End of year	<u>\$ 9,919,329</u>	<u>\$ 3,515,430</u>	<u>\$ 5,639,462</u>	<u>\$ 6,873,249</u>	<u>\$ 8,854,031</u>

Note: Due to the implementation of GASB Statement 75 during the fiscal year ended June 30, 2018 and GASB Statements 68 and 71 during the fiscal year ended June 30, 2015, financial data shown for previous years have not been restated and may not be comparable.

Source: Southern Marin Fire Protection District audited financial statements as restated, if applicable

**Southern Marin Fire Protection District  
Fund Balances of Governmental Funds  
Last Ten Fiscal Years  
(Modified Accrual Basis of Accounting)**



	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>General Fund</b>										
Nonspendable	\$ 190,074	\$ 160,695	\$ 62,979	\$ 166,710	\$ 156,789	\$ 32,728	\$ 50,100	\$ 75,192	\$ 311,359	\$ 123,556
Restricted	-	-	-	-	-	-	-	310,900	622,433	923,234
Assigned	<u>5,817,917</u>	<u>6,585,735</u>	<u>7,468,003</u>	<u>7,552,508</u>	<u>8,483,483</u>	<u>10,103,407</u>	<u>9,319,691</u>	<u>9,044,490</u>	<u>11,281,352</u>	<u>14,507,159</u>
Total General Fund	<u>\$ 6,007,991</u>	<u>\$ 6,746,430</u>	<u>\$ 7,530,982</u>	<u>\$ 7,719,218</u>	<u>\$ 8,640,272</u>	<u>\$ 10,136,135</u>	<u>\$ 9,369,791</u>	<u>\$ 9,430,582</u>	<u>\$ 12,215,144</u>	<u>\$ 15,553,949</u>

Source: Southern Marin Fire Protection District audited financial statements as restated, if applicable

**Southern Marin Fire Protection District**  
**Changes in Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified Accrual Basis of Accounting)**

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
<b>Revenues</b>					
Property taxes	\$ 7,424,293	\$ 10,727,008	\$ 10,758,552	\$ 11,500,352	\$ 12,287,700
Special assessment	812,681	811,637	854,382	855,434	869,415
Grants	-	-	44,001	25,000	-
Charges for services	720,302	1,165,955	1,083,590	1,230,988	1,429,220
Other revenue	546,928	262,502	425,101	414,337	309,458
Investment earnings	-	-	-	-	-
Interest income	10,523	41,907	11,441	12,086	15,839
Total Revenues	<u>9,514,727</u>	<u>13,009,009</u>	<u>13,177,067</u>	<u>14,038,197</u>	<u>14,911,632</u>
<b>Expenditures</b>					
Current - Public Safety:					
Personnel	7,104,709	10,605,892	10,629,493	11,561,254	12,129,721
Materials and services	1,082,798	1,534,552	1,523,663	1,536,343	1,733,086
Equipment	86,939	71,257	87,058	55,081	68,902
Capital outlay	51,813	-	49,366	613,414	-
Grant expenditures	-	-	44,066	25,000	-
Debt service:					
Principal	-	49,566	51,301	53,096	54,955
Interest	-	9,303	7,568	5,773	3,914
Total Expenditures	<u>8,326,259</u>	<u>12,270,570</u>	<u>12,392,515</u>	<u>13,849,961</u>	<u>13,990,578</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>1,188,468</u>	<u>738,439</u>	<u>784,552</u>	<u>188,236</u>	<u>921,054</u>
<b>Other Financing Sources (Uses)</b>					
Issuance of debt from capital lease transaction	-	-	-	-	-
Issuance of debt	-	-	-	-	-
Sales of assets	-	-	-	-	-
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	<u>\$ 1,188,468</u>	<u>\$ 738,439</u>	<u>\$ 784,552</u>	<u>\$ 188,236</u>	<u>\$ 921,054</u>
Debt Service as a Percentage of Noncapital Expenditures	0.0%	0.5%	0.5%	0.4%	0.4%

**(Continued)**

Source: Southern Marin Fire Protection District audited financial statements

**Southern Marin Fire Protection District**  
**Changes in Fund Balances of Governmental Funds**  
**Last Ten Fiscal Years**  
**(Modified Accrual Basis of Accounting)**

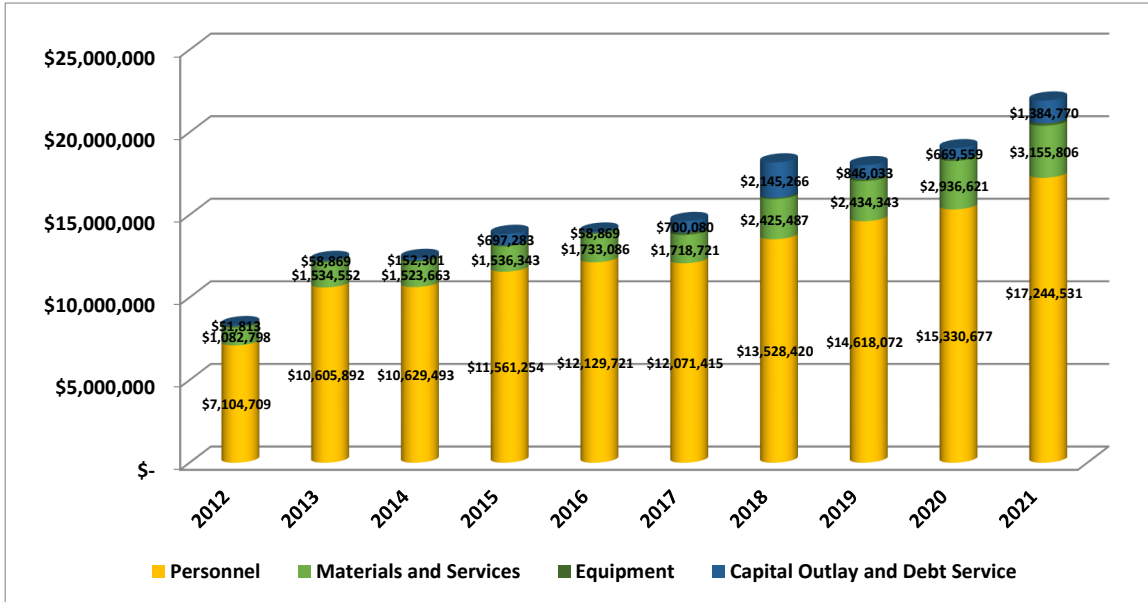
(Continued)

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<b>Revenues</b>					
Property taxes	\$ 13,198,865	\$ 13,873,494	\$ 14,688,440	\$ 15,236,047	\$ 15,961,951
Special assessment	868,380	868,037	908,658	4,060,061	4,939,086
Grants	58,259	215,121	523,790	57,680	243,356
Charges for services	1,667,609	1,949,357	1,444,189	1,811,200	3,409,893
Other revenue	295,726	436,840	368,659	327,617	466,277
Investment earnings	-	-	10,900	11,533	119,344
Interest income	35,359	71,329	126,659	172,846	59,274
Total Revenues	<u>16,124,198</u>	<u>17,414,178</u>	<u>18,071,295</u>	<u>21,676,984</u>	<u>25,199,181</u>
<b>Expenditures</b>					
Current - Public Safety:					
Personnel	12,071,415	13,528,420	14,618,072	15,330,677	17,244,531
Materials and services	1,718,721	2,425,487	2,434,343	2,936,621	3,155,806
Equipment	138,119	81,349	112,056	102,875	143,269
Capital outlay	582,341	2,145,266	846,033	618,190	1,165,846
Grant expenditures	58,870	-	-	51,369	218,924
Debt service:					
Principal	56,878	-	-	-	-
Interest	1,991	-	-	-	-
Total Expenditures	<u>14,628,335</u>	<u>18,180,522</u>	<u>18,010,504</u>	<u>19,039,732</u>	<u>21,928,376</u>
Excess (Deficiency) of Revenues					
Over Expenditures	<u>1,495,863</u>	<u>(766,344)</u>	<u>60,791</u>	<u>2,637,252</u>	<u>3,270,805</u>
<b>Other Financing Sources (Uses)</b>					
Issuance of debt from capital					
lease transaction	-	-	-	-	-
Issuance of debt	-	-	-	-	-
Sales of assets	-	-	-	147,310	68,000
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>147,310</u>	<u>68,000</u>
Net Change in Fund Balances	<u>\$ 1,495,863</u>	<u>\$ (766,344)</u>	<u>\$ 60,791</u>	<u>\$ 2,784,562</u>	<u>\$ 3,338,805</u>
Debt Service as a Percentage of					
Noncapital Expenditures	0.4%	0.0%	0.0%	0.0%	0.0%

Source: Southern Marin Fire Protection District audited financial statements



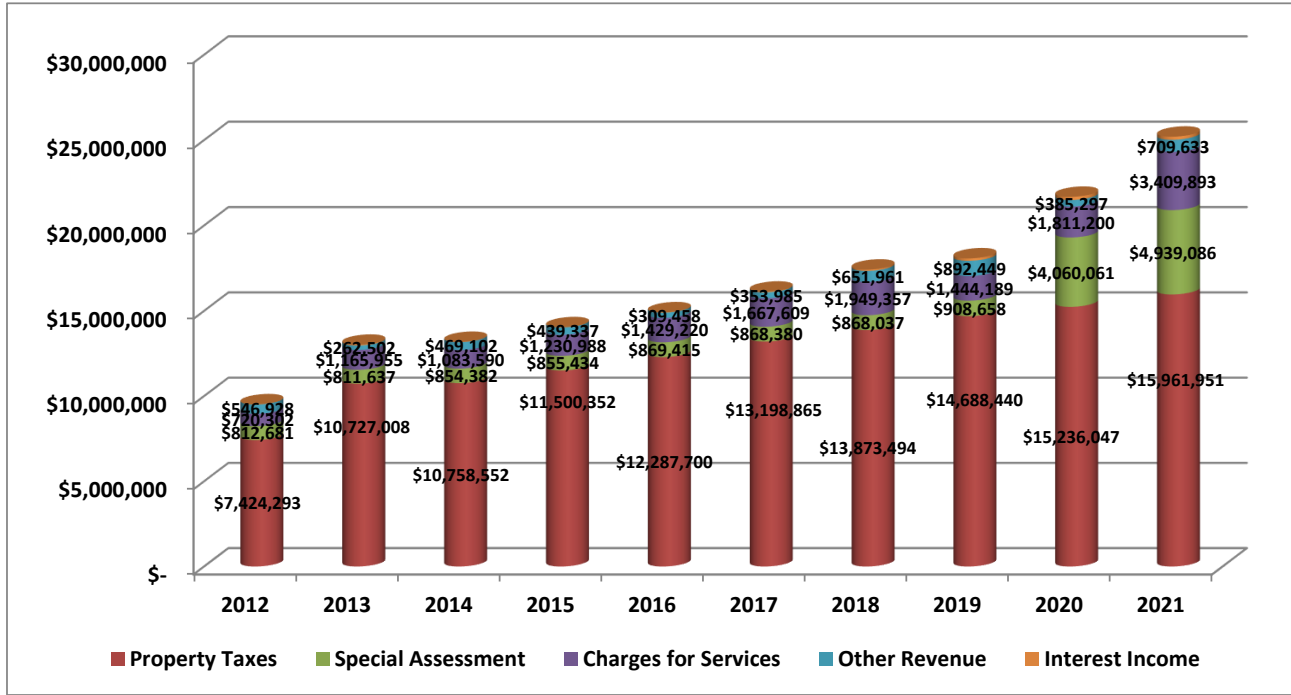
**Southern Marin Fire Protection District  
Expenditures By Function  
Last Ten Fiscal Years  
(Modified Accrual Basis of Accounting)**



Fiscal Year Ended June 30	Capital Outlay and Debt				Total
	Personnel	Materials and Services	Equipment	Service	
2012	\$ 7,104,709	\$ 1,082,798	\$ 86,939	\$ 51,813	\$ 8,326,259
2013	10,605,892	1,534,552	71,257	58,869	12,270,570
2014	10,629,493	1,523,663	87,058	152,301	12,392,515
2015	11,561,254	1,536,343	55,081	697,283	13,849,961
2016	12,129,721	1,733,086	68,902	58,869	13,990,578
2017	12,071,415	1,718,721	138,119	700,080	14,628,335
2018	13,528,420	2,425,487	81,349	2,145,266	18,180,522
2019	14,618,072	2,434,343	112,056	846,033	18,010,504
2020	15,330,677	2,936,621	102,875	669,559	19,039,732
2021	17,244,531	3,155,806	143,269	1,384,770	21,928,376

Source: Southern Marin Fire Protection District audited financial statements

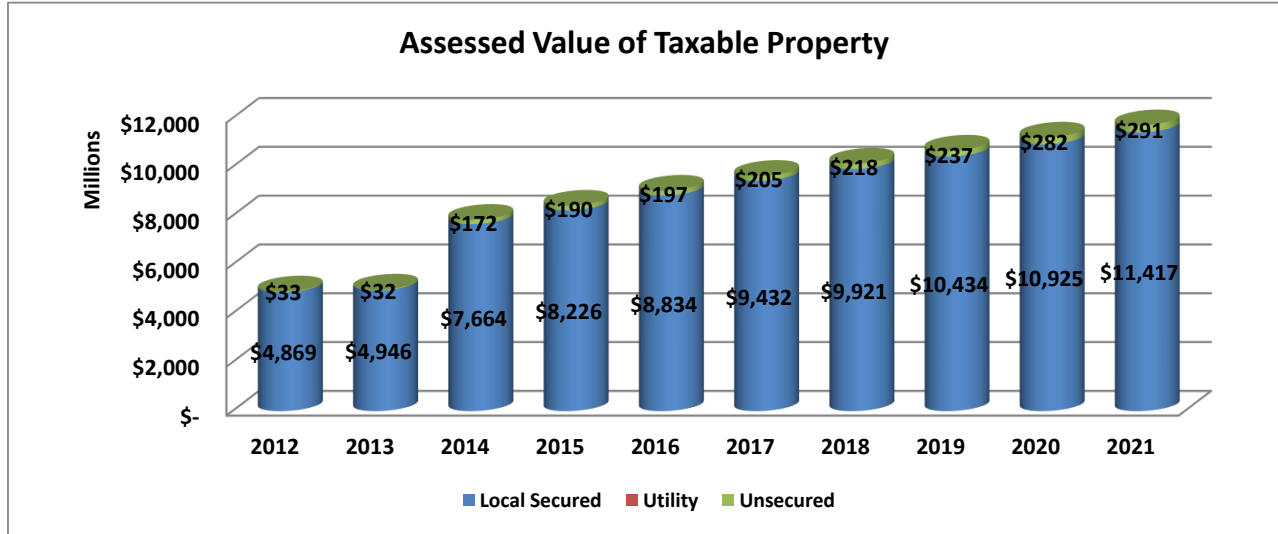
**Southern Marin Fire Protection District  
General Revenues By Source  
Last Ten Fiscal Years  
(Modified Accrual Basis of Accounting)**



Fiscal Year Ended June 30	Property Taxes	Special Assessment	Charges for Services	Other Revenue	Interest Income	Total
2012	\$ 7,424,293	\$ 812,681	\$ 720,302	\$ 546,928	\$ 10,523	\$ 9,514,727
2013	10,727,008	811,637	1,165,955	262,502	41,907	13,009,009
2014	10,758,552	854,382	1,083,590	469,102	11,441	13,177,067
2015	11,500,352	855,434	1,230,988	439,337	12,086	14,038,197
2016	12,287,700	869,415	1,429,220	309,458	15,839	14,911,632
2017	13,198,865	868,380	1,667,609	353,985	35,359	16,124,198
2018	13,873,494	868,037	1,949,357	651,961	71,329	17,414,178
2019	14,688,440	908,658	1,444,189	892,449	137,559	18,071,295
2020	15,236,047	4,060,061	1,811,200	385,297	184,379	21,676,984
2021	15,961,951	4,939,086	3,409,893	709,633	178,618	25,199,181

Source: Southern Marin Fire Protection District audited financial statements as restated, if applicable

**Southern Marin Fire Protection District  
Assessed Value of Taxable Property  
Last Ten Fiscal Years**



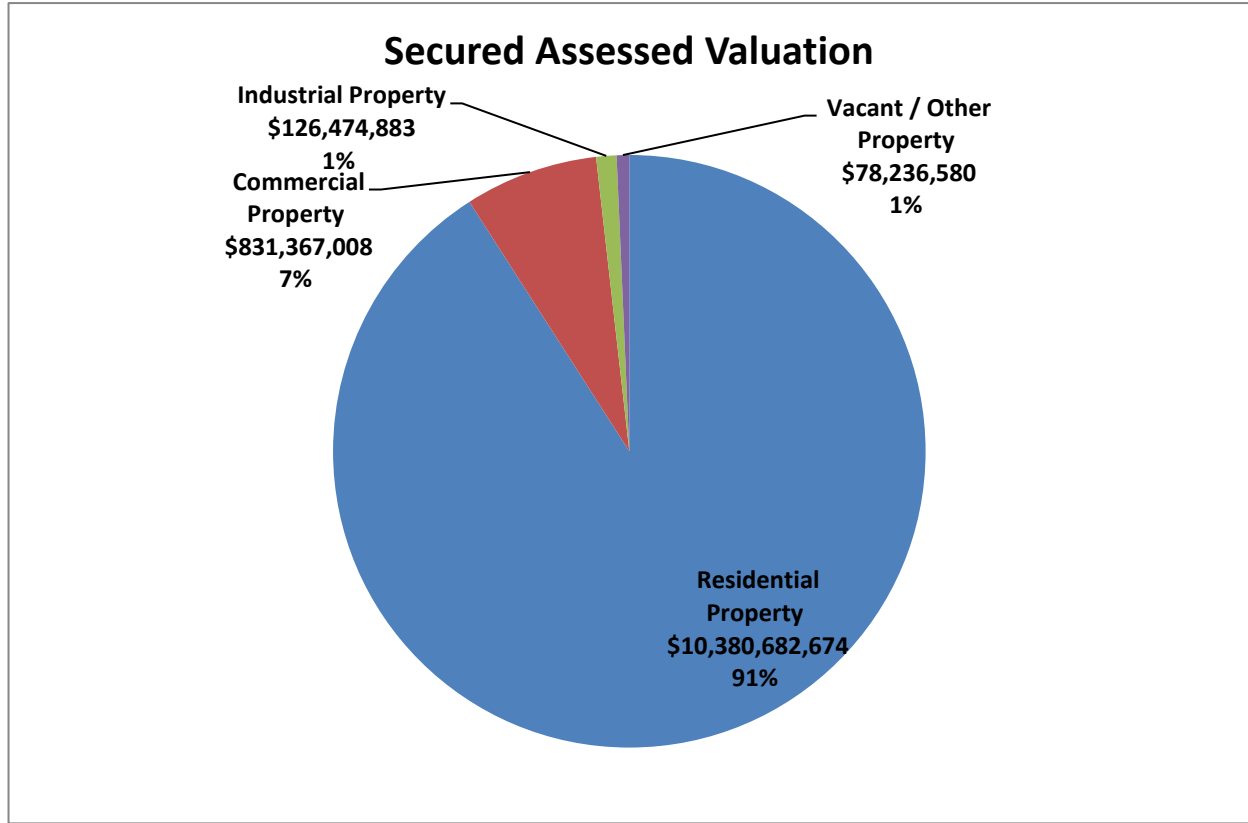
Fiscal Year	Local Secured	Utility	Unsecured	Total Assessed Value (2)	Total Direct Tax Rate (1)
2012	\$ 4,868,642,601	\$ -	\$ 32,968,766	\$ 4,901,611,367	1.00%
2013	4,945,765,982	-	32,489,376	4,978,255,358	1.00%
2014	7,663,965,941	-	172,299,271	7,836,265,212	1.00%
2015	8,225,877,140	-	189,597,716	8,415,474,856	1.00%
2016	8,833,628,940	-	196,795,656	9,030,424,596	1.00%
2017	9,432,024,256	-	204,627,962	9,636,652,218	1.00%
2018	9,921,118,243	-	218,368,646	10,139,486,889	1.00%
2019	10,433,569,671	-	237,380,425	10,670,950,096	1.00%
2020	10,924,785,057	-	282,330,778	11,207,115,835	1.00%
2021	11,416,761,145	-	290,609,405	11,707,370,550	1.00%

(1) California cities do not set their own direct tax rate. The state constitution establishes the tax rate at 1.00% and allocates a portion of that amount by an annual calculation, to all taxing entities within a tax rate area.

(2) In 2013, the secured tax levy was increased by the amount of property tax allocated to City of Sausalito per annexation agreement

Source: California Municipal Statistics, Inc

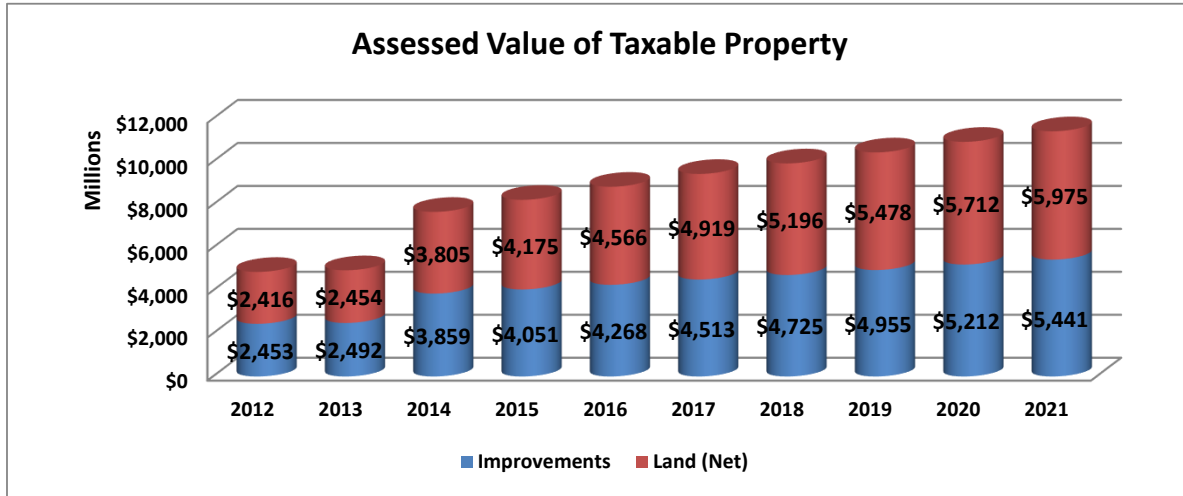
**Southern Marin Fire Protection District  
Secured Assessed Valuation  
Fiscal Year 2020 - 2021**



<b>Residential Property</b>	<b>Commercial Property</b>	<b>Industrial Property</b>	<b>Vacant / Other Property</b>	<b>Total Secured Property</b>
\$ 10,380,682,674	\$ 831,367,008	\$ 126,474,883	\$ 78,236,580	\$ 11,416,761,145

*Source: California Municipal Statistics, Inc*

**Southern Marin Fire Protection District  
Assessed and Estimated Actual Value of Taxable Property  
Last Ten Fiscal Years**



Fiscal Year	Land	Improvements	Other	Exemptions	Total Secured Assessed Value
2012	\$ 2,498,933,251	\$ 2,447,983,216	\$ 5,080,268	\$ (83,354,134)	\$ 4,868,642,601
2013	2,539,072,800	2,486,992,019	5,224,935	(85,523,772)	4,945,765,982
2014	3,910,403,899	3,849,404,157	9,852,972	(105,695,087)	7,663,965,941
2015	4,263,288,383	4,040,249,423	10,834,196	(88,494,862)	8,225,877,140
2016	4,652,462,129	4,257,923,835	9,692,602	(86,449,626)	8,833,628,940
2017	5,006,866,310	4,503,670,324	9,642,937	(88,155,315)	9,432,024,256
2018	5,286,598,087	4,716,862,863	8,484,633	(90,827,340)	9,921,118,243
2019	5,570,985,980	4,944,220,575	11,038,643	(92,675,527)	10,433,569,671
2020	5,838,442,089	5,204,505,429	7,828,415	(125,990,876)	10,924,785,057
2021	6,102,777,981	5,432,479,840	8,928,123	(127,424,799)	11,416,761,145

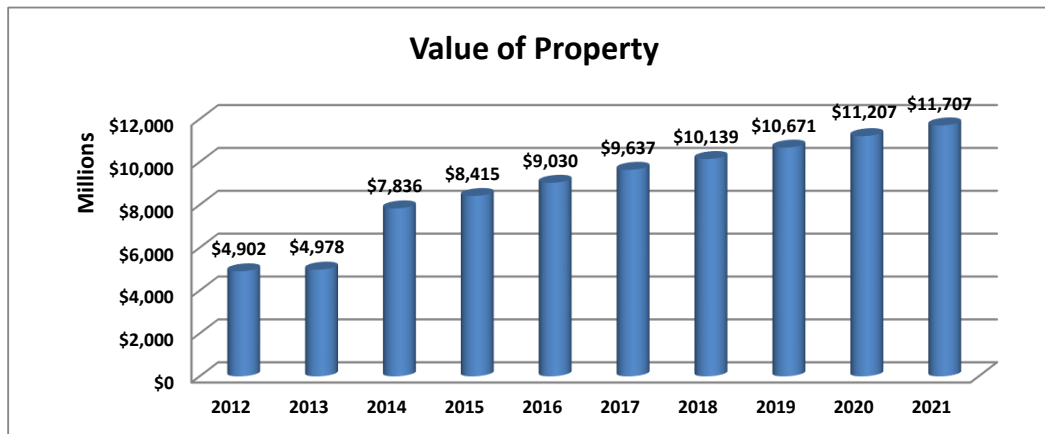
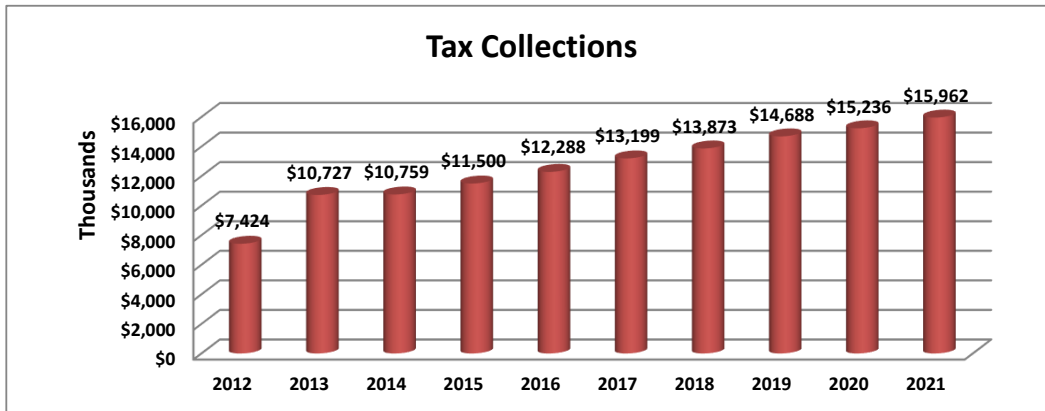
Fiscal Year	Total Secured Assessed Value	Utility	Unsecured Property	Total Assessed Value (2)	Estimated Market Value (1)
2012	\$ 4,868,642,601	\$ -	\$ 32,968,766	\$ 4,901,611,367	\$ 4,901,611,367
2013	4,945,765,982	-	32,489,376	4,978,255,358	4,978,255,358
2014	7,663,965,941	-	172,299,271	7,836,265,212	7,836,265,212
2015	8,225,877,140	-	189,597,716	8,415,474,856	8,415,474,856
2016	8,833,628,940	-	196,795,656	9,030,424,596	9,030,424,596
2017	9,432,024,256	-	204,627,962	9,636,652,218	9,636,652,218
2018	9,921,118,243	-	218,368,646	10,139,486,889	10,139,486,889
2019	10,433,569,671	-	237,380,425	10,670,950,096	10,670,950,096
2020	10,924,785,057	-	282,330,778	11,207,115,835	11,207,115,835
2021	11,416,761,145	-	290,609,405	11,707,370,550	11,707,370,550

Sources: County of Marin Department of Finance and California Municipal Statistics, Inc

(1) The State Constitution requires property to be assessed at one hundred percent of the most recent purchase price, plus an increment of no more than two percent annually, plus any local over-rides. These values are considered to be market values.

(2) In 2013, the secured tax levy was increased by the amount of property tax allocated to City of Sausalito per annexation agreement

**Southern Marin Fire Protection District  
Property Tax Levies and Collections  
Last Ten Fiscal Years**



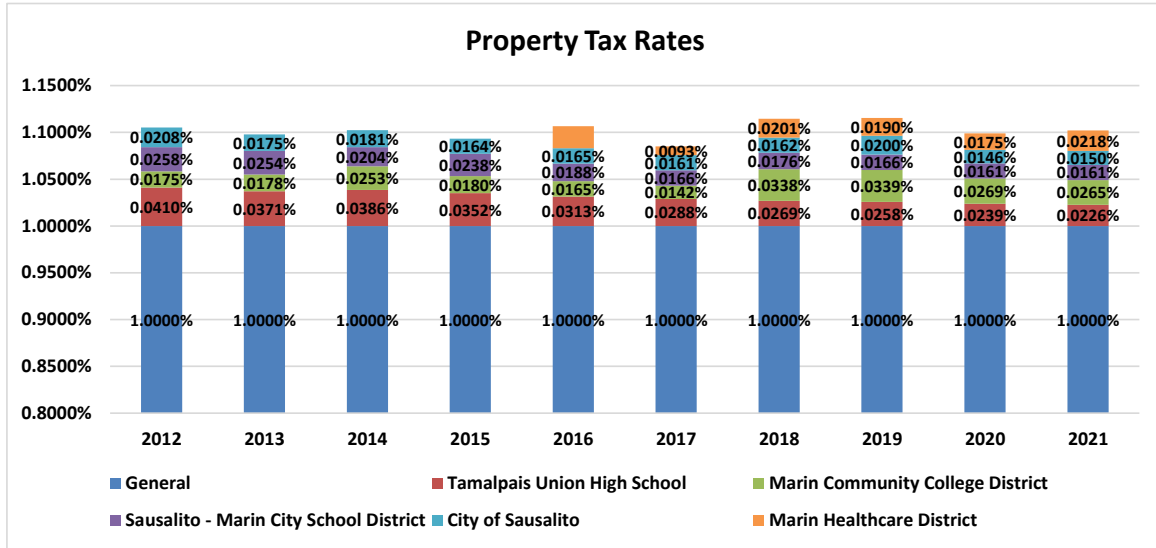
Fiscal Year Ended June 30	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Value of Property Subject to Local Tax Rate
2012	\$ 7,424,293	\$ 7,424,293	100.0%	\$ 4,901,611,367
2013	10,727,008	10,727,008	100.0%	4,978,255,358
2014	10,758,552	10,758,552	100.0%	7,836,265,212
2015	11,500,352	11,500,352	100.0%	8,415,474,856
2016	12,287,700	12,287,700	100.0%	9,030,424,596
2017	13,198,865	13,198,865	100.0%	9,636,652,218
2018	13,873,494	13,873,494	100.0%	10,139,486,889
2019	14,688,440	14,688,440	100.0%	10,670,950,096
2020	15,236,047	15,236,047	100.0%	11,207,115,835
2021	15,961,951	15,961,951	100.0%	11,707,370,550

Note: In 1993, the District entered into an agreement (commonly known as the Teeter Plan) with the County of Marin. Under the Teeter Plan, the District receives 100% of the secured property taxes billed each year without regard to delinquencies. In consideration, the District gives the County of Marin its rights to penalties and interest on delinquent property tax receivables and actual proceeds collected.

In 2013, the secured tax levy was increased by the amount of property tax allocated to City of Sausalito per annexation agreement

Sources: County of Marin Department of Finance and California Municipal Statistics, Inc

**Southern Marin Fire Protection District  
Property Tax Rates  
All Overlapping Governments  
Last Ten Fiscal Years**



	General	Tamalpais Union High School	Marin Community College District	Sausalito - Marin City School District	City of Sausalito	Marin Healthcare District	Total
2012	1.0000%	0.0410%	0.0175%	0.0258%	0.0208%	0.0000%	1.1051%
2013	1.0000%	0.0371%	0.0178%	0.0254%	0.0175%	0.0000%	1.0978%
2014	1.0000%	0.0386%	0.0253%	0.0204%	0.0181%	0.0000%	1.1024%
2015	1.0000%	0.0352%	0.0180%	0.0238%	0.0164%	0.0000%	1.0934%
2016	1.0000%	0.0313%	0.0165%	0.0188%	0.0165%	0.0235%	1.1066%
2017	1.0000%	0.0288%	0.0142%	0.0166%	0.0161%	0.0093%	1.0850%
2018	1.0000%	0.0269%	0.0338%	0.0176%	0.0162%	0.0201%	1.1146%
2019	1.0000%	0.0258%	0.0339%	0.0166%	0.0200%	0.0190%	1.1153%
2020	1.0000%	0.0239%	0.0269%	0.0161%	0.0146%	0.0175%	1.0990%
2021	1.0000%	0.0226%	0.0265%	0.0161%	0.0150%	0.0218%	1.1020%

Source: California Municipal Statistics, Inc

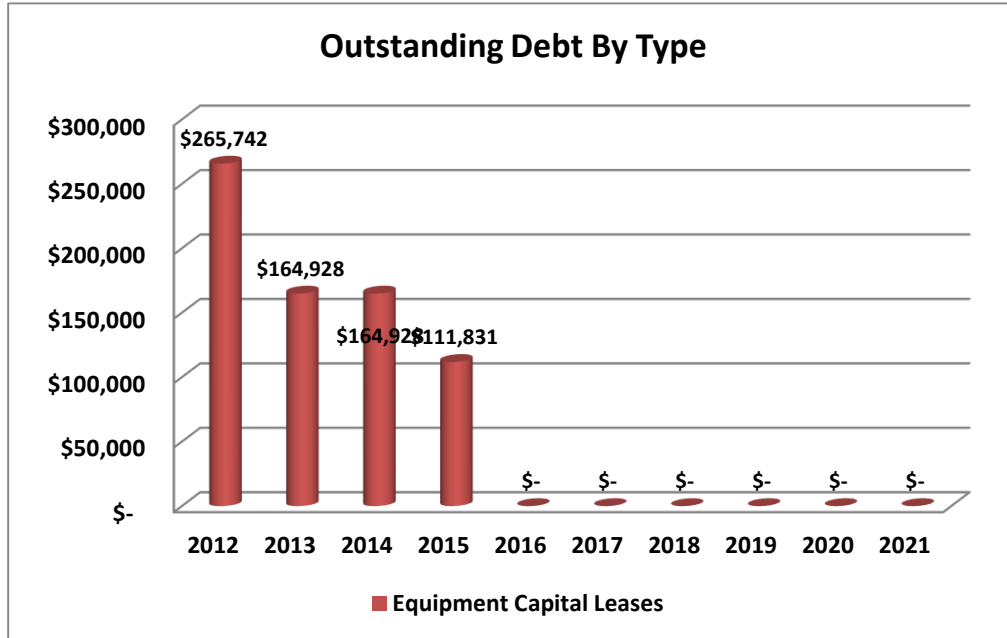
**Southern Marin Fire Protection District  
Principal Property Taxpayers  
Current Year and Nine Years Ago**

Property Taxpayer	Fiscal Year 2020/2021			Fiscal Year 2011/2012		
	Assessed Valuation	Rank	Percent of Assessed Valuation	Assessed Valuation	Rank	Percent of Assessed Valuation
RP Maximus Cove Owner LLC	\$ 166,277,220	1	1.46%	\$ -		0.00%
Strawberry Village Retail	81,701,876	2	0.72%	69,712,348	1	1.43%
Belvedere Place Property Owner	67,062,920	3	0.59%	-		0.00%
North Coast Land Holdings LLC	61,552,319	4	0.54%	-		0.00%
MNCVAD II-Seagate Harbors LLC	53,702,999	5	0.47%	-		0.00%
D. M. Jacobson & Sons Inc.	42,871,740	6	0.38%	20,947,126	6	0.43%
Shoreline Office Center LLC	30,124,513	7	0.26%	-		0.00%
Rachelle Kaliski, Trust	28,662,889	8	0.25%	-		0.00%
Lotus Hotels -Mill Valley LLC	28,524,623	9	0.25%	-		0.00%
Casa Madrona Hotel & Spa LLC	24,131,640	10	0.21%	-		0.00%
Alta Mira Estate LLC	23,543,809	11	0.21%	-		0.00%
MCSSM LLC	23,123,804	12	0.20%	-		0.00%
Walter G. Crump, IV	20,215,500	13	0.18%	-		0.00%
Tottenham Investments Inc.	18,013,394	14	0.16%	-		0.00%
Mariners Landing LLC	17,149,309	15	0.15%	-		0.00%
Pier at Sausalito LLC	16,135,743	16	0.14%	-		0.00%
Woodmont Capital-Casa Roja LP	15,390,479	17	0.13%	-		0.00%
Harrison Holdings LLC	15,259,070	18	0.13%	-		0.00%
Trailhead Apartments at Tam Junction	15,019,172	19	0.13%	-		0.00%
Seagate Bridgeway Associates LP	13,656,186	20	0.12%	-		0.00%
Tracey Cove LP	-		0.00%	62,497,772	2	1.28%
Bently Holdings Cal	-		0.00%	38,057,214	3	0.78%
CA-Shoreline Office Center Office	-		0.00%	26,878,923	4	0.55%
Felipe R. Santiago, Trust	-		0.00%	24,473,199	5	0.50%
Central Valley Homes Inc.	-		0.00%	15,834,906	7	0.33%
Lindskog Family Investments	-		0.00%	10,831,125	8	0.22%
Marinland Development Co.	-		0.00%	9,460,573	9	0.19%
Safeway Inc.	-		0.00%	8,940,794	10	0.18%
Mill Valley Hotel	-		0.00%	8,496,805	11	0.17%
Jay Cohen, Trust	-		0.00%	8,190,000	12	0.17%
Mitchell P. McCullough	-		0.00%	6,343,765	13	0.13%
D. James Bidzos	-		0.00%	6,106,821	14	0.13%
Elqare Enterprise Inc.	-		0.00%	5,999,906	15	0.12%
Theodore J. Stevens	-		0.00%	5,619,341	16	0.12%
Royal World Group	-		0.00%	5,605,145	17	0.12%
Manfred F. Angstenberger, Trust	-		0.00%	5,375,000	18	0.11%
Hersh Saluja, Trust	-		0.00%	5,339,000	19	0.11%
David M. Butze, Trust	-		0.00%	5,250,000	20	0.11%
<b>Total</b>	<b>\$ 762,119,205</b>		<b>6.68%</b>	<b>\$ 349,959,763</b>		<b>7.18%</b>
<b>Local Secured Assessed Valuation</b>	<b>\$ 11,416,761,145</b>			<b>\$ 4,868,642,601</b>		

Source: California Municipal Statistics, Inc



**Southern Marin Fire Protection District  
Ratio of Outstanding Debt By Type  
Last Ten Fiscal Years**



Fiscal Year	Equipment Capital		Total Primary		Total Population	Per Capita
	Leases		Government			
2012	\$	265,742	\$	265,742	25,832	\$ 10.29
2013		164,928		164,928	25,812	6.39
2014		164,928		164,928	26,104	6.32
2015		111,831		111,831	26,308	4.25
2016		-		-	26,291	-
2017		-		-	26,263	-
2018		-		-	26,175	-
2019		-		-	26,139	-
2020		-		-	26,023	-
2021		-		-	25,642	-

*Sources: Southern Marin Fire Protection District audited financial statements and California Department of Finance*

**Southern Marin Fire Protection District  
Computation of Direct and Overlapping Debt  
June 30, 2021**

2020 / 21 Assessed Valuation \$ 11,707,370,550

	<b>Total Debt 6/30/2021</b>	<b>Percentage Applicable (1)</b>	<b>District's Share of Debt 6/30/2021</b>
<b><u>OVERLAPPING TAX AND ASSESSMENT DEBT</u></b>			
Marin Community College District	\$ 450,805,000	13.582%	\$ 61,228,335
Tamalpais Union High School District	93,045,000	22.778%	21,193,790
Mill Valley School District	63,059,521	46.830%	29,530,774
Reed Union School District	20,500,000	13.609%	2,789,845
Sausalito Marin City School District	23,780,000	90.321%	21,478,334
City of Sausalito	10,548,894	100.000%	10,548,894
Marin Healthcare District	365,855,000	16.266%	59,509,974
Marin Emergency Radio Authority	29,715,000	13.562%	4,029,948
Belvedere-Tiburon Library District Community Facilities District No. 95-1	585,000	15.136%	88,546
<b>TOTAL OVERLAPPING TAX AND ASSESSMENT DEBT</b>			<b>\$ 210,398,440</b>
<b><u>DIRECT AND OVERLAPPING GENERAL FUND DEBT</u></b>			
Marin County General Fund Obligations	\$ 79,636,865	13.562%	\$ 10,800,352
Marin County Pension Obligation Bonds	70,500,000	13.562%	9,561,210
Marin County Transit District General Fund Obligations	24,072	13.562%	3,265
Marin Community College District General Fund Obligations	12,540,834	13.582%	1,703,296
Sausalito Marin City School District General Fund Obligations	3,005,000	90.321%	2,714,146
City of Sausalito General Fund Obligations	4,812,732	100.000%	4,812,732
Town of Tiburon General Fund Obligations	37,740	21.485%	8,108
Marin Municipal Water District General Fund Obligations	19,584	17.263%	3,381
Marin County Service Area No. 14 General Fund Obligations	1,293,506	97.547%	1,261,776
Richardson Bay Sanitary District Pension Obligation Bonds	2,312,000	71.320%	1,648,918
Marin Public Safety and Emergency Radio Authority Revenue Bonds	33,864	100.000%	33,864
<b>Southern Marin Fire Protection District General Fund Obligations</b>	<b>-</b>	<b>100.000%</b>	<b>-</b>
<b>TOTAL DIRECT AND OVERLAPPING GENERAL FUND DEBT</b>			<b>\$ 32,551,048</b>
<b>TOTAL DIRECT DEBT</b>			<b>\$ -</b>
<b>TOTAL OVERLAPPING DEBT</b>			<b>\$ 242,949,488</b>
<b>COMBINED TOTAL DEBT</b>			<b>\$ 242,949,488 (2)</b>

- (1) The percentage of overlapping debt applicable to the District is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the overlapping District's assessed value that is within the boundaries of Southern Marin Fire Protection District divided by the overlapping District's total taxable assessed value.
- (2) Excludes tax and revenue anticipation notes, enterprise revenue, mortgage revenue and non-bonded capital lease obligations.

<b><u>RATIOS TO 2020 / 21 ASSESSED VALUATION</u></b>	
Total Overlapping Tax and Assessment Debt	1.80%
<b>Total Direct Debt (\$0)</b>	<b>0.00%</b>
Combined Total Debt	2.08%

Source: California Municipal Statistics, Inc

**Southern Marin Fire Protection District  
Computation of Legal Bonded Debt Margin  
June 30, 2021**

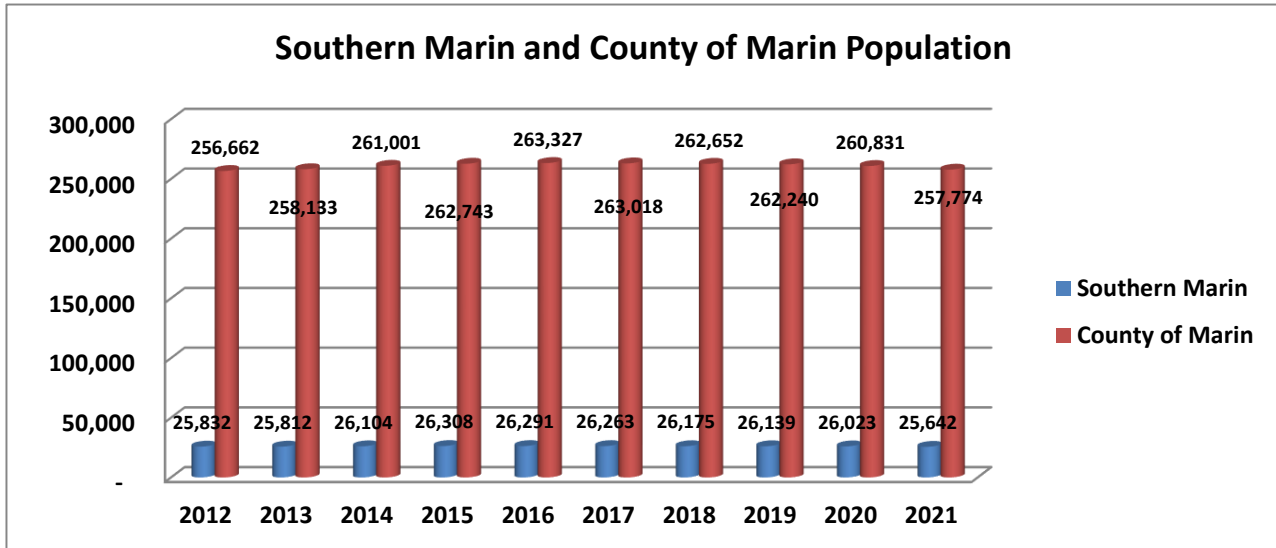
Gross Assessed Valuation	\$ 11,707,370,550
Debt Margin Ratio (1)	3.75%
Debt Margin	<u>\$ 439,026,396</u>
Less: Outstanding General Obligations	<u>-</u>
Legal Bonded Debt Margin	<u><u>\$ 439,026,396</u></u>

Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as Percentage of Debt Limit
2012	\$ 183,810,426	\$ -	\$ 183,810,426	0.00%
2013	186,684,576	-	186,684,576	0.00%
2014	293,859,945	-	293,859,945	0.00%
2015	315,580,307	-	315,580,307	0.00%
2016	338,640,922	-	338,640,922	0.00%
2017	361,374,458	-	361,374,458	0.00%
2018	380,230,758	-	380,230,758	0.00%
2019	400,160,629	-	400,160,629	0.00%
2020	420,266,844	-	420,266,844	0.00%
2021	439,026,396	-	439,026,396	0.00%

(1) California Government Code, Section 43605 sets the debt limit at 15%. The Code section was enacted when assessed valuations were based on 25% of full market value. This has since changed to 100% of full market value. Thus, the limit shown is 3.75% (one-fourth the limit of 15%).

*Source: California Municipal Statistics, Inc*

**Southern Marin Fire Protection District  
Demographic Statistics  
Last Ten Fiscal Years**

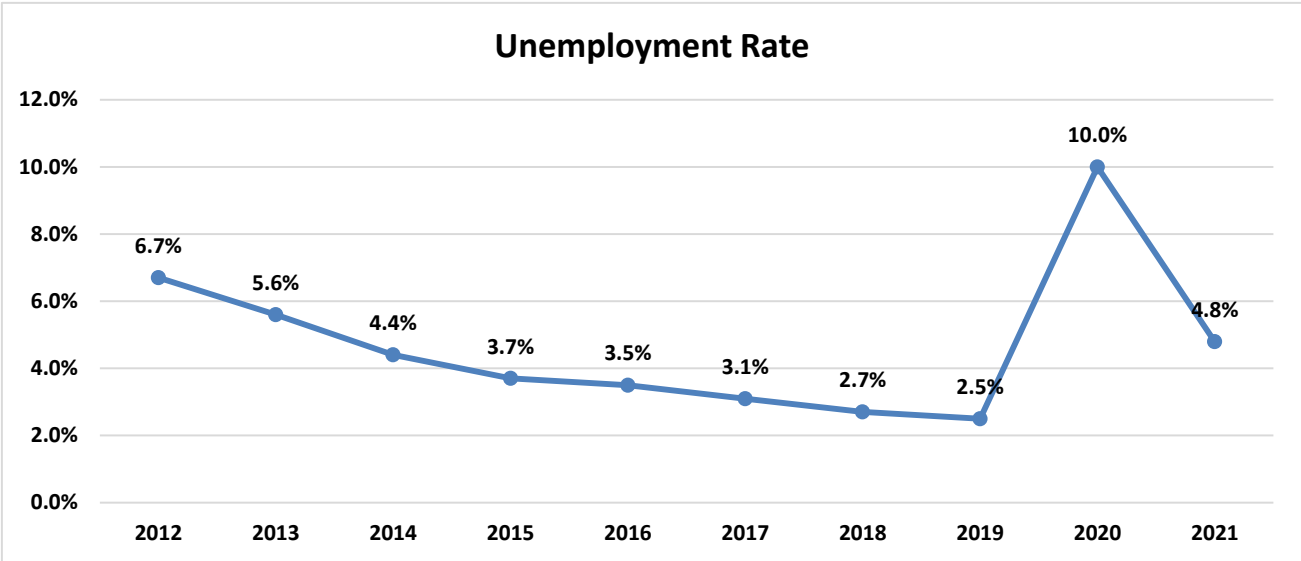


Fiscal Year	City of			% Change	County of Marin	% of County
	Sausalito Population	Unincorporated Population (1)	Total Population			
2012	7,186	18,646	25,832	0.3%	256,662	10.1%
2013	7,202	18,610	25,812	-0.1%	258,133	10.0%
2014	7,286	18,818	26,104	1.1%	261,001	10.0%
2015	7,368	18,940	26,308	0.8%	262,743	10.0%
2016	7,385	18,906	26,291	-0.1%	263,327	10.0%
2017	7,372	18,891	26,263	-0.1%	263,018	10.0%
2018	7,326	18,849	26,175	-0.3%	262,652	10.0%
2019	7,301	18,838	26,139	-0.1%	262,240	10.0%
2020	7,252	18,771	26,023	-0.4%	260,831	10.0%
2021	7,355	18,287	25,642	-1.5%	257,774	9.9%

(1) Estimated

Source: California Department of Finance

**Southern Marin Fire Protection District  
Economic Statistics  
Last Ten Fiscal Years**



<u>Fiscal Year</u>	<u>Unemployment Rate</u>
2012	6.7%
2013	5.6%
2014	4.4%
2015	3.7%
2016	3.5%
2017	3.1%
2018	2.7%
2019	2.5%
2020	10.0%
2021	4.8%

*Source: California Employment Development Department - County of Marin*

**Southern Marin Fire Protection District  
Summary of District Activities  
Fiscal Year 2020-2021**

Category / Description	2020-2021	2019-2020	Change	% Change
District Population	25,642	26,023	(381)	-1.5%
Total Number of Employees	63	58	5	8.6%
Total Incidents	4,122	4,150	(28)	-0.7%
Fire / Explosion Incidents	82	72	10	13.9%
Property Loss	\$ 2,000	\$ 490,000	\$ (488,000)	-99.6%
False Alarm Incidents	235	331	(96)	-29.0%
Rescue / Emergency Medical Incidents	2,475	2,447	28	1.1%
Ratio - Rescue / Emergency Medical Incidents to All Incidents	60.0%	59.0%	1.0%	1.7%
Average Response Time - Rescue / Emergency Medical Incidents	07:20	06:32	00:48	12.3%
Hour of Day With Highest Call Frequency	2 - 3 P.M. 290	1 - 2 P.M. 305	(15)	-4.9%
Hour of Day With Lowest Call Frequency	4 - 5 A.M. 53	4 - 5 A.M. 45	8	17.8%

*Sources: California Department of Finance and Employment Development Department, District Emergency Response System database, Annual Budget*

**Southern Marin Fire Protection District  
Apparatus Inventory  
Fiscal Year 2020 / 2021**

Southern Marin Fire Protection District operates a fleet of modern firefighting apparatus that support our highly trained personnel in their duties of fire suppression, rescue, and emergency medical services (EMS) delivery.

District Apparatus by Station:

**Station 1**

- Engine 1 - Pierce Type 1 Engine
- Medic 1 - ALS Ambulance
- IRB 1 - Inflatable Rescue Boat
- Dive Rescue 1 - Dive Team Tender
- Fire Boat Liberty - 40' Metalcraft Fire Boat
- RWC 1 - Yamaha Rescue Watercraft
- RWC 2 - Yamaha Rescue Watercraft

**Station 4**

- Engine 4 - Pierce Type 1 Engine
- Truck 4 - Pierce Tiller Aerial Ladder
- Engine 604 - Pierce Type 3 Wildland Engine
- Medic 4 - ALS Ambulance

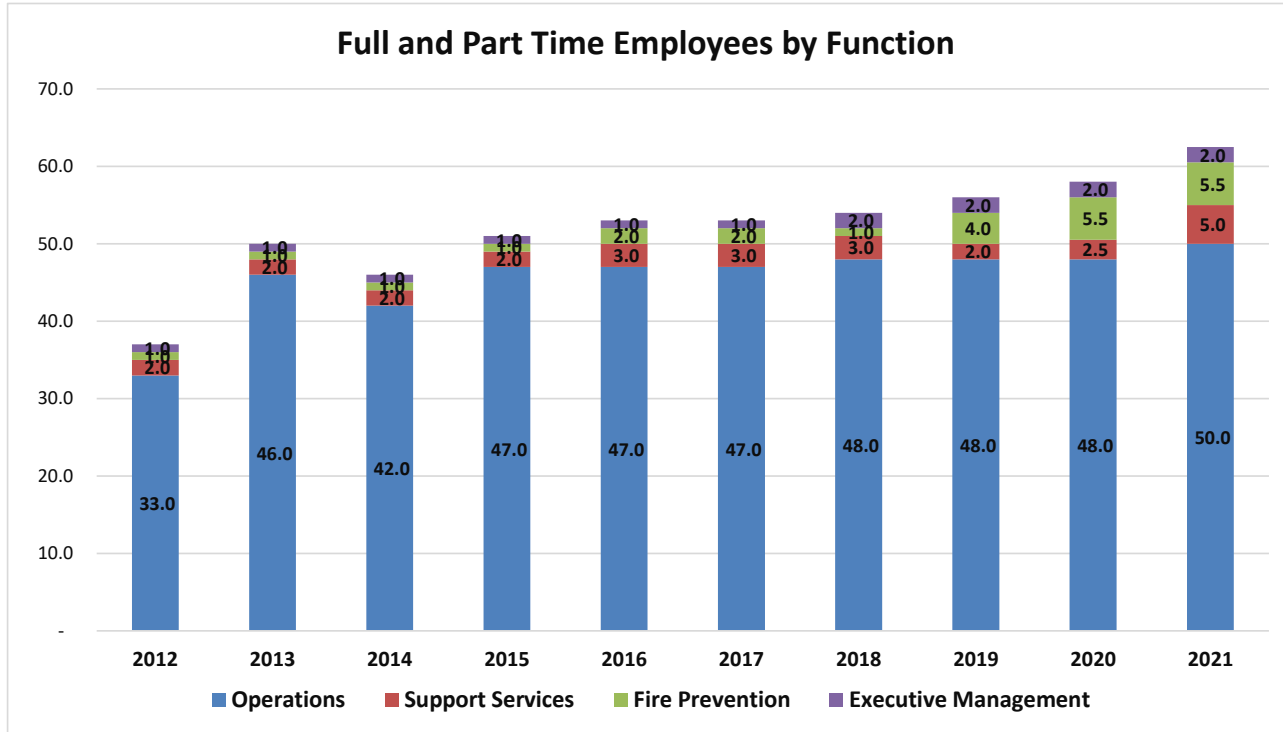
**Station 9**

- Engine 9 - Pierce Type 1 Engine
- Rescue 9 - Pierce Medium Duty Rescue
- Battalion 1 or 2 - Command Unit
- Engine 2 - Pierce Type 1 Engine (Reserve)
- 15R8 and 15R9 - Marin County Fire Rescue Water Craft
- Southern Marin Fire Rescue Water Craft

*Source: Southern Marin Fire Protection District Operations Division*



**Southern Marin Fire Protection District  
Full-time and Part-time Employees By Function  
Last Ten Fiscal Years**



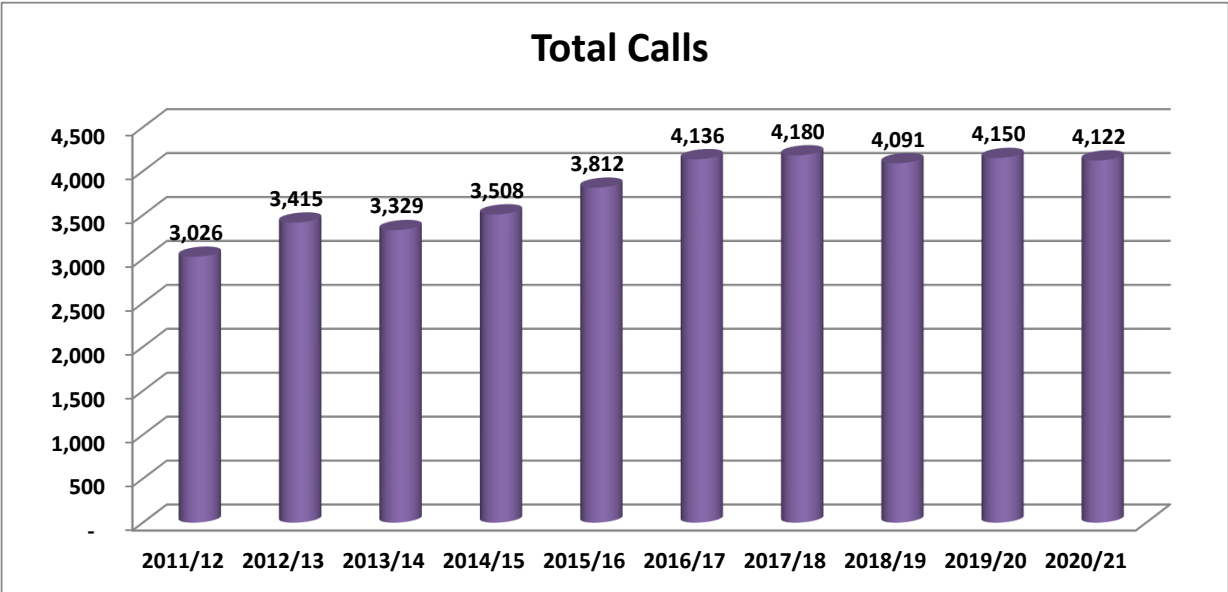
**Fiscal Year Ended June 30**

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Public Safety:										
Executive Management	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0	2.0	2.0
Operations	33.0	46.0	42.0	47.0	47.0	47.0	48.0	48.0	48.0	50.0
Fire Prevention	1.0	1.0	1.0	1.0	2.0	2.0	1.0	4.0	5.5	5.5
Support Services	2.0	2.0	2.0	2.0	3.0	3.0	3.0	2.0	2.5	5.0
<b>Total Public Safety</b>	<u>37.0</u>	<u>50.0</u>	<u>46.0</u>	<u>51.0</u>	<u>53.0</u>	<u>53.0</u>	<u>54.0</u>	<u>56.0</u>	<u>58.0</u>	<u>62.5</u>

Source: Annual Budgets - funded positions



**Southern Marin Fire Protection District  
Comparative Annual Graph - Total Responses  
Last Ten Fiscal Years**



<u>Fiscal Year</u>	<u>Total Calls</u>
2011/12	3,026
2012/13	3,415
2013/14	3,329
2014/15	3,508
2015/16	3,812
2016/17	4,136
2017/18	4,180
2018/19	4,091
2019/20	4,150
2020/21	4,122

*Source: Southern Marin Fire District database, Emergency Reporting Systems*

## **Southern Marin Fire Protection District Emergency Response Category Definitions**

**Fire, Explosion:** This category includes fire responses, even if the fire has been extinguished upon arrival. This category also includes combustion explosions with no resulting fire. Examples of this category include structure fires, rubbish fires, dumpster fires and vehicle fires.

**Over-Pressure/Rupture:** This category includes vessels or containers that suffer failure or near failure due to extreme pressure from either an outside source, such as direct heating, or internally due to a cooling system failure or over-filling, such as a propane tank. Examples of this category also include explosions from bombs, dynamite, or similar explosives.

**Rescue/EMS Call:** This category includes all medical aids, illnesses, and heart attacks, as well as traffic accidents and missing persons.

**Hazardous Condition Standby:** This category includes Hazardous Materials incidents; electrical wire arcing; suspected drug labs; or situations where there is a perceived problem that may prove to be a potential emergency.

**Service Call:** This category includes incidents for persons in distress, such as a lock-in or lock-out of a vehicle or dwelling creating an emergency situation or critical need, and smoke or odor problems. This category would also include moving units from one station to another to provide area coverage.

**Good Intent Call:** This category includes incidents that are cleared prior to arrival, such as a medical aid where the injured party has left the scene, or the initial information indicated that there were injuries and upon arrival no persons were injured. This category may also include calls where the informant has mistaken steam for smoke.

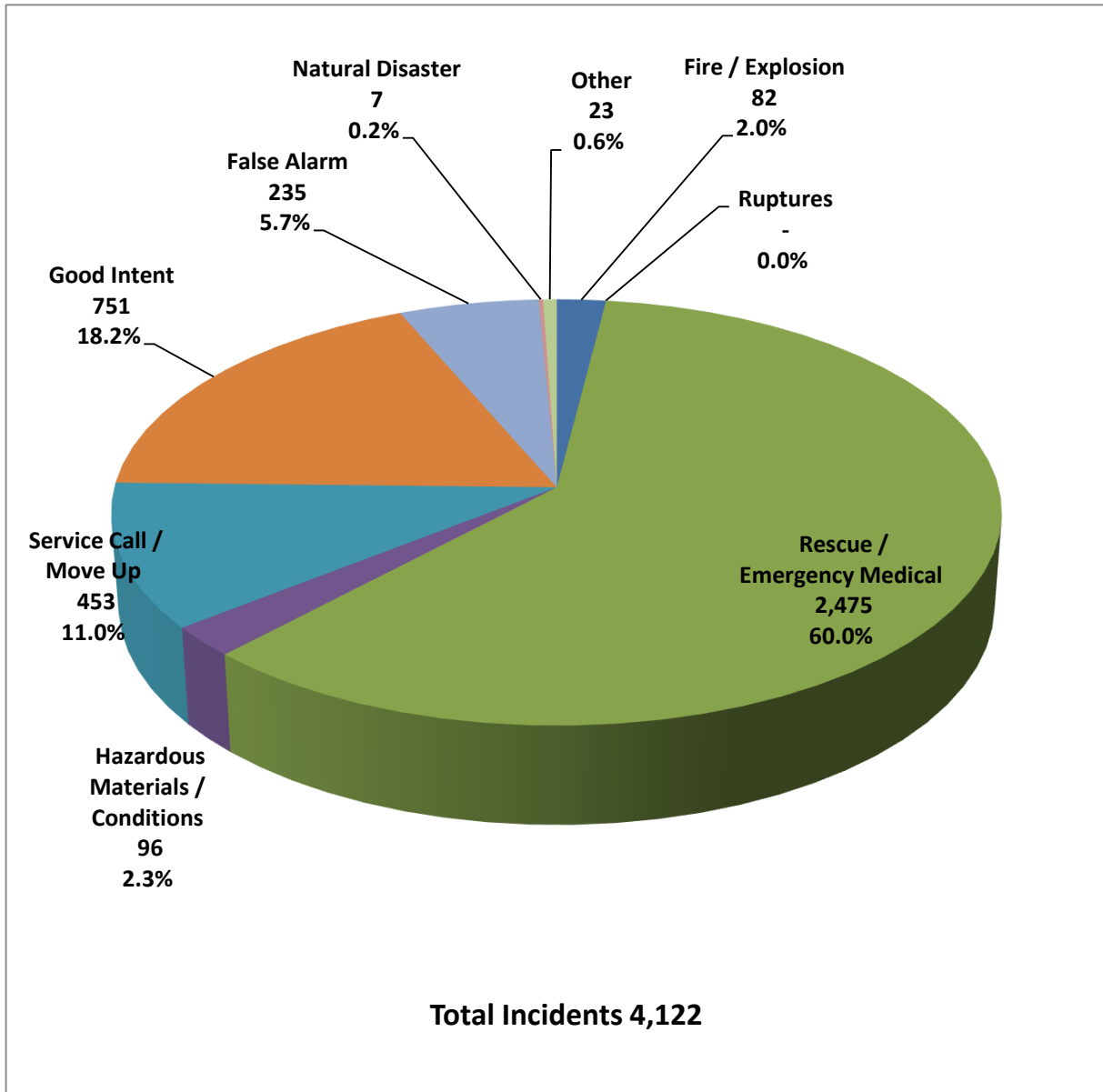
**False Alarm:** Some examples of the incidents in this category are malicious mischief calls, system malfunctions and the accidental tripping of an interior alarm sensor or device.

**Natural Disaster:** This category includes incidents that are not normal occurrences, such as earthquakes, lightning strikes, hurricanes and other weather or natural events.

**Other:** This includes citizen complaints and reports of fire code or ordinance violations.

*Source: Southern Marin Fire Protection District Operations Division*

**Southern Marin Fire Protection District  
Emergency Responses by Incident Type  
Fiscal Year 2020-2021**



Source: Southern Marin Fire District NFIRS database, Emergency Reporting Systems

**Southern Marin Fire Protection District  
Emergency Response Detail Analysis  
Fiscal Year 2020-2021**

Incident Code	Category / Description	Total Incidents	Total Dollar Loss	Acres Burned
<b>Fire / Explosion</b>				
100	Fire, other	8	\$ -	-
111	Building fire	20	2,000	-
112	Fires in structures other than in a building	2	-	-
113	Cooking fire, confined to container	4	-	-
114	Chimney or flue fire, confined to chimney or flue	2	-	-
118	Trash or rubbish fire, contained	7	-	-
131	Passenger vehicle fire	10	-	-
132	Road freight or transport vehicle fire	2	-	-
134	Water vehicle fire	1	-	-
140	Natural vegetation fire, other	2	-	-
141	Forest, woods or wildland fire	11	-	53,370
142	Brush, or brush and grass mixture fire	5	-	1
150	Outside rubbish fire, other	2	-	-
151	Outside rubbish, trash or waste fire	1	-	-
153	Construction or demolition landfill fire	1	-	-
154	Dumpster or other outside trash receptacle fire	2	-	-
160	Special outside fire, other	1	-	-
162	Outside equipment fire	1	-	-
<b>Total Fire / Explosion</b>		<b>82</b>	<b>2,000</b>	<b>53,371</b>
<b>Rescue / EMS Call</b>				
300	Rescue, emergency medical call (EMS) call, other	1	-	-
311	Medical assist, assist EMS crew	5	-	-
320	Emergency medical service, other (conversion only)	16	-	-
321	EMS call, excluding vehicle accident with injury	2,222	-	-
322	Vehicle accident with injuries	96	-	-
323	Motor vehicle/pedestrian accident (MV Ped)	28	-	-
324	Motor vehicle accident with no injuries	39	-	-
331	Lock-in (if lock out , use 511 )	1	-	-
350	Extrication, rescue, other	1	-	-
352	Extrication of victim(s) from vehicle	33	-	-
356	High angle rescue	3	-	-
360	Water & ice related rescue, other	28	-	-
361	Swimming/recreational water areas rescue	1	-	-
365	Watercraft rescue	1	-	-
<b>Total Rescue / EMS Call</b>		<b>2,475</b>	<b>-</b>	<b>-</b>

(Continued)

**Southern Marin Fire Protection District  
Emergency Response Detail Analysis  
Fiscal Year 2020-2021**

(Continued)

Incident Code	Category / Description	Total Incidents	Total Dollar Loss	Acres Burned
<b>Hazardous Condition</b>				
400	Hazardous condition, other	8	-	-
410	Flammable gas or liquid condition, other	3	-	-
411	Gasoline or other flammable liquid spill	4	-	-
412	Gas leak (natural gas or LPG)	17	-	-
420	Toxic condition, other	1	-	-
424	Carbon monoxide incident	2	-	-
440	Electrical wiring/equipment problem, other	10	-	-
441	Heat from short circuit (wiring), defective/worn	1	-	-
442	Overheated motor	3	-	-
444	Power line down	42	-	-
445	Arcing, shorted electrical equipment	2	-	-
451	Biological Hazard, Confirmed or Suspected	1	-	-
460	Accident, potential accident, other	1	-	-
481	Attempt to burn	1	-	-
<b>Total Hazardous Condition</b>		<b>96</b>	<b>-</b>	<b>-</b>
<b>Service Call</b>				
500	Service Call, other	25	-	-
510	Person in distress, other	33	-	-
520	Water problem, other	4	-	-
521	Water evacuation	1	-	-
531	Smoke or odor removal	11	-	-
541	Animal problem	1	-	-
550	Public service assistance, other	203	-	-
551	Assist police or other governmental agency	5	-	-
552	Police matter	14	-	-
553	Public service	39	-	-
554	Assist invalid	109	-	-
561	Unauthorized burning	5	-	-
571	Cover assignment, standby, moveup	3	-	-
<b>Total Service Call</b>		<b>453</b>	<b>-</b>	<b>-</b>

(Continued)

**Southern Marin Fire Protection District  
Emergency Response Detail Analysis  
Fiscal Year 2020-2021**

(Continued)

Incident Code	Category / Description	Total Incidents	Total Dollar Loss	Acres Burned
<b>Good Intent</b>				
600	Good intent call, other	11	-	-
611	Dispatched & canceled en route	571	-	-
621	Wrong location	3	-	-
622	No incident found on arrival at dispatch address	49	-	-
650	Steam, other gas mistaken for smoke, other	8	-	-
651	Smoke scare, odor of smoke	89	-	-
652	Steam, vapor, fog or dust thought to be smoke	9	-	-
653	Barbecue, tar kettle	7	-	-
661	EMS call, party transported by non-fire agency	3	-	-
671	Hazmat release investigation w/ no hazmat	1	-	-
<b>Total Good Intent</b>		<b>751</b>	<b>-</b>	<b>-</b>
<b>False Alarm</b>				
700	False alarm or false call, other	36	-	-
710	Malicious, mischievous false call, other	2	-	-
711	Municipal alarm system, malicious false alarm	2	-	-
714	Central station, malicious false alarm	1	-	-
715	Local alarm system, malicious false alarm	3	-	-
730	System malfunction, other	2	-	-
733	Smoke detector activation due to malfunction	17	-	-
735	Alarm system sounded due to malfunction	130	-	-
736	CO detector activation due to malfunction	14	-	-
740	Unintentional transmission of alarm, other	4	-	-
741	Sprinkler activation, no fire - unintentional	1	-	-
743	Smoke detector activation, no fire - unintentional	13	-	-
744	Detector activation, no fire - unintentional	3	-	-
745	Alarm system sounded, no fire - unintentional	5	-	-
746	Carbon monoxide detector activation, no CO	2	-	-
<b>Total False Alarm</b>		<b>235</b>	<b>-</b>	<b>-</b>
<b>Natural Disaster</b>				
800	Severe weather or natural disaster, other	5	-	-
812	Flood assessment	1	-	-
815	Severe weather or natural disaster standby	1	-	-
<b>Total Natural Disaster</b>		<b>7</b>	<b>-</b>	<b>-</b>

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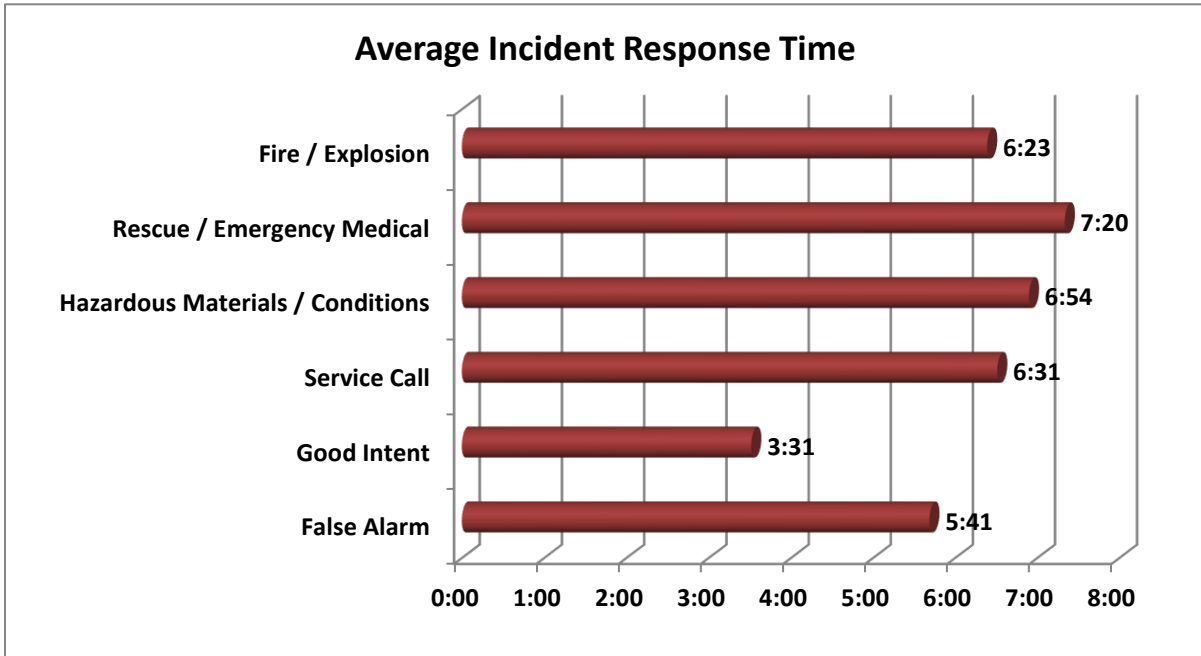
**Southern Marin Fire Protection District  
Emergency Response Detail Analysis  
Fiscal Year 2020-2021**

(Continued)

Incident Code	Category / Description	Total Incidents	Total Dollar Loss	Acres Burned
	<b>Other</b>			
900	Special type of incident, other	23	-	-
	<b>Total Other</b>	<b>23</b>	<b>-</b>	<b>-</b>
	<b>Grand Total</b>	<b>4,122</b>	<b>\$ 2,000</b>	<b>53,371</b>

*Source: Southern Marin Fire District database, Emergency Reporting Systems*

**Southern Marin Fire Protection District  
Average Incident Response Time  
Fiscal Year 2020-2021**

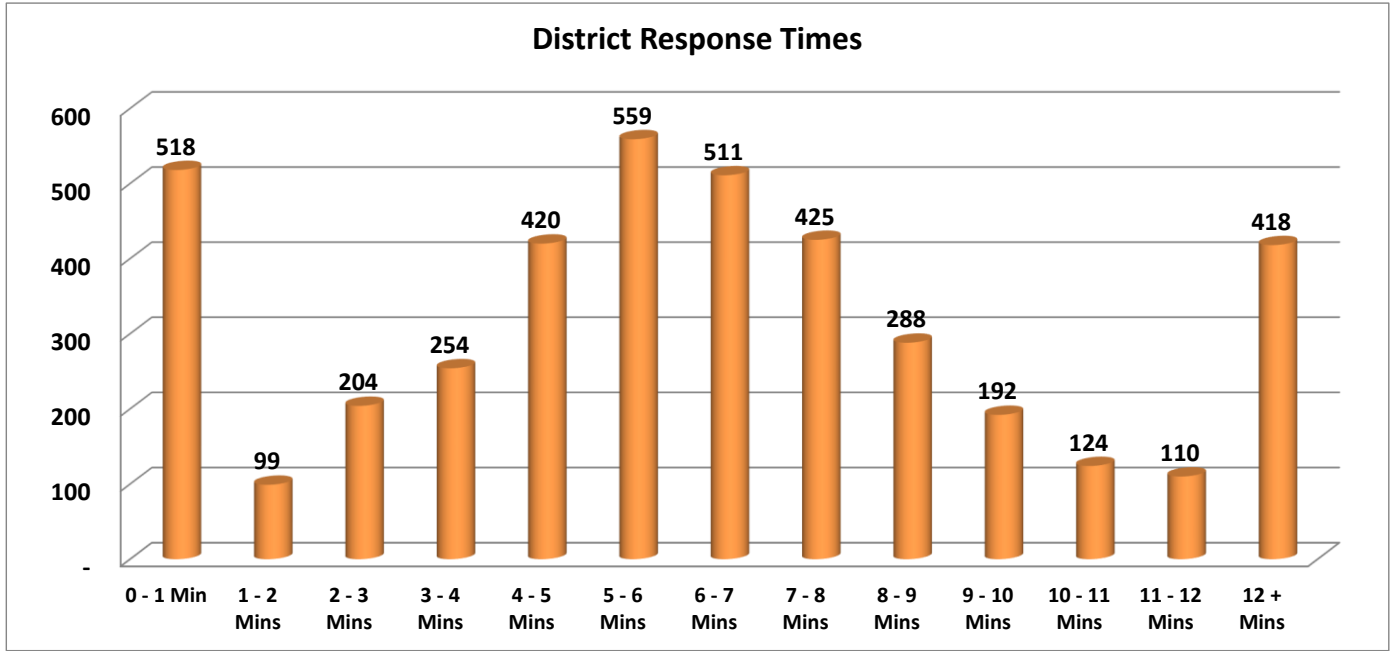


<u>Incident Type</u>	<u>Average Response Time Minutes</u>
Fire / Explosion	6:23
Rescue / Emergency Medical	7:20
Hazardous Materials / Conditions	6:54
Service Call	6:31
Good Intent	3:31
False Alarm	5:41

*Source: Southern Marin Fire District database, Emergency Reporting Systems*



**Southern Marin Fire Protection District  
District Response Times  
Fiscal Year 2020-2021**

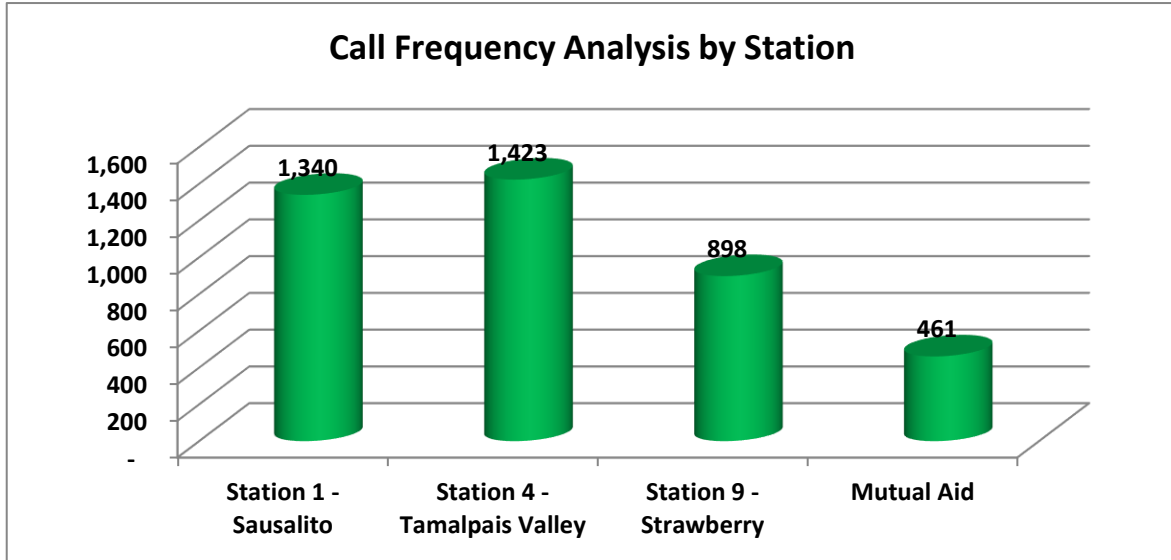


Incident Type	0 - 1 Min	1 - 2 Mins	2 - 3 Mins	3 - 4 Mins	4 - 5 Mins	5 - 6 Mins	6 - 7 Mins	7 - 8 Mins	8 - 9 Mins	9 - 10 Mins	10 - 11 Mins	11 - 12 Mins	12 + Mins	Total
Fire / Explosion Ruptures	6	1	2	7	14	14	10	7	5	2	1	3	10	82
Rescue / Emergency Medical	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hazardous Materials / Conditions	64	36	116	166	276	373	344	298	196	142	90	79	295	2,475
Service Call	7	-	1	7	16	13	16	9	5	2	5	4	11	96
Good Intent	52	4	22	29	49	56	59	64	27	21	12	12	46	453
False Alarm	348	51	47	29	35	52	44	30	41	22	11	9	32	751
Natural Disaster	27	6	14	15	30	51	37	17	11	3	4	3	17	235
Other	1	-	1	-	-	-	-	-	3	-	-	-	2	7
<b>Total</b>	<b>13</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>5</b>	<b>23</b>
<b>Total</b>	<b><u>518</u></b>	<b><u>99</u></b>	<b><u>204</u></b>	<b><u>254</u></b>	<b><u>420</u></b>	<b><u>559</u></b>	<b><u>511</u></b>	<b><u>425</u></b>	<b><u>288</u></b>	<b><u>192</u></b>	<b><u>124</u></b>	<b><u>110</u></b>	<b><u>418</u></b>	<b><u>4,122</u></b>

Mutual aid responses to areas outside Southern Marin Fire Protection District are included

Source: Southern Marin Fire District database, Emergency Reporting Systems

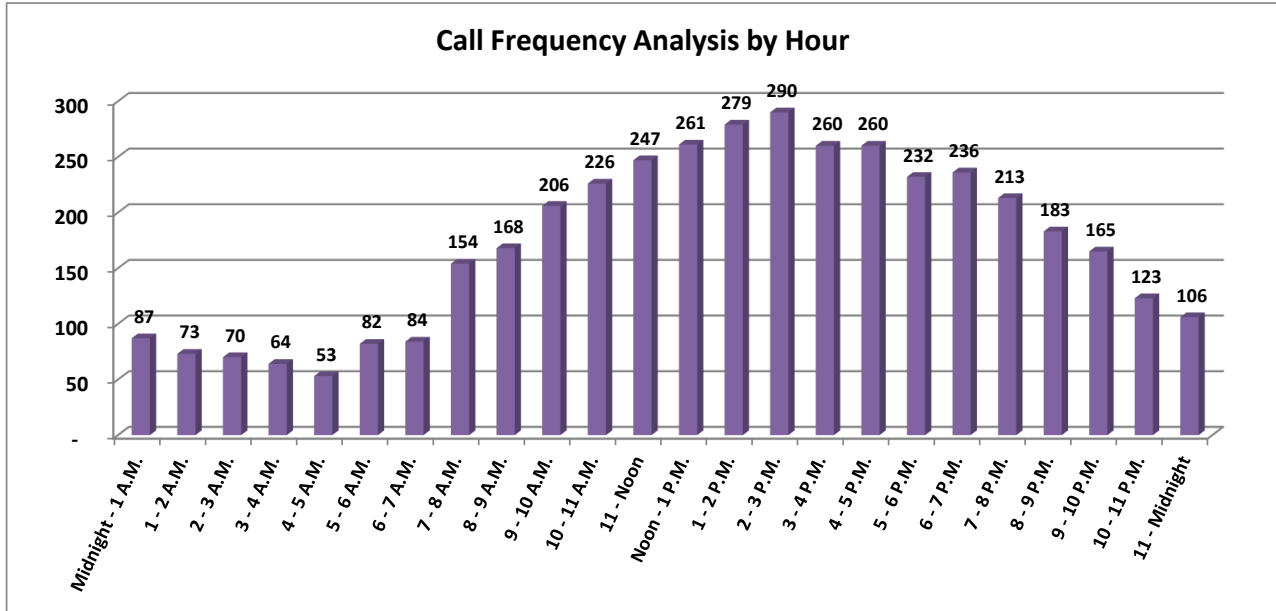
**Southern Marin Fire Protection District  
Call Frequency Analysis by Station  
Fiscal Year 2020-2021**



Station Location	Total Calls	% of Total
Station 1 - Sausalito	1,340	32.5%
Station 4 - Tamalpais Valley	1,423	34.5%
Station 9 - Strawberry	898	21.8%
Mutual Aid	461	11.2%
<b>Total</b>	<b><u>4,122</u></b>	<b><u>100.0%</u></b>

*Source: Southern Marin Fire District database, Emergency Reporting Systems*

**Southern Marin Fire Protection District  
Call Frequency Analysis by Hour  
Fiscal Year 2020-2021**

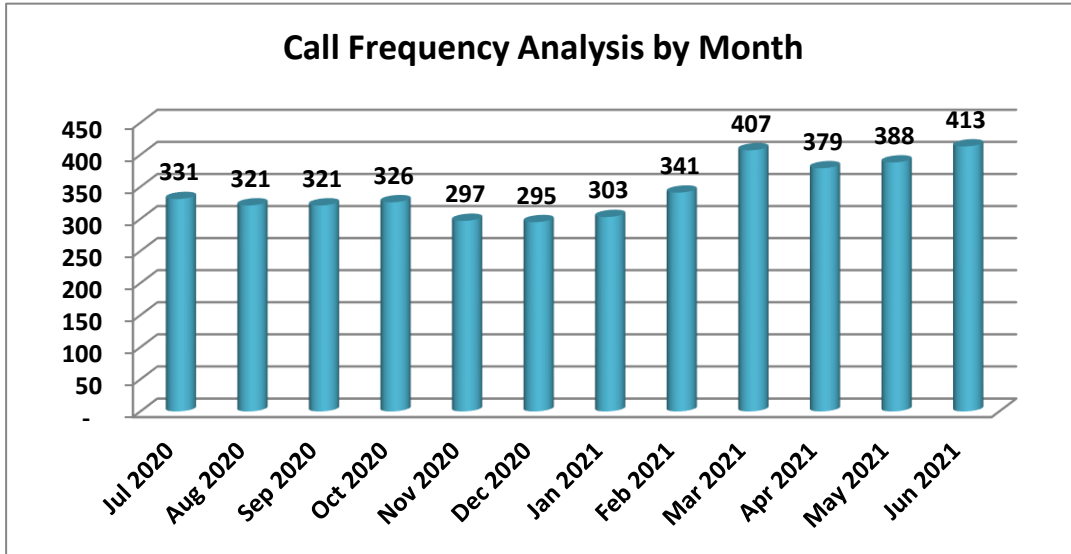


Hour	Number of Calls	% of Total	Hour	Number of Calls	% of Total
Midnight - 1 A.M.	87	2.11%	Noon - 1 P.M.	261	6.33%
1 - 2 A.M.	73	1.77%	1 - 2 P.M.	279	6.77%
2 - 3 A.M.	70	1.70%	2 - 3 P.M.	290	7.04%
3 - 4 A.M.	64	1.55%	3 - 4 P.M.	260	6.31%
4 - 5 A.M.	53	1.29%	4 - 5 P.M.	260	6.31%
5 - 6 A.M.	82	1.99%	5 - 6 P.M.	232	5.63%
6 - 7 A.M.	84	2.04%	6 - 7 P.M.	236	5.73%
7 - 8 A.M.	154	3.74%	7 - 8 P.M.	213	5.17%
8 - 9 A.M.	168	4.08%	8 - 9 P.M.	183	4.44%
9 - 10 A.M.	206	5.00%	9 - 10 P.M.	165	4.00%
10 - 11 A.M.	226	5.48%	10 - 11 P.M.	123	2.98%
11 - Noon	247	5.99%	11 - Midnight	106	2.57%
			<b>Total</b>	<b>4,122</b>	<b>100.00%</b>

Call volume is generally higher from 7:00 A.M. to 10:00 P.M., when people are awake, working, or traveling.

Source: Southern Marin Fire District database, Emergency Reporting Systems

**Southern Marin Fire Protection District  
Call Frequency Analysis by Month  
Fiscal Year 2020-2021**

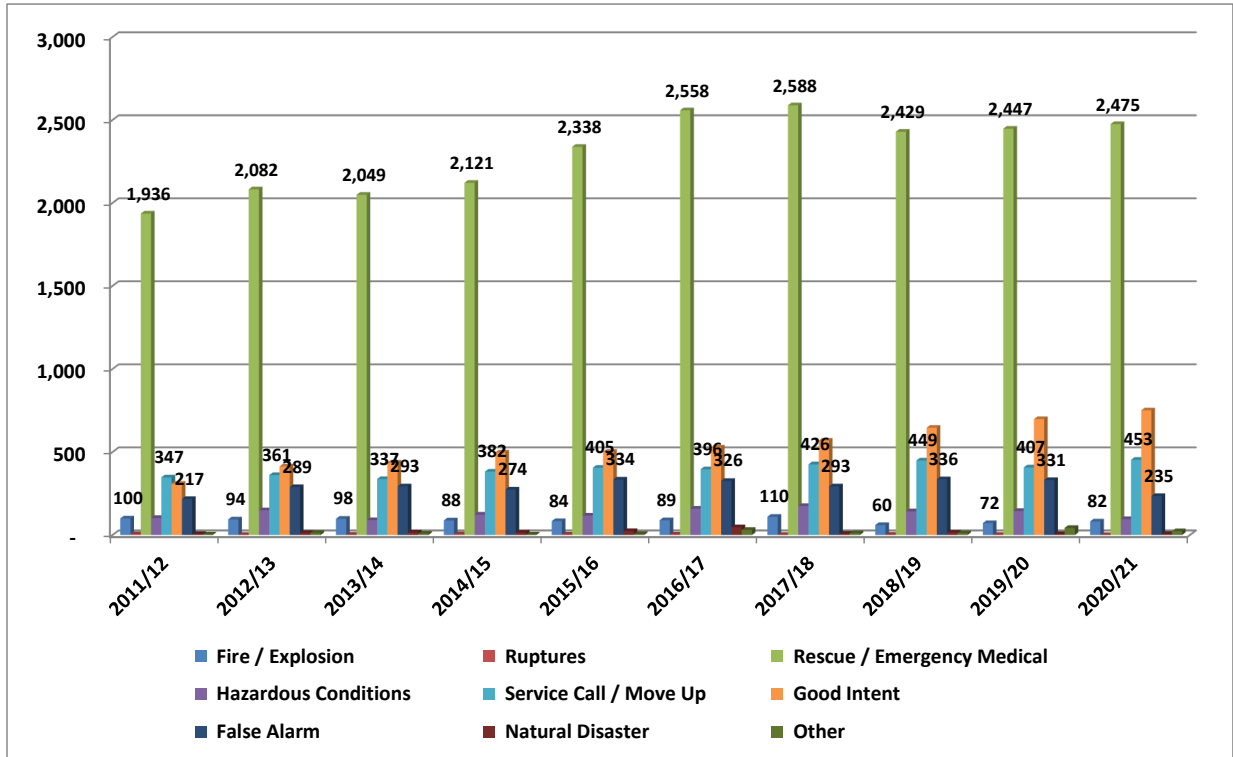


Month	Total Calls	% of Total
Jul 2020	331	8.03%
Aug 2020	321	7.79%
Sep 2020	321	7.79%
Oct 2020	326	7.91%
Nov 2020	297	7.21%
Dec 2020	295	7.16%
Jan 2021	303	7.35%
Feb 2021	341	8.27%
Mar 2021	407	9.87%
Apr 2021	379	9.19%
May 2021	388	9.41%
Jun 2021	413	10.02%
<b>Total</b>	<b><u>4,122</u></b>	<b><u>100.00%</u></b>

Data includes mutual aid calls.

*Source: Southern Marin Fire District database, Emergency Reporting Systems*

**Southern Marin Fire Protection District  
Call Frequency Analysis by Type  
Last Ten Fiscal Years**



Source: Southern Marin Fire District database, Emergency Reporting Systems



SOUTHERN MARIN  
FIRE PROTECTION DISTRICT

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